MNGL

Reliable, Always

Maharashtra Natural Gas Limited

UNWAVERING GROWTH

Building Today. Empowering Tomorrow.

Annual Report 2025-26

- Future Ready
- Strong Performance
- Expanding our Reach
- Enhancing Value
- Innovating for the Future
- Building a Sustainable World
- Creating Long Term Value
- Strengthening Governance
- Clean Energy

PNG DOMESTIC

Convenient. Safe. Reliable.
For every home.

PNG COMMERCIAL

Fuelling businesses.
Powering everyday progress.

PNG INDUSTRIAL

Energizing industries.
Enabling sustainable growth.

LNG INFRASTRUCTURE

Strengthening infrastructure.
Building a cleaner tomorrow.

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UNWAVERING GROWTH

Building Today.
Empowering Tomorrow.

Growth is not defined merely by numbers – it is shaped by the strength of purpose, the resilience to overcome challenges and the vision to create lasting value.

FY 2025-26 was a year in which MNGL continued to demonstrate this spirit of **Unwavering Growth**. Amid a dynamic business environment marked by evolving market conditions, geopolitical developments and an increasingly competitive energy landscape, the Company remained steadfast in its commitment to delivering safe, reliable and sustainable energy solutions.

Our journey is built on strong operational fundamentals and a relentless focus on expanding access to clean energy. Every new pipeline laid, every CNG station commissioned, every PNG connection provided and every digital initiative undertaken contributes to strengthening the energy infrastructure that supports communities, industries and businesses alike. These investments are not only creating value today but are laying the foundation for a cleaner, smarter and more energy-secure tomorrow.

During the year, MNGL continued to strengthen its leadership in City Gas Distribution through sustained expansion of its infrastructure, enhanced operational capabilities, digital transformation, customer-centric initiatives and a renewed brand identity. The Company's progress reflects its unwavering commitment to innovation, operational excellence, robust governance and sustainable business practices.

Looking ahead, MNGL remains focused on creating long-term value by embracing new technologies, strengthening its core businesses, diversifying future growth opportunities and building resilient energy ecosystems. Guided by a clear strategic vision, the Company is well-positioned to support India's energy transition while delivering sustainable growth for all stakeholders.

Every connection we create strengthens communities. Every kilometre of pipeline expands possibilities. Every innovation improves customer experience. Every milestone achieved today becomes the foundation for tomorrow's success.

This is Unwavering Growth.

Building Today.
Empowering Tomorrow.

About MNGL

Maharashtra Natural Gas Limited (MNGL), incorporated in January 2006, is a joint venture of GAIL (India) Limited and Bharat Petroleum Corporation Limited (BPCL), with equity participation from Maharashtra Industrial Development Corporation (MIDC) and Indraprastha Gas Limited (IGL).

MNGL is authorised by the Petroleum and Natural Gas Regulatory Board (PNGRB) to develop, operate and expand City Gas Distribution (CGD) networks across multiple geographical areas, including Pune and Pimpri-Chinchwad, along with the adjoining areas of Hinjewadi, Chakan and Talegaon. The Company also operates in Valsad (excluding already authorised areas), Dhule, Nashik, Sindhudurg, Buldhana, Nanded and Parbhani districts in Maharashtra; Ramanagara district in Karnataka; and Nizamabad, Adilabad, Nirmal, Mancherial, Kumuram Bheem Asifabad and Kamareddy districts in Telangana.

Since commencing CNG operations in 2008, MNGL has remained committed to providing clean and environmentally friendly fuel solutions. The Company supplies Compressed Natural Gas (CNG) as a cleaner alternative to conventional transportation fuels, while delivering safe, convenient and reliable Piped Natural Gas (PNG) to domestic, commercial and industrial customers.

Vision

To be India's most trusted and globally admired company in gas and beyond, elevating quality of life through sustainable and innovative solutions, creating value for stakeholders

Mission

Serve customers with Affordable, Reliable, Innovative, Safe, eco-friendly (ARISe) solutions in gas and beyond

6 GAs

4 States Covered

15 Districts Covered

84,452 sq. km
Area Covered

~29 Million
Population Served

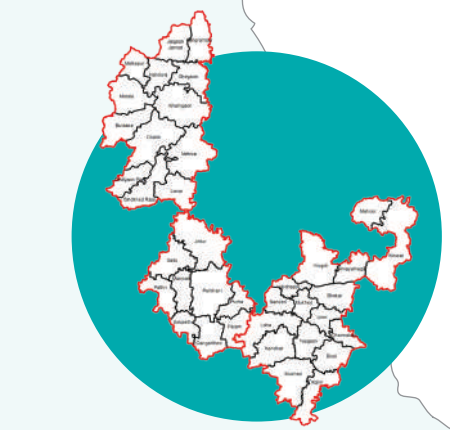
MNGL Geographical Areas (GAs)

PUNE GA

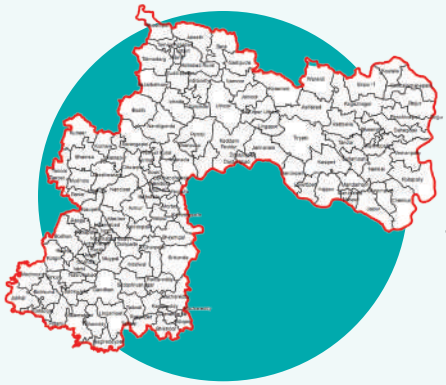
NASHIK GA

SINDHUDURG GA

RAMANAGARA GA

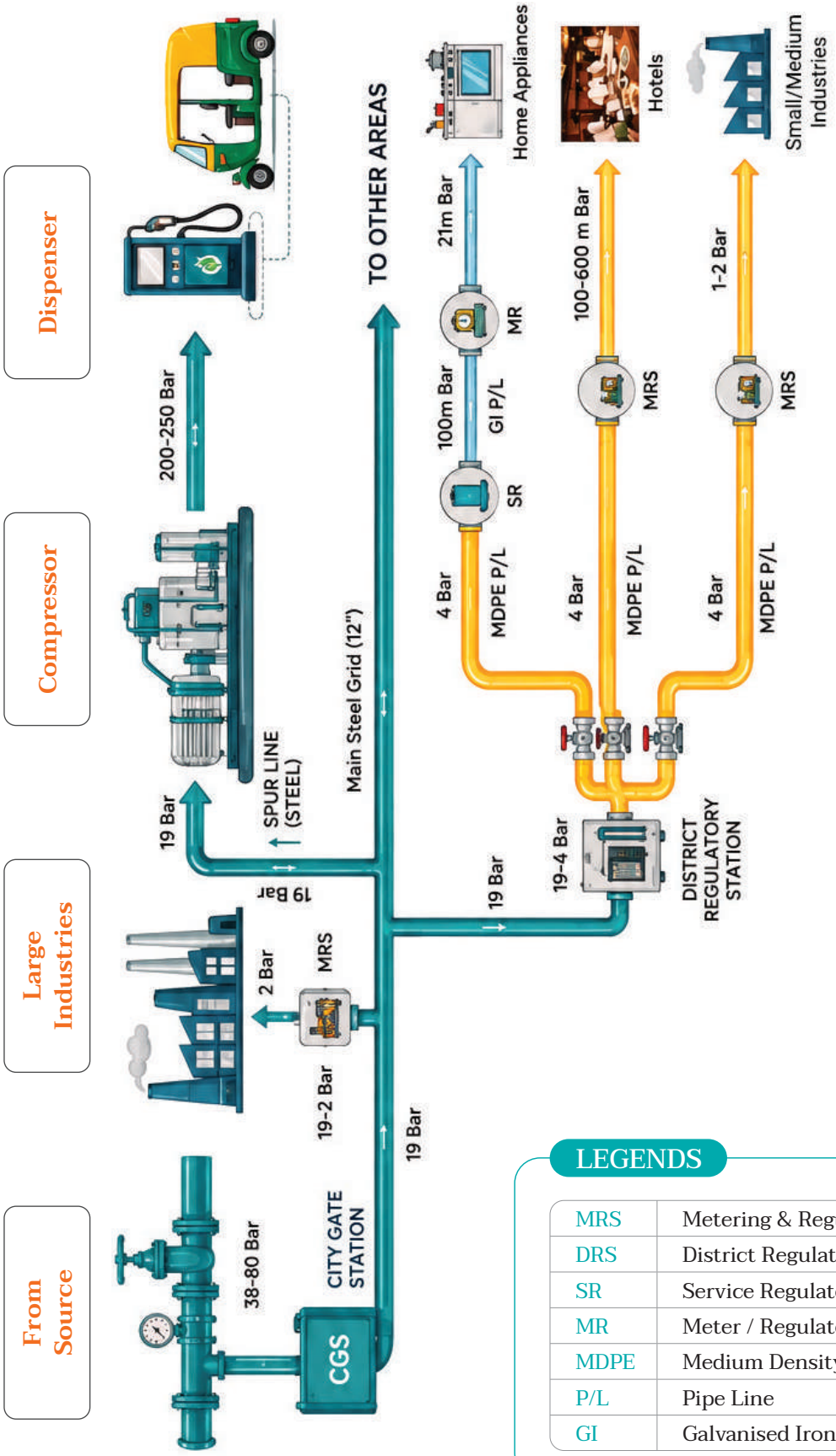


NANDED GA



NIZAMABAD GA

Business Model



SAFE
Stringent safety protocols at every step

CLEAN
Delivering cleaner energy for a greener tomorrow

RELIABLE
Robust infrastructure for uninterrupted supply

CUSTOMER-CENTRIC
Catering to homes, businesses and industries

WIDEST REACH
Expanding network across geographies and sectors

LEGENDS

MRS	Metering & Regulatory Station
DRS	District Regulatory Station
SR	Service Regulator
MR	Meter / Regulator
MDPE	Medium Density Polyethylene
P/L	Pipe Line
GI	Galvanised Iron

Journey over the years

2026
2.0 MMSCMD Total Sales

2025
Commissioned 2nd LNG-LCNG set-up in Nashik

2024
MoU with M/s. Heath Consultant & crossed 1.7 MMSCMD of peak flow

2023
1.5 MMSCMD of peak flow

2022
2 New GAs in 11th Bidding Round of PNGRB and Commissioning of LNG-LCNG facility at Nashik

2021
Crossed 1.0 MMSCMD Total Sales

2020
Crossed Turnover ₹ 1,000 Crore

2018
3 New GAs in 9th Bidding Round of PNGRB

2017
50 CNG Station

2016
Crossed 0.5 MMSCMD Total Sales

2013
Laid 100 Kms of Steel P/L

2012
0.1 MMSCMD Total Sale

2010
Commissioned 1st DCS & Domestic, Industrial Customer

2008
1st CNG Station

2006
MNGL established

Board of Directors

Shri R. K. Singhal
Chairman & Nominee Director

Shri Girija Shankar
Managing Director

Maj. Shankar Karajagi
Director (Commercial)

Shri Pandiyan T V
Nominee Director

Shri Kumar Shanker
Nominee Director

Shri Mohit Bhatia
Nominee Director

Smt. Bageshree Manthalkar
Independent Director

Corporate Information

BOARD OF DIRECTORS

Shri R. K. Singhal
Shri Girija Shankar
Maj. Shankar Karajagi
Shri Pandiyan T V
Shri Kumar Shanker
Shri Mohit Bhatia
Smt. Bageshree Manthalkar

BANKERS

Punjab National Bank
Bank of Baroda
Axis Bank
IndusInd Bank
State Bank of India
Bank of Maharashtra
ICICI Bank

STATUTORY AUDITORS

B.K. Khare & Co

Chartered Accountants
2nd Floor, Demech House, B-Wing,
Law College Road, Pune 411004

COST AUDITORS

M/s. Joshi Apte & Associates

Cost Accountants
"CMA Pride", 1st Floor, Plot No. 6,
S No.16/6, Erandawana Co-op.
Hsg. Society, Erandawana,
Pune 411004

SECRETARIAL AUDITOR

M/s. Nikhil Sawant & Co.

Company Secretaries
B/37, 03rd Floor, Aamod Apts., Opp.
Ramsar Café, FC Road, Model Colony
Pune – 411016

SHARE TRANSFER AGENT

UTI Infrastructure Technology and Services Ltd.

Plot No. 3, Sector 11, CBD Belapur,
Navi Mumbai - 400614

CHIEF FINANCIAL OFFICER

Shri Sarathy M. K (till 31.03.2026)

Shri Mayuresh Ganu

COMPANY SECRETARY

Ms. Shreya Prabhudesai

REGISTERED OFFICE

Plot No. 27, Narveer Tanajiwadi,
PMT Bus Depot Commercial Bldg.,
1st Floor, Shivaji Nagar,
Pune - 411005

CORPORATE OFFICE

2nd-5th Floor, Pride Purple Cornet,
Baner Road, Baner, Pune 411045

Chairman's Message

Despite a volatile energy environment, geopolitical uncertainties and challenging market conditions, your company continued to give a stellar performance manoeuvring successfully through these challenging situations by strengthening its core City Gas Distribution business, expanding its infrastructure, multiplying customer base, enhancing operational efficiency and building capabilities for its next phase of sustainable and strong growth.

DEAR SHAREHOLDERS,

It gives me immense pleasure to present the Annual Report of Maharashtra Natural Gas Limited for the Financial Year 2025-26- the year that marks a proud milestone of MNGL entering its 20th year since its foundation and celebrating two decades of fuelling the nation with clean and green energy.

The year under review was, one of, resilience, sustained growth and transformation for your Company. Despite a volatile energy environment, geopolitical uncertainties and challenging market conditions, your company continued to give a stellar performance manoeuvring successfully through these challenging situations by strengthening its core City Gas Distribution business, expanding its infrastructure, multiplying customer base, enhancing operational efficiency and building capabilities for its next phase of sustainable and strong growth.

Our journey during the year reflects a clear balance between delivering performance today and building capabilities for sustainable growth in the future.

Delivering Value Through Financial Discipline

During FY 2025-26, your Company delivered a resilient financial performance despite a challenging operating environment. The total revenue ie the top line reached an all-time high of ₹4,324.20 crores, registering a growth of 20% over the previous year. The Company recorded an EBITDA of ₹966.09 crores and a Profit After Tax of ₹538.9 crores, reflecting the strength and resilience of its underlying business.

The Company continued its consistent track record of rewarding shareholders. During the year, an Interim Dividend of ₹80 crore was paid, while the Board has recommended a Final Dividend of ₹82 crore, subject to approval of the shareholders. Accordingly, the total dividend for FY 2025-26 would amount to ₹162 crore, representing approx 30% of the Profit After Tax.

Accelerating Business Momentum

The CGD industry during the year 2025-26 grew at 9.7% Year on Year while I am extremely glad to inform you that your company has clocked a growth of 17.3% which is nearly double the industry growth. The Company's overall business continued to demonstrate strong and broad-based growth during FY 2025-26. Total gas sales volume increased from 613.6 MMCSM to 719.6 MMSCM, with average daily sales TY reaching 1.97 vs 1.68 MMSCMD last year. The growth was supported by sustained momentum across both CNG and PNG businesses and reflects the strength of MNGL's diversified business portfolio.

The CNG business, including CBG and LNG, remained a key contributor to the Company's performance. CNG sales increased around 16% to 482 MMSCM, with average daily CNG sales reaching 1.32 MMSCMD. The PNG business also recorded healthy growth, with overall PNG sales increasing by 21%. Domestic PNG sales grew by 14%, Commercial PNG by 16% and Industrial PNG by 23% year on year.

Infrastructure expansion remained central to this growth. During the year, MNGL added 75 new CNG stations, taking the total CNG network to 373 stations as on 31st March 2026.

The Company's pipeline network continued to expand and during this year 56 kms of steel pipeline and 346 kms of MDPE pipeline was added to the infra. Thus, taking cumulative MDPE pipeline length to 3,771 kms and Steel pipeline length reaching to 763 kms, and a the combined pipeline network to 4,534 kms.

Dear friends, I am glad to share that a major infra milestone was achieved this year for Nashik GA as we commissioned the CGS (City Gate Station) at the Dodi near Sinner MIDC in Nov 2025. This CGS commissioning, connected to MNJPL trunk Pipeline has not only removed the limitations of secured supplies to Nashik GA but has also given a fillip to MNGL's capacity to expand the market, capture the full potential and optimise the costs.

These investments, together with continued customer acquisition and network expansion across the Company's Geographical Areas, are strengthening the foundation for deeper penetration of natural gas and sustainable long-term growth.

Deepening Customer Connect

The Domestic PNG business continued to be an important pillar of MNGL's growth story. During the year, your Company added 1,14,208 new Domestic PNG connections, taking the cumulative customer base to 11,63,127 households as on 31st March 2026. The Company also actively participated in PNGRB's PNG Drive 2.o, supported by customer awareness and promotional initiatives aimed at accelerating PNG adoption.

In the Commercial and Industrial PNG segments your company continued to grow substantially as we added 90 new commercial and 61 new Industrial customers in to our fold during the year, taking our cumulative C&I customer base to 1117 from 966 Commercial PNG sales volume increased by 16% to reach 10.36 MMSCM, while Industrial PNG delivered a robust performance, with sales volume growing of 23% clocking 181.15 MMSCM.

Through continued customer engagement, infrastructure development and targeted business initiatives, MNGL remains committed to making natural gas more accessible, reliable and convenient for households, businesses and industries.

Reimagining MNGL Brand and Customer Experience

During the FY 2025-26 your company has taken a series of new and unique programs and initiatives to rebuild and further enhance the Brand Equity of MNGL and enhance Customer experience. MNGL by Engaging a subject matter expert agency, the entire look and feel of the company was revisited, revived successfully adopted a Brand new corporate logo and refreshed brand identity.

This new identity reflects an organisation that is progressive, contemporary and future-ready, while remaining firmly anchored in its purpose of enabling cleaner energy solutions.

We have also co-created and adopted a new Retail Visual Identity (RVI) for our CNG stations and all other assets, designed to create a more contemporary, consistent and recognisable customer experience across our retail network. The new design will be implemented at all the CNG stations in a phased manner as the Company progresses with its retail transformation.

Your company has also for the 1st time designed, developed and launched an unique Customer Care Centres called "MNGL Shoppe" and has commissioned the 1st one at Kondhwa, Pune while the construction work is in progress at 9 more shoppe's. This initiate represents another important step in strengthening our customer interface as it brings our services closer to consumers and reflects our endeavour to move beyond conventional service delivery towards a more accessible and customer-centric experience.

Your company also launched MAK Lube Oil sales thru our CNG stations as an endeavour to provide single point service to our CNG customers and also generate an additional revenue stream for our channel partners and MNGL.

Preparing for the Evolving Energy Landscape

MNGL recognises that the energy landscape is evolving rapidly, and we remain committed to identifying opportunities that complement our core CGD business.

During the year, the Company made a significant progress in tying up for Compressed Biogas (CBG) procurement in line with CBO (i.e CBG Blending Obligation) policy. Your company has executed 14 CBG offtake agreements across its geographical areas, with a cumulative tied-up capacity of over 85 TPD. MNGL also commissioned the 1st direct pipeline injection of CBG in Ramanagara taking the advantage of DPI policy of MOPNG as an important milestone in integrating renewable gas into our existing network.

The Company also continued to strengthen its LNG and LCNG initiatives. We signed a MOU with one of the major industries and have commenced LNG supplies to them, thereby expanding the range of clean-energy solutions available to our customers.

These initiatives reflect MNGL's strategy of leveraging its existing CGD capabilities while selectively expanding into complementary clean-energy opportunities, thereby positioning the Company to participate meaningfully in India's evolving energy landscape.

Digitalisation, Innovation and Operational Excellence

Your company continues to leverage the technology and steadily progressed into Digitalisation as they remain key enablers of our transformation during the year.

The Company developed several inhouse digital platforms and introduced them for customer onboarding and services. To name a few are, DMA Online customer registration system (DCRS), DPNG registration and real time connection status system (FLOWNET), Commercial PNG customer enrolment platform, after-sales services and business monitoring system for industrial customers. SAP-based customer communication system etc.

MNGL has also taken a major decision to migrate the present ERP system to S4 HANA which is going to enhance the operational efficiency and upgrade systems to a higher level.

These technological and Digital initiatives are strengthening process efficiency and controls, enhancing customer experience and enabling more informed, data-driven decision-making across the organisation.

Safety – Our Core Value

Safety continues to remain fundamental to the way MNGL conducts its business. During FY 2025-26, the Company achieved over 6.3 million accident-free man hours, taking cumulative accident-free man hours to more than 46 million, while maintaining zero Lost Time Injury incidents.

The Company continued to strengthen safety awareness, emergency preparedness, mock drills, firefighting capabilities, first-aid training, work-at-height safety, Behaviour-Based Safety and Damage Prevention initiatives.

For MNGL, safety is not merely a compliance requirement; it is a shared responsibility and an integral part of our operational culture. As our network and business footprint expand, we remain committed to maintaining the highest standards of safety, reliability and operational discipline.

Creating Value for Communities

As a responsible corporate citizen, MNGL remains committed to contributing meaningfully to the communities in which we operate.

During FY 2025-26, the Company fully utilised its CSR allocation of ₹15.07 crore, supporting initiatives across healthcare, education, skill development and community welfare.

Our initiatives included support for hearing-impaired beneficiaries, customised artificial limbs for over 1,250 Divyang beneficiaries, cancer awareness and screening programmes for women, cybersecurity awareness skill development programmes for marginalised women and transgender persons.

These initiatives reflect our belief that sustainable growth is ultimately measured not only by economic performance, but also by the positive impact we create in society.

Investing in Our People

Our employees remain the most important enablers of MNGL's growth. As the Company expands across multiple Geographical Areas and business segments, we continue to focus on strengthening organisational capabilities, developing talent and creating an environment that encourages collaboration and innovation.

During the year, MNGL undertook initiatives towards employee engagement, wellness, capability building and talent development, including focused recruitment to strengthen the organisation for the future. A specially curated digital recruitment process and induction program was created and successfully implemented during the year resulting in an enhanced capacity building among the officers and their retention.

Recognitions and Rewards.

Your company's stellar performance was well received and recognised across India by several premium establishments and won several prestigious awards and accolades. MNGL was bestowed with 6 rewards namely The BEST CGD Entity of the Year and The Best People Safety CGD entity of the Year at the ET Energy Leadership Awards 2025, the Numero Uno Award - Natural Gas at the Future Energy Leaders Awards 2026, The Best Initiative in Green Mobility recognition at the Telangana Govt Mobility Summit 2026, The Highest Income Tax Payer Award for FY 2025-26 – Pune IT Zone and The National Safety Council Award 2025 for Exemplary Performance & Workplace Culture and These recognitions are a testament to the collective efforts of our employees and reinforce our commitment to excellence, safety, sustainability and responsible business practices.

Looking Ahead – Unwavering Growth

As we look ahead, your company has undertaken a strategy exercise named " Project UDAAN" and has put in place a robust growth and diversification plan in place for next 5 years which provides the strategic direction for MNGL's next phase of growth.

Our priorities will remain focused on strengthening the core CGD business, expanding infrastructure and customer penetration, enhancing asset productivity, accelerating digitalisation and customer-centricity, and selectively pursuing opportunities in CBG, LNG and other complementary clean-energy solutions.

The theme of this Annual Report—"Unwavering Growth: Building Today. Empowering Tomorrow."—aptly captures our journey. The infrastructure we create, customers we connect, capabilities we develop and innovations we pursue today are building the foundation for a stronger and more sustainable MNGL tomorrow.

I am confident that with our strong business fundamentals, diversified geographical presence, expanding infrastructure, committed workforce and the continued support of our stakeholders, MNGL is well positioned to embrace the opportunities ahead and create sustainable value for all.

Acknowledgements

On behalf of the Board of Directors, I express my sincere gratitude to the Ministry of Petroleum and Natural Gas, PNBRG, Government of India, all the state govts. and other statutory and local authorities for their continued guidance and support.

I also extend my appreciation to our promoters and shareholders—GAIL (India) Limited, Bharat Petroleum Corporation Limited, Indraprastha Gas Limited and Maharashtra Industrial Development Corporation—for their continued confidence, guidance and partnership.

I thank our customers, bankers, business associates, station operators, contractors, vendors and suppliers for their continued trust and cooperation.

Finally, I place on record my sincere appreciation to the entire MNGL team and their families for their dedication, commitment and continued support.

Together, we look ahead to carrying forward this momentum, strengthening our foundations and creating greater value for all our stakeholders.

Warm regards,

R. K. Singhal
Chairman

Awards and Recognition

ET Energy Leadership Awards 2025

Winner in two categories – Excellence in CGD & Safety

Highest Income Tax Payer Award FY 25-26

Pune IT Zone

Future Energy Leaders Awards 2026

Numero Uno Award – Natural Gas

Telangana Mobility Summit 2026

Best Initiative in Green Mobility

National Safety Council Award 2025

Exemplary Performance & Workplace Culture

BEST PRACTICES AWARD 2024

The Greentech Global EHS (Environment, Health and Safety) by Greentech Foundation

Highest Income Tax Payer FY 2024-25

ET Leadership Award 2024

National Safety Council Award – Maharashtra Chapter 2024

Global EHS Best Practices Award 2024

DIAMOND AWARD

Best City Gas Distribution Company-2023 by FAME India, Delhi

INNOVATIVE SAFETY PRACTICES AWARD

21st Greentech Foundation Safety Summit 2023

PLATINUM AWARD

Safety Excellence 2023 In Corporate Category by FAME India, Delhi

FIRST PRIZE

Maharashtra Safety Awards 2022 by National Safety Council

Growing Company of the Year 2019

Awarded in the CGD category by FIPI, Delhi

MNGL Milestones – FY 2025-26

373
CNG Stations

26.61
Lakhs Kg per Day
Gas Compression Capacity

3,771 Kms
of MDPE Pipeline

STRONGER NETWORK. GREATER IMPACT. SUSTAINABLE FUTURE.
Our performance this year reflects our commitment to building a cleaner, safer and stronger energy network.

46 Million
Accident-Free Man Hours

11,63,127
PNG Domestic Connections

763 Kms
of Steel Pipeline

469
PNG Industrial Customers

648
PNG Commercial Customers

Key Financial Ratios FY 2025-26

₹ 53.89
Earnings per share [EPS]
Indicates the portion of profit attributable to each equity share

14%
Net Profit Ratio
Measures the percentage of net profit earned on total income

26%
Return on Capital Employed [ROCE]
Reflects return generated on Capital Employed

5.19x
Debt Service Coverage Ratio [DSCR]
Indicates the Company's ability to meet it's Debt from it's Operating Earnings

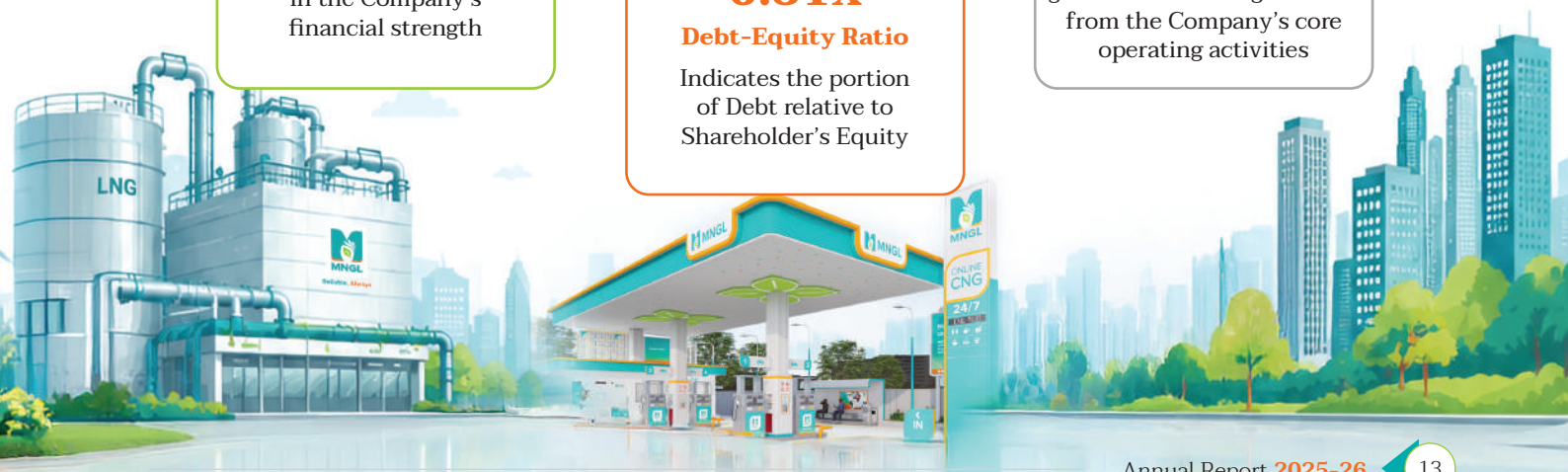
BOOSTING PERFORMANCE. DELIVERING VALUE.

20%
Return on Equity [ROE]
Reflects the return generated on shareholders' equity

15%
Net Worth Growth
Measures the year-on-year growth in the Company's financial strength

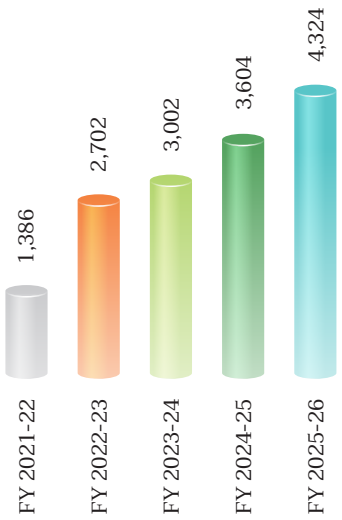
0.31x
Debt-Equity Ratio
Indicates the portion of Debt relative to Shareholder's Equity

20%
Revenue from Operation Growth
Measures the year-on-year growth in revenue generated from the Company's core operating activities

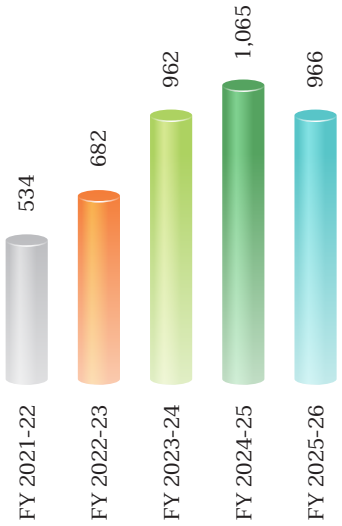


Performance at a Glance

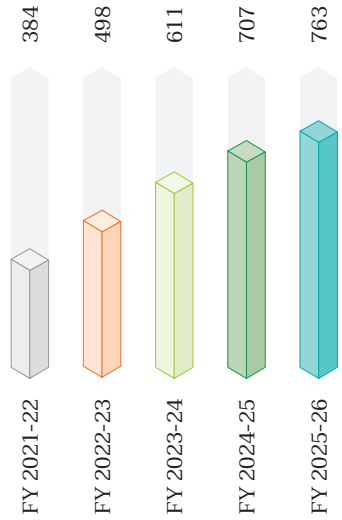
Revenue
(₹ in Crore)



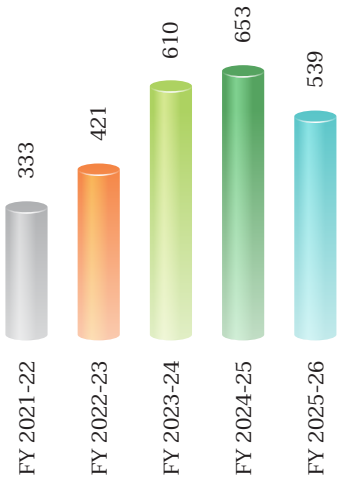
EBITDA
(₹ in Crore)



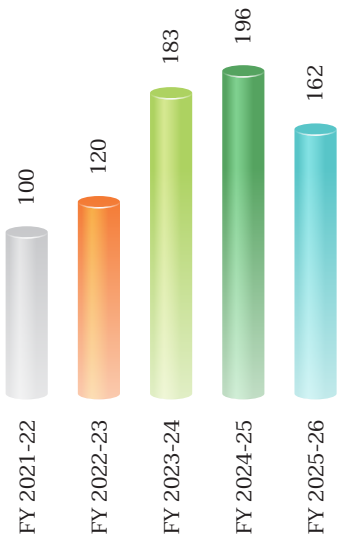
Steel
(Kms)



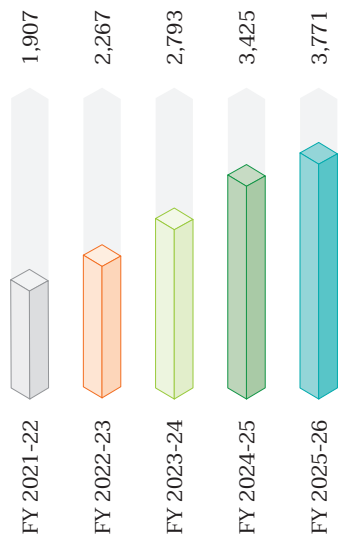
PAT
(₹ in Crore)



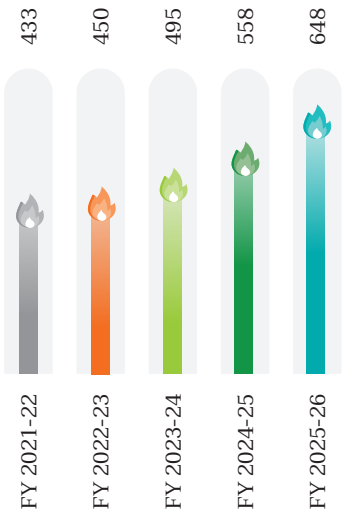
Dividend
(%)



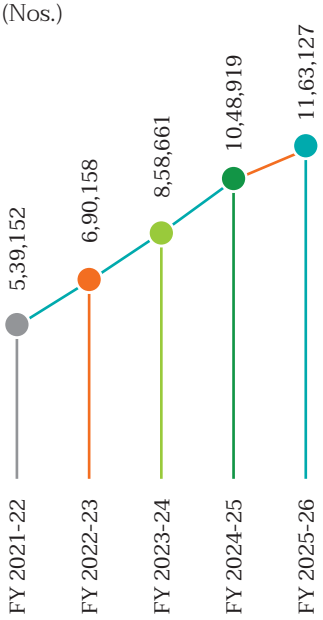
MDPE
(Kms)



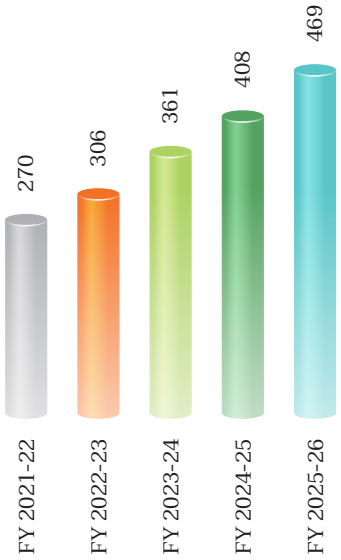
PNG: Commercial Connections
(Nos.)



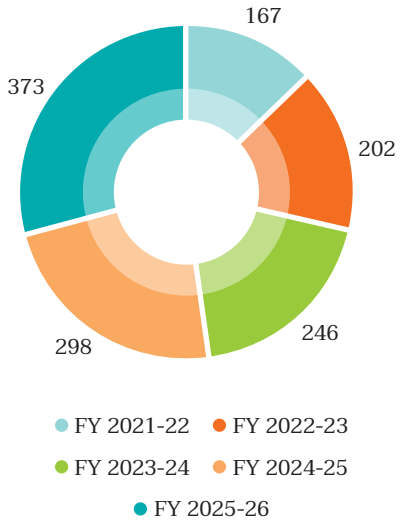
PNG: Domestic Connections
(Nos.)



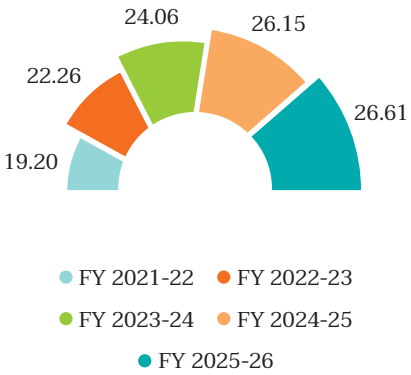
PNG: Industrial Connections
(Nos.)



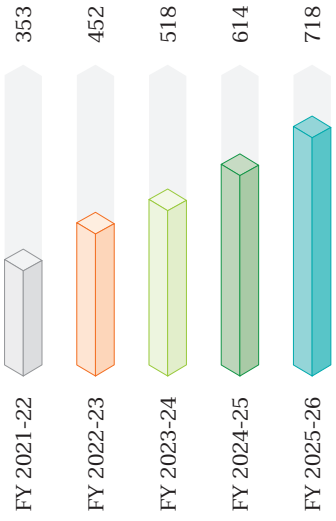
CNG Stations
(Nos.)



Compression Capacity
(Lakhs Kg/day)



Sales Volume
(in MMSCM)



Project Udaan

MNGL's Strategic Roadmap Towards Sustainable Growth

Project UDAAN 2030 represents MNGL's long-term strategic roadmap designed to strengthen its core City Gas Distribution business while unlocking new growth opportunities through digital transformation, operational excellence, customer-centric innovation and future-ready energy solutions.

Project UDAAN 2030 envisions transforming MNGL into a future-ready, customer-centric and diversified energy company by achieving sustainable growth across all business verticals. The strategic roadmap focuses on:

OUR TARGET BY FY2030

- **REVENUE:** Achieving a strong and sustainable growth trajectory through expansion of core businesses and new growth avenues.
- **EBITDA:** Delivering robust and sustainable financial performance.
- **VOLUMES:** Driving significant expansion.
- **CUSTOMERS:** Expanding the customer base through wider reach, deeper market penetration and enhanced customer engagement.

STRATEGIC ENABLERS

The successful implementation of Project UDAAN 2030 will be supported by a robust foundation built on:

- Technology
- People
- Digitalisation
- Governance
- Risk Management
- Strategic Partnerships
- Sustainability
- Innovation

SIX STRATEGIC GROWTH PILLARS

STRENGTHENING CORE BUSINESS

Focused on reinforcing MNGL's leadership in the City Gas Distribution business through:

- Expanding and strengthening the CNG network
- Accelerating Domestic PNG connections
- Enhancing Commercial & Industrial PNG penetration
- Modernising assets and infrastructure
- Improving asset productivity and operational efficiency

FUTURE GROWTH PLATFORM

Creating new avenues of growth by exploring emerging energy businesses and adjacent opportunities, including:

- LNG Retail and LCNG infrastructure
- Heavy Vehicle Mobility solutions
- Compressed Biogas (CBG)
- Energy Aggregation
- Cryogenic Value Chain
- Strategic Partnerships
- Going Global

DIGITAL TRANSFORMATION

Leveraging technology to build a digitally-enabled organisation through:

- Unified Digital Ecosystem
- Smart Metering Solutions
- Data Analytics and Business Intelligence
- Automation and Process Excellence
- End-to-End Digital Customer Journey

CUSTOMER EXCELLENCE

Delivering superior customer experience through:

- Omni-channel customer service
- Integrated Digital Platform
- Standardised customer touchpoints
- Faster response and issue resolution
- Enhanced customer engagement and satisfaction

OPERATIONAL EXCELLENCE

Enhancing business efficiency through:

- Optimised Asset Utilisation
- Supply Chain Optimisation
- Balanced Gas Sourcing Strategy
- Execution Excellence
- Enterprise Risk Management

ORGANISATION FOR TOMORROW

Building a future-ready organisation by focusing on:

- Organisation capability enhancement
- Leadership and capability building
- Business Development
- Strong Governance Framework
- Performance Monitoring and Continuous Improvement

Closing Statement

Project UDAAN 2030 provides a comprehensive roadmap to strengthen MNGL's core City Gas Distribution business while building future-ready capabilities, fostering innovation and creating sustainable long-term value for customers, stakeholders and society. Through a balanced focus on business growth, digital transformation, operational excellence and sustainability, MNGL aims to reinforce its position as a leading integrated energy company, well-prepared to meet the evolving energy needs of the future.

A New Identity for a New Era

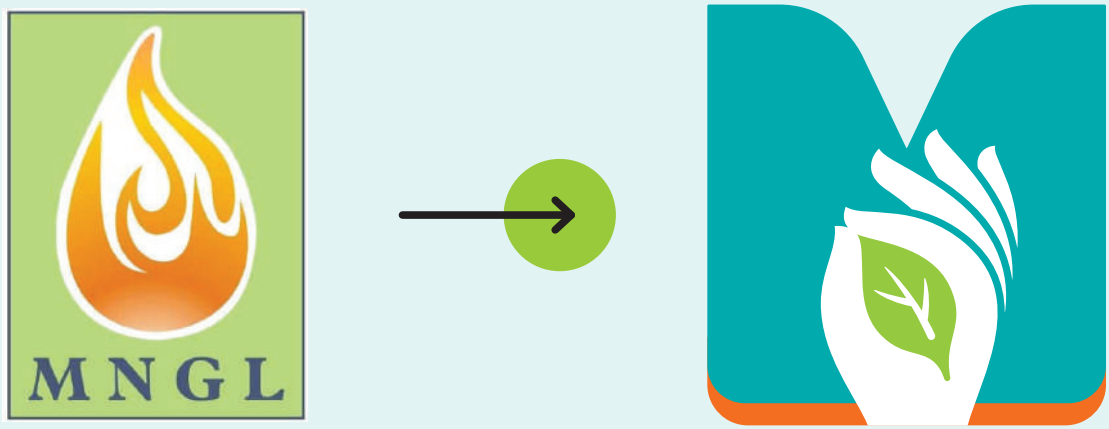
FY 2025-26 marked a defining milestone in MNGL's journey with the introduction of a refreshed corporate identity that reflects the Company's transformation into a progressive, customer-centric and future-ready energy enterprise.

As MNGL continues to expand its presence across geographies and strengthen its leadership in the City Gas Distribution sector, the new identity represents much more than a change in appearance. It symbolises our renewed purpose, evolving aspirations and unwavering commitment to delivering safe, reliable and sustainable energy solutions while creating lasting value for our customers, communities and stakeholders.

Designed to embody the spirit of growth, innovation and environmental stewardship, the refreshed identity will be consistently reflected across our retail outlets, customer service centres, digital platforms, infrastructure and corporate communications, creating a unified and contemporary brand experience.

The new logo captures the essence of MNGL's journey – combining care, sustainability and energy into a single visual expression that represents our commitment to powering lives responsibly today while shaping a cleaner tomorrow.

THE NEW BRAND IDENTITY



The 'M' Monogram
Represents MNGL's strong foundation, modern outlook and enduring commitment to excellence in the energy sector.

Hand
The Hand represents 'Quality'

Green Leaf
Represents sustainability, environmental responsibility and MNGL's contribution towards a cleaner and greener future.

Verdant Green
The Promise of Sustainability

Oasis Blue
The Essence of Life

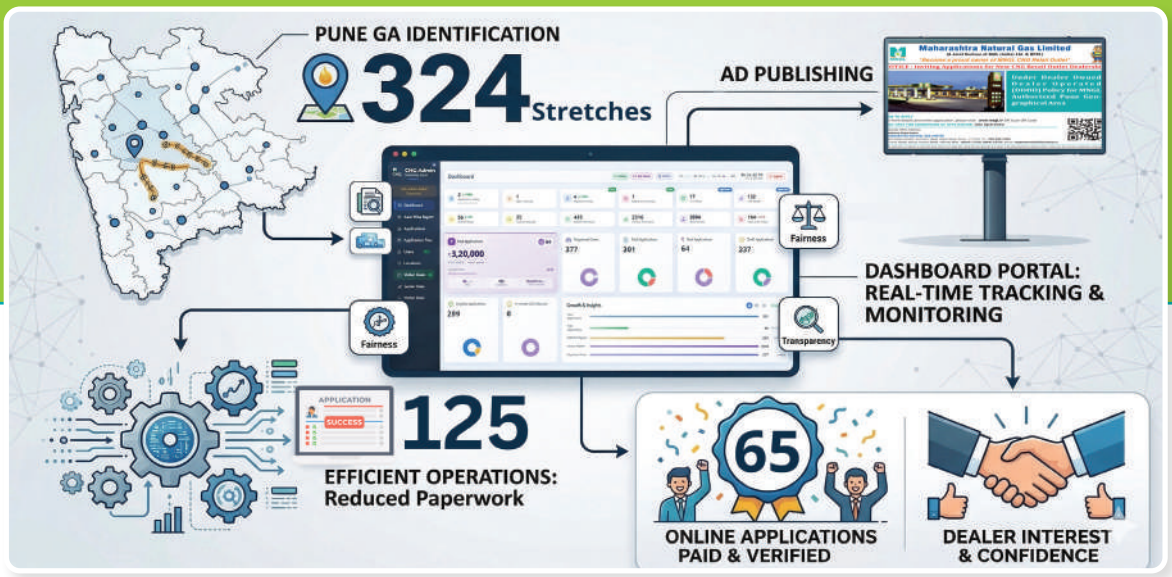
Solar Orange
The Spark of Energy

The Future of MNGL Retail Experience

MNGL has conceptualised a next-generation CNG retail station design that reflects its evolving brand identity and commitment to delivering an enhanced customer experience. The proposed design combines contemporary architecture, customer-centric planning and operational efficiency to create a modern retail environment that is safe, accessible and visually distinctive.

Envisioned for phased implementation in future developments, the new retail format aims to establish a consistent brand experience across the Company's expanding network while supporting innovation, sustainability and service excellence.

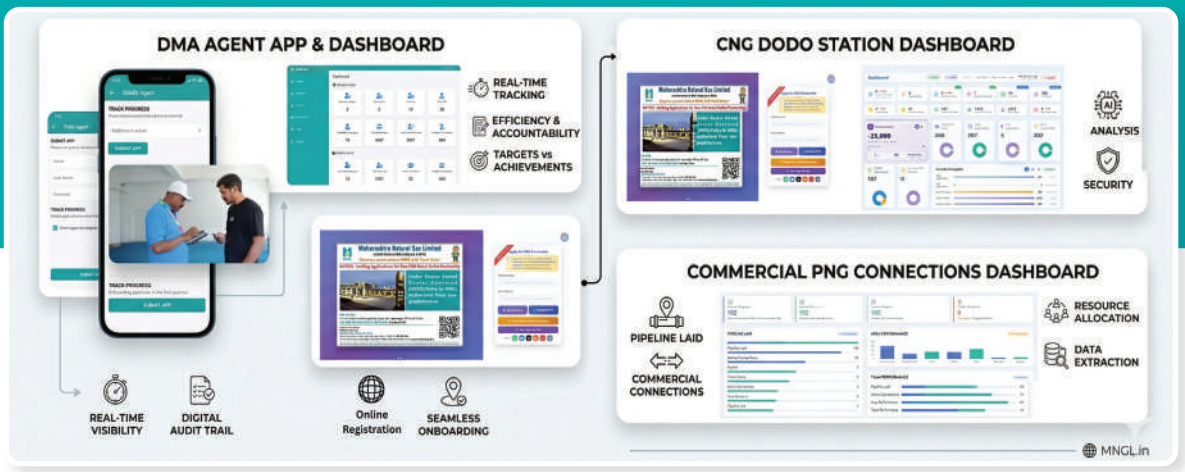
Digital Transformation in Action



New RO Applications: Digitised Streamlining

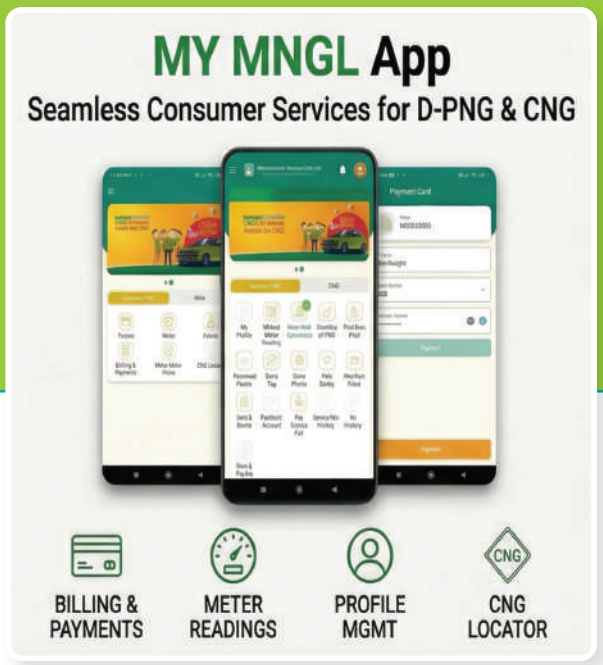
To enhance transparency and efficiency in the selection of CNG Retail Outlet dealerships, MNGL introduced a fully digitised Retail Outlet (RO) application management system. The initiative enabled online invitation of applications across identified stretches in the Pune Geographical Area, supported by a real-time dashboard for monitoring and evaluation.

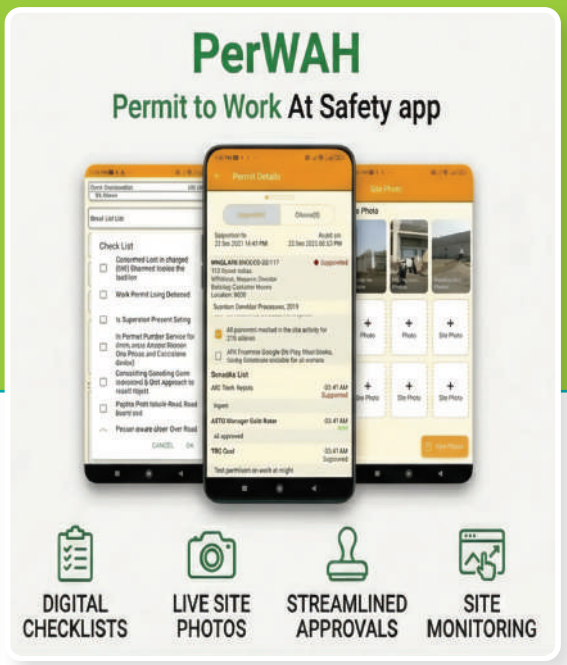
The digital platform streamlined the entire application lifecycle – from advertisement and application submission to verification and selection – reducing paperwork, improving operational efficiency and ensuring a fair and transparent selection process while strengthening dealer confidence.



Accelerating Growth with New Applications

The initiatives include a DMA Agent App for field operations, a CNG DODO Station Dashboard for monitoring dealership performance and a Commercial PNG Connections Dashboard for tracking project execution and resource utilisation. These digital solutions provide end-to-end visibility, strengthen accountability and facilitate data-driven decision-making while streamlining business processes.





Apps Built In-House to Scale MNGL

The My MNGL App offers customers a unified platform to access a wide range of services, including bill payments, meter reading submissions, profile management and CNG station locator facilities. Complementing this, the PerWAH (Permit to Work at Height) App digitises safety management by enabling digital checklists, live site documentation, streamlined approvals and real-time monitoring of field activities.

Together, these applications demonstrate MNGL's commitment to leveraging technology to deliver superior customer experience, strengthen operational governance and promote a safe and digitally-enabled work environment.

Customer Onboarding Made Simple

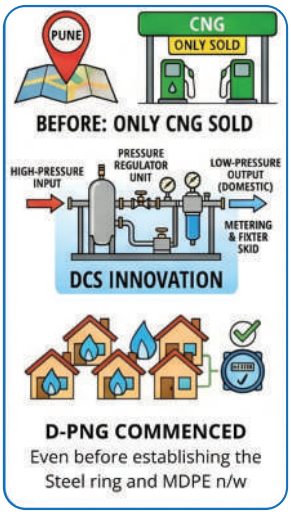
MNGL has transformed the customer onboarding experience by offering multiple convenient channels for applying for a new Domestic PNG connection. Customers can choose the mode that best suits their preference – through a Direct Marketing Agency (DMA), the My MNGL Mobile App, or the MNGL Website – ensuring a seamless, transparent and hassle-free registration process. By combining field assistance with digital platforms, MNGL continues to enhance customer experience through simplified onboarding, greater accessibility and technology-enabled service delivery, making the process of obtaining a new PNG connection faster, easier and more customer-centric.

Innovations and Unique Initiatives

Innovation continues to be one of MNGL's key differentiators. The Company has consistently introduced pioneering technologies and operational solutions that enhance customer convenience, improve operational efficiency, strengthen safety standards and support sustainable energy adoption. These initiatives reinforce MNGL's commitment to creating long-term value through innovation.

01 India's First De-compression System for Domestic PNG

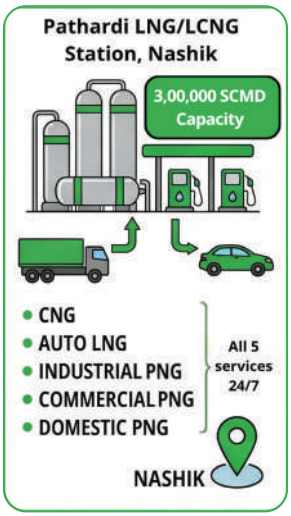
MNGL pioneered India's first de-compression system to commence Domestic PNG supply even before the completion of the steel ring and MDPE pipeline network. This innovative solution enabled faster gas availability to customers while significantly reducing project implementation timelines.



First-of-its-Kind De-Compression System In India

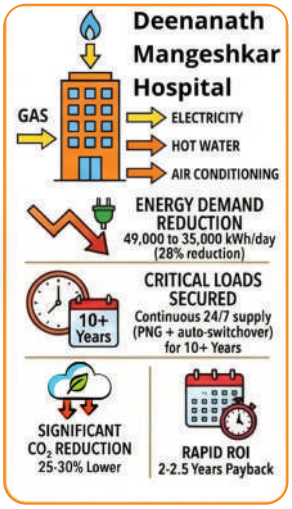
02 South-East Asia's Largest Integrated LNG-LCNG Station

The Pathardi LNG-LCNG Station at Nashik, with a capacity of 3,00,000 SCMD, is among the largest integrated facilities in South-East Asia. The station caters to multiple customer segments through a single integrated platform, including CNG, Auto LNG, Industrial PNG, Commercial PNG and Domestic PNG.



South-East Asia's Largest LNG-LCNG Station in Nashik

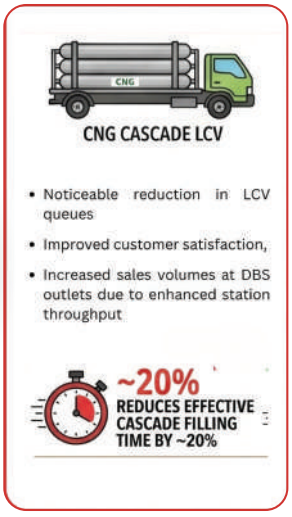
India's Most Successful Tri-Generation Project in Pune



03 India's Successful Tri-generation Project

MNGL implemented a pioneering Tri-generation Project at Deenanath Mangeshkar Hospital, Pune, enabling simultaneous generation of electricity, heating and cooling from natural gas. The project delivers significant energy savings, lowers carbon emissions and ensures uninterrupted supply for critical hospital operations.

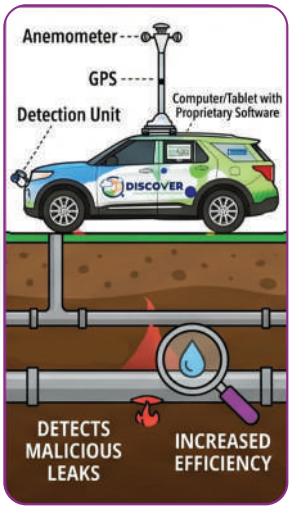
India's First Ultra-Fast Filling For Mother Station



04 India's First Ultra-Fast Filling System for Mother Stations

MNGL introduced an ultra-fast CNG cascade filling system that substantially reduces filling time and improves station throughput. The initiative enhances customer experience by minimising waiting time while increasing operational efficiency at Mother Stations.

Unique Underground Leak Detection Using Mobile Vehicles (Heath Tech, USA)



05 Advanced Underground Leak Detection Technology

To further strengthen pipeline safety, MNGL deployed advanced mobile vehicle-based underground leak detection technology integrated with GPS and specialised sensing systems. The solution enables rapid identification of underground leakages, improves preventive maintenance and enhances the safety and reliability of the gas distribution network.

MNGL Shoppe

Bringing Energy Services Closer to Customers

MNGL Shoppe has been conceptualised as a modern customer engagement and service centre that brings together multiple customer services under one roof. Designed to deliver a seamless, technology-enabled and customer-friendly experience, the Shoppe reflects MNGL's commitment to enhancing service accessibility while strengthening its retail presence across its geographical areas.

The Company plans to establish 12 MNGL Shoppes across its operating locations, with the first Shoppe inaugurated at Kondhwa, Pune. Each Shoppe is envisioned as a one-stop destination offering integrated customer services through a contemporary retail environment aligned with MNGL's refreshed brand identity.

Key Highlights

- **12 MNGL Shoppes** planned across operational areas to strengthen customer outreach.
- **DMA-enabled onboarding** for seamless new customer acquisition and faster registration.
- **Localised Customer Support** for faster query resolution and personalised assistance.
- **Integrated Service Centre** offering registration, billing & collection, customer education and service support.
- **Modern Retail Experience** with digitally enabled infrastructure and customer-friendly interiors.

Expected Customer Benefits

- Enhanced customer trust and engagement.
- Improved billing accuracy and operational efficiency.
- Stronger brand visibility through a modern and standardised shoppe network.
- Faster service delivery and issue resolution.
- Consistent customer experience across all MNGL shoppes.

Building the Future of Customer Service

The MNGL Shoppe initiative represents a significant step towards creating a unified retail ecosystem that combines convenience, technology and personalised service, enabling MNGL to deliver a superior customer experience while strengthening its presence across its operating areas.

Maharashtra Natural Gas Limited

(A Joint Venture of GAIL and BPCL)

Registered Office: Plot No. 27, 'A' Block, 1st Floor, PMPML Commercial Building,
near P.M.T. Bus Depot, Narveer Tanajiwadi, Shivaji Nagar, Pune-411005
CIN: U11102PN2006PLC021839 Website: www.mngl.in E-mail: shreya.prabhudesai@mngl.in
Phone: 020- 25611000 Fax: 020- 25511522

NOTICE

The shareholders of Maharashtra Natural Gas Limited are hereby given Shorter Notice to attend the 20th Annual General Meeting to be held on Wednesday, 23rd September, 2026 at 3.00 PM at Corporate Office 4th Floor, Pride Purple Cornet, Baner Road, Baner, Pune – 411045 in-person and through video conferencing (VC) or other audio-visual means to transact the following businesses:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Financial Statements of the Company for the financial year ended March 31, 2026 and the Director's Report, Independent Auditor's Report and the comments thereon of the Comptroller & Auditor General of India and to pass the following resolution as an **Ordinary Resolution**:

   "**RESOLVED THAT** Audited Financial Statements for the financial year ended 31st March, 2026, Directors' Report, Independent Auditor's Report and the comments thereon of the Comptroller & Auditor General of India be and are hereby received, considered and adopted."

2. To declare final dividend @ 82% (₹8.20/-per equity share) on the paid-up equity share capital of the company (₹100 Crores) as on the date of declaration for the financial year ended 31st March, 2026 as recommended by the Board and to pass the following resolution as an **Ordinary Resolution**:

   "**RESOLVED THAT** approval of the shareholders be and is hereby accorded for payment of final dividend @ 82% (i.e. ₹8.20/- per equity share) on the paid-up equity share capital of the Company as on the date of declaration for the financial year ended on 31st March, 2026 as recommended by the Board."

3. To appoint a Director in place of Shri Mohit Bhatia, who retires by rotation, and being eligible, offers himself for re-appointment and to pass the following as an **Ordinary Resolution**:

   "**RESOLVED THAT** pursuant to provisions of Section 152 of the Companies Act 2013 and Article 122 of the Company, Shri Mohit Bhatia, Director (DIN: 10603296), who retires by rotation and being eligible offers himself for re-appointment, be and is hereby re- appointed as the Director of the company liable to retire by rotation."

4. To authorize Board of Directors to fix the remuneration to the Statutory Auditors of the company appointed by Comptroller and Auditor General of India (CAG) in terms of Section 142 of the Companies Act, 2013 and to pass the following resolution as an **Ordinary Resolution**:

   "**RESOLVED THAT** pursuant to the requirement of section 142 and other applicable provisions of Companies Act, 2013, the Board of Directors of the Company be and are hereby authorized to decide and fix the remuneration of the Statutory Auditors of the company as appointed by the Comptroller and Auditor General of India for the F.Y. 2026-27."

SPECIAL BUSINESS:

To Consider and if thought fit, to pass with or without modification(s), the following Resolutions as Ordinary Resolutions:

5. **Ratification of payment of Remuneration to Cost Auditor for the F.Y. 2026-27.**

   "**RESOLVED THAT** pursuant to the provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014 (including any Statutory modification(s) or re-enactment, thereof, for the

time being in force), the remuneration payable to the cost auditor(s) M/s. Dhanajay V. Josh & Associates, Pune, by the Board of Directors of the Company to conduct the audit of the cost records of the Company for the F.Y. 2026-27 amounting to ₹4,20,316/- including applicable taxes, be and is hereby ratified & confirmed."

6. To appoint Shri Girija Shankar as Managing Director on the Board of MNGL

"**RESOLVED THAT** in accordance with the provisions of Sections 196, 197 and 203 read with Schedule V and all other applicable provisions of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 (including any statutory modification(s) or re-enactment thereof for the time being in force) and as per the Articles of Association of the company, approval of the members be and is hereby accorded to the appointment of Shri Girija Shankar (DIN: 10676061), as Managing Director of the Company on whole-time basis with effect from 5th June, 2026, till further communication from GAIL, on the terms and conditions including remuneration forwarded by GAIL (India) Limited vide letter ref. no. 26/06/4569/2026 dated 2nd June, 2026 and any further amendments as per policy of GAIL;

RESOLVED FURTHER THAT Company shall provide facilities to Shri Girija Shankar approved by the Board for his smooth functioning as Managing Director, and reimburse such expenses are incurred by him in carrying out the responsibilities of Managing Director.

RESOLVED FURTHER THAT Shri Girija Shankar shall not be liable to retire by rotation nor shall be reckoned for determining the number of Directors liable to retire by rotation, till the time he holds the office as Managing Director of the Company."

7. To appoint Shri Kumar Shanker as Nominee Director from IGL on the Board of MNGL

"**RESOLVED THAT** Shri Kumar Shanker (DIN: 09533240) who was appointed as an Additional Director of the Company by Board of Directors w.e.f 19th June, 2026 and who hold office until the date of Annual General Meeting in terms of section 161 of the Companies Act, 2013 and in respect of whom the Company has received a notice in writing under section 160 of the Companies Act, 2013 signifying his candidature for the office of Director, be and is hereby appointed as a Nominee Director of the Company whose period of office shall be liable to determination by retirement of Directors by rotation."

8. To appoint Shri Pandiyan T V as Nominee Director from BPCL on the Board of MNGL

"**RESOLVED THAT** Shri Pandiyan T V (DIN: 09581136) who was appointed as an Additional Director of the Company by Board of Directors w.e.f 1st July, 2026 and who hold office until the date of Annual General Meeting in terms of section 161 of the Companies Act, 2013 and in respect of whom the Company has received a notice in writing under section 160 of the Companies Act, 2013 signifying his candidature for the office of Director, be and is hereby appointed as a Nominee Director of the Company whose period of office shall be liable to determination by retirement of Directors by rotation."

To Consider and if thought fit, to pass with or without modification(s), the following Resolutions as Special Resolutions:

9. To Approve for change of name of the Company

"**RESOLVED THAT** subject to approval of Central Government under Section 13 of the Companies Act, 2013 and the rules made thereunder and any other applicable provisions of the Companies Act, 2013, the name of the Company be changed from "Maharashtra Natural Gas Limited" to "MNGL (India) limited" the new name and the same name be changed in the Memorandum of Association of the Company and wherever it appears.

RESOLVED FURTHER THAT Clause 1 (Name Clause) of the Memorandum of Association of the Company be altered so as to read as under:

The name of the Company is MNGL (INDIA) LIMITED

RESOLVED FURTHER THAT pursuant to change in the name clause of the Memorandum of Association, clause 1(i) of the Articles of Association of the Company be substituted by the following:

1.(i) In these Articles, the Company or this Company means MNGL (INDIA) LIMITED.

RESOLVED FURTHER THAT the name Maharashtra Natural Gas Limited wherever appears in the Memorandum and Articles of Association of the Company be substituted by the name MNGL (India) Limited.

RESOLVED FURTHER THAT the Board of Directors, be and is authorized to do all such acts, deeds and things as necessary to give effect to this resolution."

10. To Adopt New Set of Memorandum of Association (MoA) as per provisions of the Companies Act, 2013

"**RESOLVED THAT** pursuant to provisions of Section 13 of the Companies Act, 2013 (Act) read with Companies (Incorporation) Rules, 2014, and any other applicable provisions, including any modification(s) thereto or re-enactment(s) thereof for the time being in force the consent of the Shareholders be and is hereby accorded to adopt the revised Memorandum of Association aligned in the format prescribed under Table A of Schedule I to the Companies Act, 2013, in place of the existing Memorandum of Association which is as per the format of the Companies Act, 1956.

RESOLVED FURTHER THAT the Board of Directors be and is authorized to do all such acts, deeds and things as necessary to give effect to this resolution."

11. To Adopt New Set of Articles of Association (AoA) As per the provisions of the Companies Act, 2013

"**RESOLVED THAT** pursuant to the provisions of Section 14 and other applicable provisions if any of the Companies Act, 2013 (including any statutory modification or re-enactment thereof for the time being in force) and read with rules made there under the consent of the Shareholders, be and is hereby accorded to adopt the modified new set of Articles of Association aligned in accordance with Table F of Schedule I of the Companies Act, 2013, in place of existing Articles of Association of the Company, wherein the modified set of Articles of Association is suitably customized for reflecting the current shareholding structure and other relevant provisions which are in line with the Shareholders Agreement (SHA) are retained as it is.

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to do all such acts, deeds and things as necessary to give effect to this resolution."

By the order of Board of Directors
For **Maharashtra Natural Gas Limited**

Sd/-
(Shreya Prabhudesai)
Company Secretary

Date: 11.09.2026
Place: Pune

Notes:

1. The explanatory statement pursuant to section 102 of the Companies Act, 2013 is annexed hereto.

2. Ministry of Corporate Affairs (MCA) vide Circular No. 14/2020 dated April 08, 2020, Circular No. 17/2020 dated April 13, 2020, Circular No. 20/2020 dated May 05, 2020, Circular No. 02/2021 dated January 13, 2021, Circular No. 19/2021 dated December 08, 2021, Circular No. 21/2021 dated December 14, 2021, Circular No. 02/2022 dated May 05, 2022 and Circular No. 10/2022 dated December 28, 2022, Circular No. 09/2023 dated September 25, 2023, Circular No. 09/2024 dated September 19, 2024 and Circular No. 03/2025 dated September 22, 2025 (MCA Circulars) have permitted the holding of AGM through VC/OAVM. In terms of the said circulars, the 20th Annual General Meeting (AGM) of the members will be held through VC/OAVM. Hence, members can attend and participate in the AGM through VC/OAVM.

3. In compliance with the aforesaid MCA Circular, Notice of AGM along with the Annual Report for the financial year 2025-26 is being sent through electronic mode to those Members whose e-mail addresses are registered with the Company. The Annual Report of the Company, circulated to the Members of the Company, will also be made available on the Company's website www.mngl.in

4. The attendance of the Members attending the AGM in person and through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Act.

5. Since, the AGM shall be conducted through VC/OAVM, the facility for appointment of Proxy by the Members is not available for this AGM and hence the Proxy Form and Attendance Slip including Route Map are not annexed to this Notice.

6. The facility of joining the AGM through VC/OAVM will be opened 15 minutes before and will be opened upto 15 minutes after the scheduled start time of the AGM.

7. The Statement pursuant to the provisions of Section 102 of the Companies Act, 2013 setting out the material facts in respect of special business is annexed herewith. The relevant details, pursuant to Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India, in respect of Directors seeking appointment/re-appointment at this Annual General Meeting ("AGM") are also annexed.

8. Institutional / Corporate Members intending their authorized representative(s) to attend the Meeting on their behalf are requested to send a certified copy of the Board Resolution to the Company Secretary by e-mail through its registered e-mail address at shreya.prabhudesai@mngl.in

9. The Register of Members and the Share Transfer Books of the Company will be closed from Wednesday, 16th September, 2026 to Tuesday, 22nd September, 2026 (both days inclusive) to determine the entitlement of the Final Dividend @ 82% (₹8.20/- per equity share) if so, approved by the members of the company at the aforesaid AGM. Final dividend, after declaration at the AGM, will be paid within 30 days of the AGM to those eligible members whose name(s) appear:-

   i. As member(s) holding shares in physical mode, in the Register of Members of the Company after giving effect to all valid and complete transfers, lodged with R&TA/ Company on or before 16th September, 2026; or

   ii. As Beneficial Owner(s) holding shares in electronic mode, details as furnished by the National Security Depository Limited (NSDL) and Central Securities Depository Limited (CDSL) for the said purpose.

10. The Ministry of Corporate Affairs has notified provisions relating to unpaid / unclaimed dividend under Sections 124 and 125 of the Companies Act, 2013 and Investor Education and Protection Fund (Accounting, Audit, Transfer and Refund) Rules, 2016. As per these Rules, dividends which are not encashed / claimed by the shareholders for a period of seven consecutive years shall be transferred to the Investor Education and Protection Fund (IEPF) Authority. The shares in respect of such unclaimed dividends are also liable to be transferred to the Demat account of IEPF Authority.

    Hence, the Company urges to all the shareholders to encash / claim their respective dividend during the prescribed period. Members may correspond with the RTA /Company to claim dividends, which remain unclaimed.

11. Pursuant to Finance Act, 2020, dividend income will be taxable in the hands of shareholders w.e.f. April 1, 2020 and the Company is required to deduct tax at source from dividend paid to shareholders at the prescribed rates. For the prescribed rates for various categories, the shareholders are requested to refer to the Finance Act, 2020 and amendments thereof. The shareholders are requested to update their PAN with the Company/ RTA (in case of shares held in physical mode) and depositories (in case of shares held in demat mode).

    A Resident individual shareholder with PAN and who is not liable to pay income tax can submit a yearly declaration in Form No. 15G/15H, to avail the benefit of non-deduction of tax at source by email to RTA. Shareholders are requested to note that in case their PAN is not registered, the tax will be deducted at a higher rate of 20%. Non-resident shareholders can avail beneficial rates under tax treaty between India and their country of residence, subject to providing

necessary documents i.e. No Permanent Establishment and Beneficial Ownership Declaration, Tax Residency Certificate, Form 10F, any other document which may be required to avail the tax treaty benefits by sending an email to RTA.

12. The Register of Directors' and Key Managerial Personnel and their shareholding maintained under Section 170 of the Companies Act, 2013, the Register of Contracts or arrangements in which the Directors are interested under Section 189 of the Companies Act, 2013 and all other documents referred to in the Notice will be available for inspection during the AGM. Members may send their request for inspection by sending an email to shreya.prabhudesai@mngl.in.

13. Members desirous of seeking/ obtaining any information / clarifications concerning the accounts and operations of the Company or intending to raise any query are requested to write to the Company at least 10 days before the date of meeting mentioning their name demat account number/folio number, email id, mobile number at sarathy.mk@mngl.in / mayuresh.ganu@mngl.in and mark cc to shreya.prabhudesai@mngl.in The same will be replied by the Company suitably. However, it is requested to raise the queries precisely and in short at the time of meeting to enable us to answer the same.

Important Communication to Members:

As per the provisions of the Companies Act, 2013 read with the Companies Management and Administration) Rules, 2014, Company may give notice etc. through electronic mode i.e. by e-mail as a text or as an attachment to e-mail or as a notification providing electronic link. Your company shall host the notice on website of the company along with Annual Report at www.mngl.in

Members who have not yet registered their e-mail addresses or who want to change their e-mail addresses are requested to register or modify their e-mail address for receiving all communication including Annual Report, Notices, Circulars, etc. from the Company electronically.

Sd/-
Date: 11.09.2026 **(Shreya Prabhudesai)**
Place: Pune Company Secretary

ANNEXURE TO THE NOTICE

EXPLAINATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

ITEM NO.4

As per section 142 of the Companies Act 2013, the remuneration payable to the Auditors shall be fixed in the General Meeting of the Company or in such manner as may be determined therein. Further, as per section 177 of Companies Act, 2013, Audit committee will recommend the appointment and fixation of remuneration of Statutory Auditors to the Board.

In exercise of the powers conferred by section 139 of the Companies Act 2013, the Comptroller and Auditor General of India (CAG) appoints Statutory Auditor (s) of the Company. Accordingly, the communication from CAG regarding appointment of Statutory Auditors for F.Y. 2025-26 is yet to be received and the same is to be noted by the Board thereafter. After the authorization by the members in the present AGM, Board of Directors shall fix the remuneration of Statutory Auditors on the recommendation of the Audit Committee. The remuneration is commensurate with the quantum of work required to be undertaken by the Statutory Auditors, amendment in prevailing Laws & Regulations and in line with audit fees of peer companies.

None of the Directors, Key Managerial Personnel and/ or their relatives, is/ are interested or concerned, financially or otherwise in the resolution, except as may be deemed to be concerned or interested in the proposed resolution to the extent of their shareholding in the Company, if any.

The Board of Directors of the Company recommends the Resolution(s) as set out in the accompanied Notice for approval of the shareholders.

ITEM NO.5

The Board has approved the appointment of M/s. Dhanajay V. Josh & Associates, Pune, Cost Accountants, as a Cost Auditor of the Company, selected through a routine tendering process, to conduct the audit of the cost records of the Company for the FY 2026-27 at the total remuneration of 4,20,316/- (Rupees Four lakhs Twenty Thousand Three Hundred and Sixteen only) including all taxes as per the guidelines issued by Institute of Cost Accountants of India, for the financial year ended on March 31, 2026, subject to the ratification of the Members at the Annual General Meeting.

Pursuant to section 148 of the Companies Act, 2013 read with Companies (Audit and Auditors) Rules, 2014, members of the company are required to ratify the remuneration to be paid to the cost auditors of the company every year. Accordingly, it is proposed to obtain the consent of the members to ratify the remuneration to the Cost Auditors for the FY 2026-27.

None of the Directors, Key Managerial Personnel and/ or their relatives, is/ are interested or concerned, financially or otherwise in the resolution, except as may be deemed to be concerned or interested in the proposed resolution to the extent of their shareholding in the Company, if any.

The Board of Directors of the Company recommends the Resolution(s) as set out in the accompanied Notice for approval of the shareholders.

ITEM NO.6

As per the terms of the Articles of Association of the Company Shri Girija Shankar was nominated by GAIL (India) Limited (GAIL) as Managing Director of MNGL. Accordingly, the Board of Directors appointed Shri Girija Shankar as Managing Director on the terms & conditions of appointment including remuneration forwarded by GAIL vide letter ref. no. 26/06/4569/2026 dated 2nd June, 2026, on the Board of MNGL w.e.f. 5th June, 2026 in its Board Meeting held on 4th June, 2026.

The salary details of Shri Girija Shankar shall be as under:

Pay Scale: 1,50,000/- 3,00,000/-

Particulars	(₹)
Basic Pay per month	2,51,640/-
Variable /DA (@ 54.1% w.e.f 01.01.2026 per month)	1,36,137.24/-
Perquisites & Allowances @ 35% of Basic Pay per month	88,074/-
Secondment Allowance per month	11,250/-
HRA @ 30% of Basic Pay per month	50,328/-

VARIABLE DA: VDA shown is subject to change every quarter. Annual increment @ 3% of Basic pay. On reaching the maximum of the pay scale, maximum 03 stagnation increments are admissible, one after every two years, provided the performance rating is "Good" or above.

HOUSING: availing HRA at present

TELEPHONE FACILITY: Shri Girija Shankar is entitled to re-imbursement of telephone call charges for maximum 03 connections i.e. 01 landline and 02 cellphone

COMPANY CAR / CMER: Shri Girija Shankar is entitled for Conveyance Maintenance Expenses Reimbursement (CMER) @ ₹ 36,755 per month for his own vehicle, which

is subject to change every six months in the month of April and October. Alongwith this, he is also entitled for reimbursement of driver charges @ ₹29,950 per month which is reviewed at the start of every financial year.

OTHER BENEFITS OUTSIDE "CAFETERIA APPROACH": Shri Girija Shankar is entitled to reimbursement of cost of Spectacles and Medical Reimbursement for self and Dependent Family members, Brief case, Newspaper reimbursement, Leave Encashment etc. as per GAIL Rules which will be borne by MNGL. In addition to above, he is entitled for incentive under Performance Related Pay (PRP) as per GAIL Rules.

PENSION AND SUPERANNUATION BENEFITS: Superannuation benefits are extended to Shri Girija Shankar within the ceiling of 30% of Basic Pay & VDA comprising of Provident Fund (PF), Gratuity, Post-retirement Medicle Scheme (ORMS) and Pension.

The overall remuneration payable every year to the Managing Director and the Whole-time Directors by way of salary, perquisites and allowances, incentive / bonus / performance linked incentive, remuneration based on net profits, etc., as the case may be, shall not exceed in the aggregate 1% (one percent) of the net profits of the Company as computed in the manner laid down in Section 198 of the Act or any statutory modification(s) or re-enactment(s) thereof.

Shri Girija Shankar satisfies all the conditions set out in Part-I of Schedule V to the Act as also conditions set out under subsection (3) of Section 196 of the Act for being eligible for his appointment. He is not disqualified from being appointed as Managing Director in terms of Section 164 of the Act.

The above may be treated as a written memorandum setting out the terms of appointment of Shri Girija Shankar under Section 190 of the Act.

Shri Girija Shankar has attended all the Board meetings held after his appointment as Managing Director as on 5th June, 2026. His brief resume, the nature of his expertise in specific functional areas, names of companies in which he hold directorship, committee memberships/ chairmanships, his shareholding etc., are separately annexed hereto pursuant to the provisions of Secretarial Standard on General Meetings ("SS-2"), issued by the Institute of Company Secretaries of India.

Other than Shri Girija Shankar and his relatives, none of the Directors, Key Managerial Personnel and/ or their relatives, is/ are interested or concerned, financially or otherwise in the resolution, except as may be deemed to be concerned or interested in the proposed resolution to the extent of their shareholding in the Company, if any.

The Board of Directors of the Company recommends the Resolution(s) as set out in the accompanied Notice for approval of the shareholders.

ITEM NO.7

The Board, at its meeting held on June 19, 2026, appointed Shri Kumar Shanker (DIN: 09533240), as an Additional Director on the Board with effect from June 19, 2026, pursuant to Section 161 of the Companies Act, 2013, read with Article 142 of the Articles of Association of the Company.

Pursuant to the provisions of Section 161 of the Companies Act, 2013, Shri Kumar Shanker (DIN: 09533240), will hold office up to the date of the ensuing Annual General Meeting. The Company has received notice in writing under the provisions of Section 160 of the Companies Act, 2013, from Indraprastha Gas Limited (Shareholder of MNGL) proposing the candidature of Mr. Kumar Shanker for the office of Director.

The Company has received from Shri Kumar Shanker (i) consent in writing to act as director in Form DIR-2 pursuant to Rule 8 of Companies (Appointment & Qualification of Directors) Rules 2014, and (ii) Intimation in Form DIR-8 in terms of Companies (Appointment & Qualification of Directors) Rules, 2014, to the effect that he is not disqualified under sub-section (2) of Section 164 of the Companies Act, 2013.

His brief resume containing his age, qualifications, expertise etc. is annexed herewith pursuant to the provisions of Secretarial Standard on General Meetings ("SS-2"), issued by the Institute of Company Secretaries of India.

Other than Shri Kumar Shanker and his relatives, none of the Directors, Key Managerial Personnel and/ or their relatives, is/ are interested or concerned, financially or otherwise in the resolution, except as may be deemed to be concerned or interested in the proposed resolution to the extent of their shareholding in the Company, if any.

The Board of Directors of the Company recommends the Resolution(s) as set out in the accompanied Notice for approval of the shareholders.

ITEM NO.8

The Board, at its meeting held on August 14, 2026, noted the Circular Resolution passed by the Board for appointment of Shri Pandiyan T V (DIN: 09581136), as an Additional Director on the Board with effect from July 01, 2026, pursuant to Section 161 of the Companies Act, 2013, read with Article 142 of the Articles of Association of the Company.

Pursuant to the provisions of Section 161 of the Companies Act, 2013, Shri Pandiyan T V (DIN: 09581136), will hold office up to the date of the ensuing Annual General Meeting. The Company has received notice in writing under the provisions of Section 160 of the Companies Act, 2013, from Bharat Petroleum Corporation Limited (Shareholder of MNGL) proposing the candidature of Mr. Kumar Shanker for the office of Director.

The Company has received from Shri Pandiyan T V (i) consent in writing to act as director in Form DIR-2 pursuant to Rule 8 of Companies (Appointment & Qualification of Directors) Rules 2014, and (ii) Intimation in Form DIR-8 in terms of Companies (Appointment & Qualification of Directors) Rules, 2014, to the effect that he is not disqualified under sub-section (2) of Section 164 of the Companies Act, 2013.

His brief resume containing his age, qualifications, expertise etc. is annexed herewith pursuant to the provisions of Secretarial Standard on General Meetings ("SS-2"), issued by the Institute of Company Secretaries of India.

Other than Shri Pandiyan T V and his relatives, none of the Directors, Key Managerial Personnel and/ or their relatives, is/ are interested or concerned, financially or otherwise in the resolution, except as may be deemed to be concerned or interested in the proposed resolution to the extent of their shareholding in the Company, if any.

The Board of Directors of the Company recommends the Resolution(s) as set out in the accompanied Notice for approval of the shareholders.

ITEM NO.9

Maharashtra Natural Gas Limited (MNGL) is a Public Limited Company incorporated under the Companies Act, 1956. Over time, the Company has significantly expanded its operations beyond the geographical boundaries of Maharashtra and is currently operating in multiple other states including Karnataka, Telangana, Gujarat, among others.

As Maharashtra Natural Gas Limited (MNGL) continues to expand its business and operational footprint, the current name—while historically relevant—presents certain constraints and no longer reflects the Company's scale, ambition, and strategic direction. In this context, the Company is considering a change of name to :

- **MNGL (India) Limited,**

  The proposed name aims to represent the Company's Pan India presence, corporate structure, and future growth aspirations more appropriately.

  The other reasons for this proposed name change are elaborated below:

1. Operational Ease and Regulatory Clarity

   While operating outside Maharashtra, the current name has occasionally led to:

   - Difficulty in obtaining regulatory permissions due to the perceived regional nature of the Company;
   - Challenges in establishing a uniform national identity.

   The proposed name offer operational ease and create a brand identity that is flexible and widely acceptable across India.

2. IPO Readiness and Investor Confidence

   With MNGL preparing for its Initial Public Offering (IPO), brand positioning is of strategic importance. The name "Maharashtra Natural Gas Limited" may:

   - Appear too localised to national or global investors;
   - Not reflect the Company's scalability and business dynamism.
   - Be misaligned with investor expectations for a company planning multi-state or international operations.

   The proposed name offer better brand perception as "MNGL (India) Limited" emphasizes national presence and continuity.

3. **Future Global Prospects**

   MNGL, in the long term, may also explore business opportunities beyond Indian borders—such as consultancy, joint ventures, or supply chain integration etc.

   In such a scenario:

   - A name like "MNGL (India) Limited" provides a strong home-country identity while being open to global recognition.

   So, the proposed name align with MNGL's current footprint, upcoming IPO, diversification plans, and long-term vision.

   The matter was also discussed with M/s. KPMG, a professional advisory firm having expertise related to IPO services, to obtain their perspective from a regulatory and strategic standpoint. Their input was sought particularly in the context of the Company's future capital market plans. KPMG has opined that this is an appropriate time to undertake the name change, as there are no regulatory restrictions under SEBI regulations prescribing a mandatory waiting period prior to listing.

   However, it was noted that post-listing, SEBI regulations restrict any change in the name of a listed entity for a period of one year from the date of listing, unless mandated by a regulatory authority. Accordingly, the proposed name change, at this juncture, is considered both timely and appropriate from a compliance and branding perspective.

   In this regard the Board granted approval in 142nd Board Meeting held on 22nd August, 2025 for making an application in ROC under RUN (Reserve Unique Name) portal for Name Reservation for the subject name.

   The ROC has confirmed that the name MNGL (India) Limited is available for adoption.

Accordingly, the Board in its 147th Board Meeting held on 19th February, 2026 approved for adoption of the new "MNGL (India) Limited" subject to shareholder's approval in ensuing Annual General Meeting (AGM) as per provisions of section 13 of the Companies Act, 2013.

Accordingly, it is proposed to obtain the consent of the Shareholders for adoption of the new name "MNGL (India) Limited" as The Board recommends the resolution set out at Item No. 9 in this notice for approval of the Shareholders as a Special Resolution.

None of the Directors, Key Managerial Personnel and/ or their relatives, is/ are interested or concerned, financially or otherwise in the resolution, except as may be deemed to be concerned or interested in the proposed resolution to the extent of their shareholding in the Company, if any.

ITEM NO.10 & 11

The Memorandum of Association is the charter document of the Company, which defines the scope and limits of the Company's existence and powers. It establishes the Company's relationship with the outside world and determines what the Company can and cannot do.

Key contents of the MoA

The MoA primarily contains:

- **Name Clause –** name of the Company
- **Registered Office Clause –** State in which the registered office is situated
- **Objects Clause –** main, ancillary, and other objects of the Company
- **Liability Clause –** liability of members
- **Capital Clause –** authorised share capital

Amendments to the MoA are required when there is a change in any of the above clauses. Such amendments can be implemented with Board approval subject to:

- approval by the shareholders by passing special resolution, and
- filing with the Registrar of Companies (RoC),

Similarly, the Articles of Association (AoA) are the internal rulebook of the Company, governing the management, administration and internal functioning of the Company. They regulate the relationship between:

- the Company and its shareholders, and
- the shareholders inter se.

The AoA typically governs:

- issue, transfer and transmission of shares,
- rights and obligations of shareholders,
- Board composition, meetings and decision-making,
- appointment and powers of directors,
- dividend distribution, accounts and audit,
- IPO-related and exit provisions (where applicable).

Amendments to the AoA are necessary when there are any changes to be incorporated in the above clauses.

The existing Memorandum and Articles of Association (MoA & AoA) of the Company were adopted at the time of incorporation and are in line with the provisions of the Companies Act, 1956. Since the enforcement of the Companies Act, 2013, significant changes have been introduced in the structure and format of these constitutional documents of companies, including provisions governing share capital, governance, rights of shareholders, meetings, and other statutory matters.

In view of the same, and in continuation of the approval by the Board for making an application & confirmation received from the RoC for reservation of the name "MNGL (India) Limited", it is now proposed, for approval of the shareholders by Special Resolution, to:

- To adopt the new set of MoA in alignment with Table A of Schedule I to the Companies Act, 2013 and amendment in the Name Clause; and
- Adopt a new set of Articles of Association in conformity with Table F of Schedule I to the Companies Act, 2013, with the following :
- Keep the relevant provisions of the Shareholders Agreement (SHA) dated 20.02.2009 executed among GAIL (India) Limited, Bharat Petroleum Corporation Limited, and other parties in the existing AoA to be kept as it is by making an alteration to reflect the current shareholding structure and rights of the present Shareholders in place of the earlier shareholders.

Accordingly, the following points to be noted in case of the revised set of Articles of Association, aligned with the provisions of the Companies Act, 2013:

- The rights and obligations of the Promoters, namely GAIL (India) Limited and Bharat Petroleum Corporation Limited, remain unchanged.
- In the year 2015, Indraprastha Gas Limited (IGL) acquired the shareholding of the Financial Institutions in the Company. Pursuant to such acquisition, a Deed of

Adherence forming part of the Shareholders Agreement was duly executed, whereby IGL stepped into the rights and obligations of the Financial Institutions under the Shareholders Agreement.

- The existing Articles of Association were aligned with the provisions of the Shareholders Agreement. However, consequent to the acquisition by IGL, amendments in the Articles were carried out only to the extent of reflecting IGL's rights in the clause relating to Board composition.
- The remaining relevant provisions of the Articles continued to refer to the earlier Financial Institutions and were not formally updated to substitute IGL in those clauses.
- Through the proposed revised Articles of Association, the same are now being comprehensively aligned to reflect IGL in place of the Financial Institutions across all relevant provisions, in accordance with the Shareholders Agreement and the Deed of Adherence executed in 2015.

In case of MoA, it is proposed to adopt a revised MoA in the format prescribed under Table A of Schedule I to the Companies Act, 2013.

The new MoA will reflect:

- The new name clause: "MNGL (India) Limited"
- Alignment of other clauses (i.e. Registered office/ Authorized Share Capital/ Liability/ Object Clause) format as per the Table A of Schedule I of the Companies Act, 2013. There is no change in the content of these clauses.

The new Articles and Memorandum of Association is attached for approval of the shareholders.

Pursuant to the provisions of Sections 13 and 14 of the Companies Act, 2013, read with the applicable rules made thereunder, any alteration in the Memorandum of Association and the Articles of Association requires the approval of the shareholders of the Company by way of Special Resolution, after due approval of the Board of Directors.

Accordingly, the Board in its 147th Board Meeting held on 19th February, 2026 approved for adoption of new Name 'MNGL (India) Limited' and alteration & adoption of the revised Memorandum of Association (MoA) and Articles of Association (AoA) aligned with the Companies Act, 2013 subject to approval of the shareholders for the same by Special Resolution.

The Board recommends the resolution set out at Item No. 10 &11 in this notice for approval of the Shareholders as a Special Resolution.

None of the Directors, Key Managerial Personnel and/ or their relatives, is/ are interested or concerned, financially or otherwise in the resolution, except as may be deemed to be concerned or interested in the proposed resolution to the extent of their shareholding in the Company, if any.

Brief resume of Directors seeking appointment at the 20th Annual General Meeting

Name	Shri Girija Shankar, Managing Director	Shri Kumar Shanker, Nominee Director	Shri Pandiyan T V Nominee Director
Date of Birth	04.06.1971	26.05.1970	29.09.1973
Qualification	B.Tech. in Mechanical Engineering from IIT Delhi (1993 batch) & Masters in Marketing Management from Jamnalal Bajaj Institute of Management Studies, Mumbai.	Chemical Engineer from B.I.T.S. Pilani	Civil Engineering at Vellore Engineering College (now VIT) and later completed the Post Graduate Executive Management Programme from SPJIMR.
Expertise in specific functional Areas	He joined GAIL in the year 1993 and over the next three decades has worked in various roles across various domains including Projects, Operation & Maintenance of cross country Natural Gas pipelines & associated Gas terminals, Marketing of Gas, Petrochemical & Liquid Hydrocarbon products of GAIL. This cross functional and multifarious experience has enabled him to gain deep insight on all aspects of the gas and LNG value chain and City Gas Distribution.	Shri Kumar Shanker is having more than 31 years of rich and diverse experience in the natural gas industry encompassing Commissioning and Operations of Gas Processing Plants, Project Management of Petrochemical Units, Corporate Strategy; Planning, Marketing; Regulatory functions, and CGD sector.	As a distinguished leader in the energy sector, TV Pandiyan spearheads BPCL's LPG Business Unit, leveraging his expertise to fuel growth, innovation, and customer-centricity. With over 30 years of experience in oil and gas marketing, he has made significant contributions to BPCL's Retail, LPG, and Gas Businesses Units in BPCL.
Directorship held in other companies	-	Indraprastha Gas Limited	Haridwar Natural Gas Limited
Membership/ Chairmanships of Statutory Committees of Board of Directors other than MNGL	-	-	-
No. of shares held in MNGL	-	-	-
Remuneration last drawn (incl. sitting fees)	As per terms & conditions mentioned in the Resolution	Sitting Fees Only	Sitting Fees Only
Remuneration proposed	As per terms & conditions mentioned in the Resolution	Sitting Fees Only	Sitting Fees Only

Directors' Report

To
The Members

Your Board of Directors ("the Board") is pleased to present the Twentieth Annual Report of Maharashtra Natural Gas Limited ("the Company"), together with the Audited Financial Statements for the Financial Year ended 31st March, 2026, and the Report of the Statutory Auditors thereon.

1. FINANCIAL RESULTS AND REVIEW

The Financial Year 2025-26 was marked by sustained operational growth, continued expansion across the Company's Geographical Areas and a steadfast focus on operational excellence. Despite a challenging operating environment characterised by volatility in global energy markets and higher input costs, the Company demonstrated resilience by delivering a strong financial performance while maintaining its long-term growth trajectory.

During the year under review, the Company recorded a Total Income of ₹4,324.20 crore, registering a growth of 20% over the previous year's Total Income of ₹3,603.69 crore.

The Company earned a Profit After Tax (PAT) of ₹538.90 crore, as against ₹652.53 crore in the previous Financial Year. Despite prevailing market challenges, the Company maintained a healthy level of profitability, reflecting its operational resilience, prudent financial management and strong business fundamentals.

The financial results of the Company for the year ended 31st March, 2026 are summarised below:

(₹ in Crores)

Particulars	For the Year	
	2025-26	2024-25
Revenue from Operations	4,308.93	3.591.82
Other Income	15.27	11.87
Total	**4324.20**	**3,603.69**
Profit before Depreciation, Finance Cost and Tax	966.09	1,065.37
Finance Cost	71.32	53.37
Depreciation & Amortization of Expenses	168.57	135.72
Profit Before Tax (PBT)	**726.20**	**876.28**
Provision for Tax including deferred tax	187.30	223.75
Profit After Tax (PAT)	**538.90**	**652.53**
Other Comprehensive Income	0.92	(-)0.11
Total Comprehensive Income	539.82	652.42
Retained Earnings-opening balance	2,199.78	1,750.35
Add: Total Comprehensive Income for the period	539.82	652.42
Profit available for appropriation	2,739.60	2,402.78
APPROPRIATIONS		
Other comprehensive income recognized directly in retained earnings	--	--
Dividend Paid during the year	196.00	203.00
Retained Earnings-closing balance	2,543.60	2,199.78

The Net Worth per Equity Share increased from ₹229.98 as on 31st March, 2025 to ₹264.36 as on 31st March, 2026. The increase reflects the Company's robust financial position, sustained profitability and prudent retention of earnings to support future growth, thereby creating long-term value for its stakeholders.

2. APPROPRIATIONS

DIVIDEND

Your Company has consistently rewarded its Members through regular dividend distributions since the Financial Year 2011-12, reflecting its commitment to delivering sustainable shareholder value while maintaining adequate resources to support future growth and expansion.

During the Financial Year under review, the Board of Directors declared an Interim Dividend of 80% (₹8.00 per equity share of face value of ₹10 each), aggregating to ₹80 crore, which was paid in November 2025.

Further, the Board has recommended a Final Dividend of 82% (₹8.20 per equity share of face value of ₹10 each), aggregating to ₹82 crore, subject to the approval of the Members at the ensuing Annual General Meeting.

Accordingly, the total dividend for the Financial Year 2025-26 aggregates to ₹162 crore, representing approximately 30% of the Profit After Tax for the year.

The Final Dividend, if approved by the Members at the ensuing Annual General Meeting, shall be paid in accordance with the applicable provisions of the Companies Act, 2013 and other applicable statutory requirements.

3. STATE OF COMPANY'S AFFAIRS

The Financial Year 2025-26 witnessed robust operational growth and resilient financial performance despite a challenging business environment. The Company continued to strengthen its presence across its Geographical Areas through expansion of infrastructure, growth in customer base and sustained increase in sales volumes across its business segments.

The Company's continued focus on operational efficiency, customer-centric initiatives, infrastructure development and prudent financial management enabled it to sustain its growth momentum while effectively responding to market dynamics.

A detailed overview of the Company's operational and financial performance is provided under the section titled "Company Performance" and the other relevant sections of this Report.

4. TRANSFER TO RESERVES

Pursuant to the applicable provisions of the Companies Act, 2013, the Board has proposed the transfer of ₹343.82 crore to the General Reserve. Consequently, the total Reserves of the Company will increase to ₹2,543.60 crore, thereby further strengthening its financial position and supporting its long-term growth strategy.

5. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS

During the Financial Year under review, the Company has not granted any loans, provided any guarantees or made any investments covered under the provisions of Section 186 of the Companies Act, 2013.

6. SHARE CAPITAL AND FINANCIAL CLOSURE OF MAHARASHTRA NATURAL GAS LIMITED:

The Authorized Share Capital and the Paid-up Equity Share Capital of the Company remained unchanged during the Financial Year under review. As on 31st March, 2026, the Paid-up Equity Share Capital of the Company stood at ₹100 crore, comprising Equity Shares of face value of ₹10 each.

7. BUSINESS PERFORMANCE REVIEW :

The Financial Year 2025-26 marked another year of strong operational performance and sustained business growth for Maharashtra Natural Gas Limited (MNGL). The Company continued to strengthen its position as one of India's leading City Gas Distribution (CGD) companies by expanding its infrastructure, enhancing customer reach and delivering reliable, safe and environmentally sustainable energy solutions across its authorised Geographical Areas.

The Company's continued focus on infrastructure development, customer-centric initiatives, digital transformation and operational excellence has enabled it to achieve balanced growth across all business segments while further strengthening its leadership in the City Gas Distribution sector.

Driven by consistent growth across the Compressed Natural Gas (CNG), Domestic Piped Natural Gas (D-PNG), Commercial PNG and Industrial PNG segments, the Company recorded its highest-ever overall sales volume of 719.64 Million Metric Standard Cubic Metres (MMSCM), equivalent to an average daily sales volume of 1.97 Million Metric Standard Cubic Metres per Day (MMSCMD). The Company's Revenue from Operations increased to ₹4,308.93 crore, reflecting the continued expansion of its customer base, strengthening of its distribution network and increasing adoption of natural gas as the preferred clean energy solution across transportation, domestic, commercial and industrial sectors.

During the year under review, the Company achieved several significant operational milestones. The CNG network expanded to 373 stations, with 75 new stations established, representing the highest annual addition since inception. The Company also crossed the landmark milestone of 11.63 lakh Domestic PNG connections, further reinforcing its leadership in providing clean cooking fuel to households. The cumulative pipeline

network expanded to 4,534 km, strengthening the backbone of the Company's distribution infrastructure and supporting future business growth.

The Commercial and Industrial PNG businesses also witnessed encouraging growth through the addition of new customers, expansion into key commercial and industrial clusters, commissioning of gas supply to several marquee establishments and execution of long-term gas supply agreements with leading industrial customers. These achievements, coupled with continued investments in digitalisation, operational excellence and customer-centric initiatives, have enabled the Company to strengthen its market presence while creating a robust platform for sustainable long-term growth.

The Company's diversified business portfolio, expanding geographical footprint and unwavering commitment to operational excellence continue to position it strongly to capitalise on the growing opportunities in the City Gas Distribution sector and contribute meaningfully towards India's vision of increasing the share of natural gas in the country's energy mix.

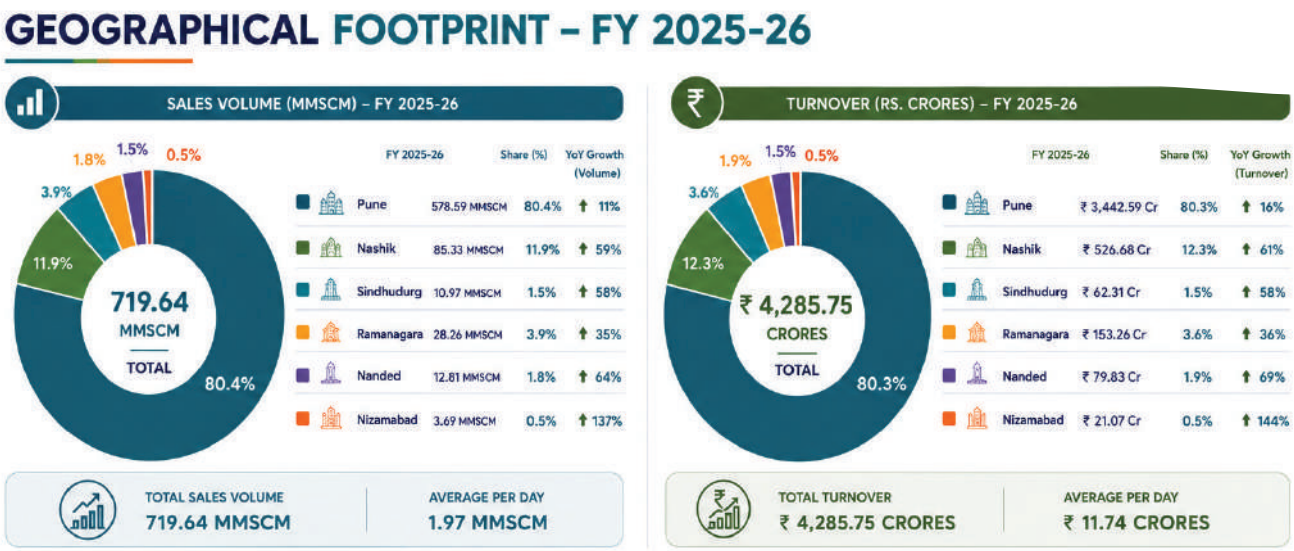
FY 2025-26 OPERATIONAL HIGHLIGHTS :

(Figures in MMSCM)

Particulars	For the Year		
	2025-26	2024-25	Growth (YoY)
Compressed Natural Gas (CNG)	481.79	416.68	16%
Piped Natural Gas (PNG)	237.85	196.94	21%
Total	719.64	613.62	17%
Average Sales per day (MMSCD)	1.97	1.68	

Geographical Area (GA) -wise Performance

The Company continued to deliver broad-based growth across all its authorised Geographical Areas during the Financial Year 2025-26, supported by sustained expansion of its distribution network, increasing customer penetration and higher natural gas consumption across all consumer segments. The graphs illustrate the contribution of each Geographical Area to the Company's overall sales volumes and turnover during FY 2025-26, highlighting MNGL's expanding operational footprint across diverse geographies :



During the year under review, the Pune Geographical Area continued to be the Company's largest market, recording sales volume of 578.59 MMSCM and turnover of ₹3,442.59 crore, thereby contributing the major share of the Company's overall business. The Nashik Geographical Area retained its position as the second-largest contributor with 85.33 MMSCM of sales volume and ₹526.68 crore in turnover, driven by continued growth across the CNG, domestic, commercial and industrial segments.

The Company's emerging Geographical Areas also recorded encouraging progress during the year. Ramanagara registered sales of 28.26 MMSCM with turnover of ₹153.26 crore, while Nanded, Sindhudurg and Nizamabad continued to strengthen their operational presence through sustained infrastructure expansion and customer acquisition, collectively contributing to the Company's long-term growth strategy.

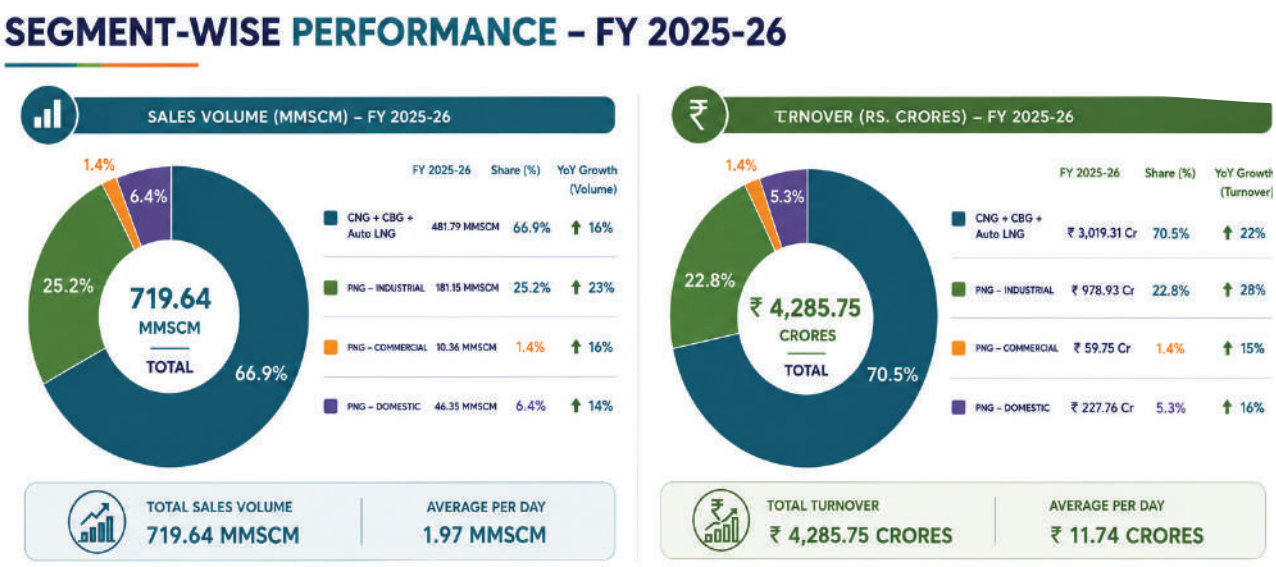
The overall performance across all six Geographical Areas resulted in total sales volume of 719.64 MMSCM, equivalent to an average daily sales volume of 1.97 MMSCMD, and total turnover of ₹4,285.75 crore during FY 2025-26. The year-on-year growth achieved across the Geographical Areas demonstrates the Company's continued focus on expanding its market presence, strengthening regional operations and creating a balanced and resilient business portfolio capable of delivering sustainable long-term growth.

The Pune Geographical Area continued to be the principal contributor to the Company's operations, accounting for over 80% of both the total sales volume and turnover during the year. Nashik remained the second-largest operational area, contributing approximately 12% of the Company's business, while the emerging Geographical Areas of Ramanagara, Nanded, Sindhudurg and Nizamabad continued to strengthen their contribution through sustained infrastructure development, customer additions and increasing gas consumption. This diversified geographical presence enables the Company to build new growth centres while maintaining operational leadership in its established markets.

Business Segment-wise Performance

The Company continued to deliver broad-based growth across its business portfolio during the Financial Year 2025-26. While the CNG business remained the largest contributor to overall sales volume and turnover, the PNG businesses also recorded steady growth, driven by continued expansion of infrastructure, increasing customer penetration and higher gas consumption across domestic, commercial and industrial segments.

The graphs illustrate the contribution of each business segment to the Company's overall sales volumes and turnover during FY 2025-26, reflecting the diversified customer mix and strength of MNGL's core business segments :

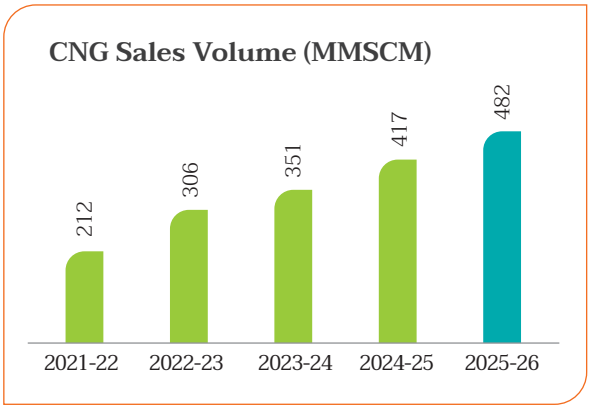


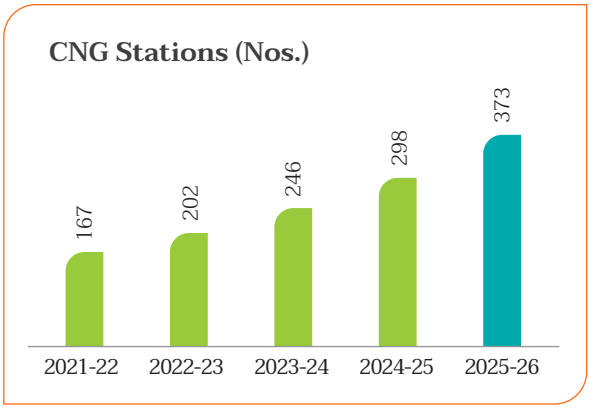
The segment-wise operational performance of the Company during the Financial Year 2025-26 is presented in the following sections, highlighting the significant achievements and growth recorded across the CNG, PNG and infrastructure businesses.

COMPRESSED NATURAL GAS (CNG) BUSINESS

The Company's Compressed Natural Gas (CNG) business continued to be the principal driver of its operational growth during the Financial Year 2025-26, reinforcing its position as a leading City Gas Distribution (CGD) company committed to providing clean, reliable and sustainable mobility solutions across its authorised Geographical Areas.

During the year under review, CNG sales (including Compressed Biogas (CBG) and Liquefied Natural Gas (LNG)) increased by 16% over the previous financial year to 482 MMSCM, as against 417 MMSCM in FY 2024-25. The average daily CNG sales crossed the significant milestone of 1 Million Standard Cubic Metres per Day (MMSCMD) for the first time in the Company's history and reached 1.32 MMSCMD, reflecting sustained growth in demand and the increasing preference for natural gas as a cleaner and more economical transportation fuel.





To cater to the growing demand and strengthen its distribution network, the Company continued to expand its CNG infrastructure across all six authorised Geographical Areas. As on 31st March, 2026, the CNG network comprised 373 stations, as compared to 298 stations in the previous year. During the Financial Year, the Company established 75 new CNG stations, representing the highest number of CNG stations added in a single financial year since the Company's inception. This expansion has significantly enhanced network accessibility, improved customer convenience and strengthened the Company's market presence across its operational areas.

Further strengthening its distribution infrastructure, the Company successfully converted two Daughter Booster (DB) Stations into Online CNG Stations upon completion of pipeline connectivity, resulting in improved operational efficiency, enhanced supply reliability and reduced dependence on cascade transportation. The commissioning of the City Gate Station (CGS) at Dodi, Nashik further augmented the Company's gas supply infrastructure and enhanced the reliability of gas distribution across the network.

The Company also continued to strengthen its CNG infrastructure through capacity augmentation of existing stations, optimization of station availability and expansion of pipeline connectivity to improve operational efficiency and customer convenience. These initiatives have enhanced network reliability while creating adequate infrastructure to meet the growing demand for CNG across all authorized Geographical Areas.

The Company continued to promote the adoption of CNG through various customer-centric marketing initiatives, including incentive schemes for CNG vehicle conversions and promotional campaigns encouraging the purchase of CNG vehicles. In line with its commitment to strengthening customer experience and brand visibility, during the year under review, the Company refreshed its corporate identity through the introduction of a new logo and updated brand colors, reflecting its evolving vision and strengthening its brand presence. The Company has also undertaken the design and development of a new Retail Visual Identity (RVI) for its CNG stations, which is proposed to be implemented in a phased manner.

During the year, the Company also expanded its retail offerings by commencing the sale of MAK Lubricants at select Company-Owned Company-Operated (COCO) CNG stations, further enhancing customer convenience

and creating additional value through its retail network.

The Company's CNG business has demonstrated consistent and sustainable growth over the past five years. Annual CNG sales (including CBG and LNG) increased from 127 MMSCM in FY 2020-21 to 482 MMSCM in FY 2025-26, registering a healthy Compound Annual Growth Rate (CAGR) of approximately 31%. The sustained growth underscores the Company's continued focus on infrastructure expansion, network accessibility and promoting cleaner mobility solutions. This sustained performance reflects the Company's continued focus on infrastructure expansion, operational excellence, customer-centric initiatives and its unwavering commitment to supporting India's clean energy transition by promoting cleaner, safer and environmentally sustainable fuels.

PNG

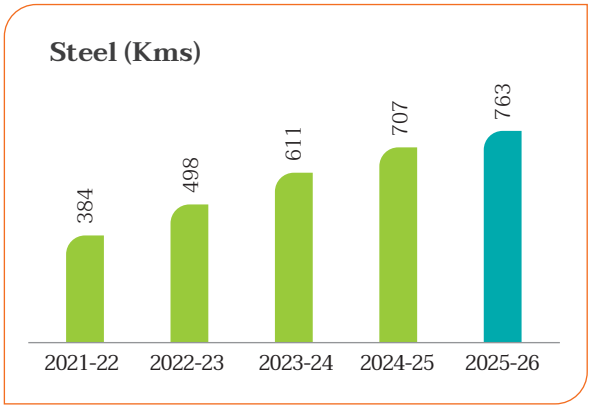
(i) STEEL and MDPE PIPELINE INFRACTURE

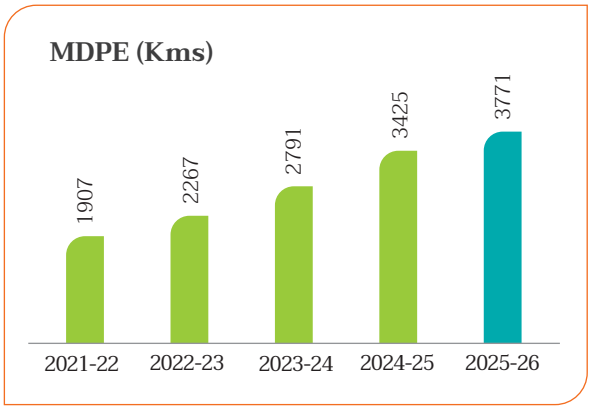
The Company continued to strengthen its gas distribution infrastructure through sustained investments in the expansion of its Steel and Medium Density Polyethylene (MDPE) pipeline network, which forms the backbone of its City Gas Distribution (CGD) operations. The continued expansion of the pipeline network is aimed at enhancing network reach, improving supply reliability and supporting the growing demand for Piped Natural Gas (PNG) across its authorised Geographical Areas.

During the Financial Year 2025-26, the Company further expanded its Steel pipeline network, reinforcing its transmission backbone and ring network infrastructure to ensure safe, reliable and uninterrupted gas supply. Simultaneously, the MDPE pipeline network was significantly extended, strengthening last-mile connectivity and facilitating wider access to natural gas for domestic, commercial and industrial customers.

As on 31st March, 2026, the Company's cumulative pipeline network comprised 763 km of Steel pipelines and 3,771 km of MDPE pipelines, taking the total pipeline network to 4,534 km.

The continuous expansion of the pipeline infrastructure has enhanced the Company's distribution capabilities, strengthened network resilience and laid a robust foundation for sustained customer growth across its existing as well as newly developed Geographical Areas. The Company remains committed to developing a safe, reliable and efficient gas distribution network to support the increasing demand for natural gas and contribute towards India's clean energy transition.



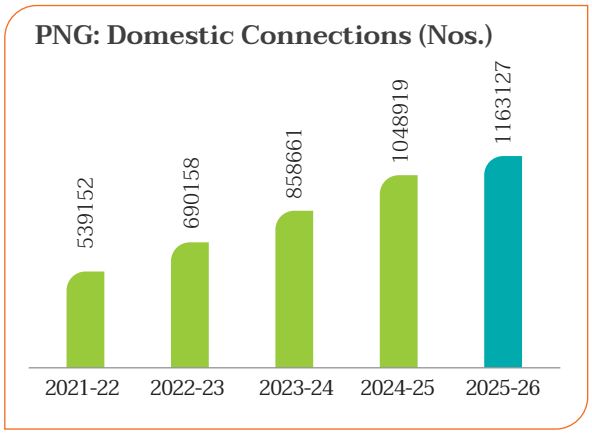


The continued expansion of the pipeline network provides a strong foundation for future customer additions across domestic, commercial and industrial segments while ensuring safe, reliable and uninterrupted supply of natural gas throughout the Company's operational areas.

(ii) DOMESTIC CONNECTIONS:

During the Financial Year 2025-26, your Company continued to make significant progress in expanding its Domestic Piped Natural Gas (D-PNG) customer base, further strengthening its last-mile connectivity and enabling wider access to clean, convenient and reliable energy for households across its authorised Geographical Areas.

During the year, the Company added 1,14,208 new D-PNG connections, taking the cumulative number of domestic PNG connections to 11,63,127 as on 31st March, 2026, crossing the milestone of one million households. This represents a growth of approximately 10% over the previous year.



The Company also successfully implemented the PNGRB-led PNG Drive 2.0, a focused initiative aimed at accelerating the adoption of domestic PNG. The campaign was supported by an integrated mix of customer awareness and outreach programmes, promotional schemes, digital registration initiatives, dedicated customer support channels, airport and public transport branding, radio campaigns and community engagement activities. These initiatives strengthened customer awareness, facilitated digital onboarding and contributed to expanding the adoption of PNG among households.

The Company's efforts towards simplifying customer acquisition were further supported by digital initiatives, including the digitised Direct Marketing Agency (DMA) customer-onboarding application and D-PNG dashboard, enabling digital registration and monitoring of D-PNG registrations undertaken by Direct Marketing Agents.

The sustained expansion of the D-PNG customer base is also reflected in the Company's long-term growth trajectory. The cumulative number of domestic PNG connections increased from 3,85,722 in FY 2020-21 to 11,63,127 in FY 2025-26, representing an increase of more than 200% and registering a Compound Annual Growth Rate (CAGR) of approximately 25% over the period.

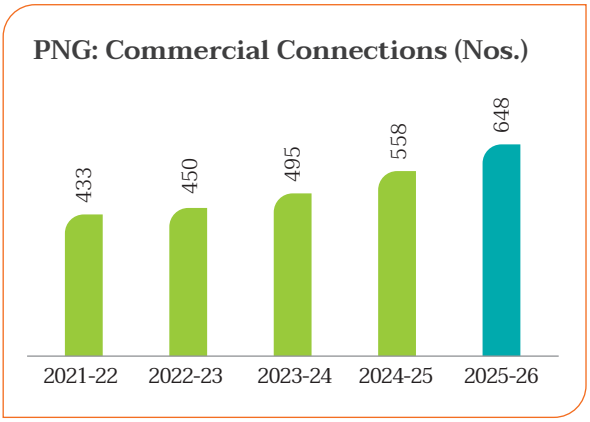
Further strengthening its infrastructure to support future household connectivity, the Company commissioned Daughter Booster Stations (DCS) at Ramanagara, Karnataka and Vengurla, Maharashtra, enabling PNG connectivity to more than 8,000 households.

These initiatives reflect MNGL's continued focus on network expansion, customer acquisition, digital enablement and customer-centric service delivery, supporting the Company's objective of expanding clean energy access and deepening PNG penetration across its operating areas.

(iii) COMMERCIAL CONNECTIONS:

The Commercial Piped Natural Gas (C-PNG) business continued to strengthen its market presence during the Financial Year 2025-26, driven by sustained customer acquisition, expansion of distribution infrastructure and increasing adoption of natural gas across the hospitality, institutional, retail and commercial sectors. The segment continued to contribute steadily to the Company's diversified business portfolio while reinforcing MNGL's commitment to providing safe, reliable and environmentally sustainable energy solutions.

During the year under review, the Company added 90 new Commercial PNG connections, taking the cumulative number of commercial customers from 558 as on 31st March, 2025 to 648 as on 31st March, 2026. Over the five-year period from FY 2020-21 to FY 2025-26, the Commercial PNG customer base increased from 377 connections to 648 connections, registering a Compound Annual Growth Rate (CAGR) of approximately 11.4%. This sustained growth reflects the Company's focused efforts to expand its commercial PNG footprint across established and emerging markets, supported by infrastructure expansion, targeted customer acquisition and increasing adoption of natural gas among commercial establishments.



The Commercial PNG segment recorded sales volume of 10.36 MMSCM during the year and generated a turnover of ₹59.75 crore. Average daily gas consumption increased from 24,564 Standard Cubic Metres per Day (SCMD) in FY 2024-25 to 28,377 SCMD in FY 2025-26, representing a healthy growth of 15.5% over the previous year. The increase in gas consumption reflects higher utilisation by existing customers together with continued addition of new commercial establishments.

The Company also introduced customer-friendly commercial connection schemes and strengthened execution capabilities through dedicated commercial teams, enabling faster onboarding and expediting PNG connectivity for commercial establishments.

During the year, the Company expanded its presence by commissioning PNG supply to several customers across the hospitality, commercial, institutional and information technology sectors. Notable additions included Vivanta Pune, Sheraton Grand Pune, Hilton Garden Inn, The Poona Club, Residency Club, EON IT Park, Wakad Reality IT Park, National Insurance Academy, Yerwada Central Prison and ISKCON Temple, reflecting the growing preference for PNG as a clean, safe and cost-effective energy solution among commercial consumers.

The Company also expanded its Commercial PNG network beyond the core city areas by extending PNG supply to Malegaon in the Nashik Geographical Area through the commissioning of commercial establishments including Siddhi Restaurant and Hotel Krishna Pure Veg. Further, PNG connections were commissioned for the canteens of existing industrial customers such as Jindal Saw Limited and CG Power & Industrial Solutions Limited, demonstrating the Company's continued focus on strengthening customer relationships and maximising business opportunities within its existing industrial ecosystem. The Company also secured commercial offer letters from several prospective customers across the hospitality and industrial sectors, creating a healthy business pipeline for future growth.

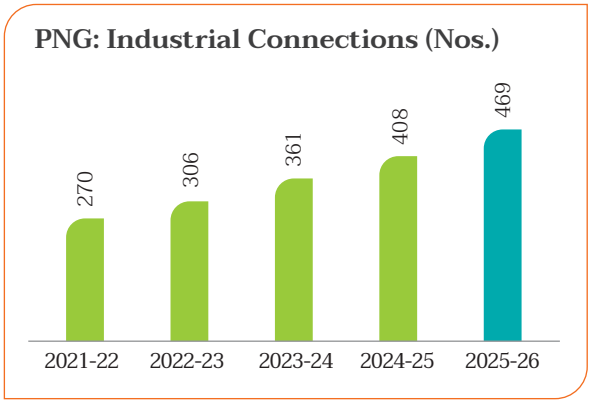
As part of its customer engagement initiatives, the Company organised a Commercial Customer Meet in association with the National Restaurant Association of India (NRAI) – Pune Chapter, highlighting the operational, economic and environmental advantages of Piped Natural Gas and promoting its adoption among restaurants, hotels and cafés. Further, the Company introduced a Commercial Dashboard to streamline customer onboarding, improve operational efficiency and enhance customer service delivery.

With sustained infrastructure expansion, increasing customer acceptance and continued focus on service excellence, the Commercial PNG business remains a key growth segment for the Company and is well positioned to support MNGL's long-term strategy of expanding natural gas penetration across the commercial sector.

(iv) INDUSTRIAL CONNECTIONS:

During the Financial Year 2025-26, the Company continued to strengthen its presence in the Industrial PNG segment through focused infrastructure development, expansion into industrial clusters and onboarding of high-value customers across its Geographical Areas. The segment recorded sales volume of 46.35 MMSCM and turnover of ₹227.76 crore during the year, reflecting the Company's continued focus on expanding its industrial customer base and increasing gas consumption across key industrial markets.

During the year, the Company added 61 new Industrial PNG connections, taking the cumulative customer base from 408 as on 31st March, 2025 to 469 as on 31st March, 2026. Over the five-year period from FY 2020-21 to FY 2025-26, the number of Industrial PNG connections increased from 226 to 469, registering a Compound Annual Growth Rate (CAGR) of approximately 16%. The sustained expansion in the customer base reflects the Company's continued efforts to strengthen industrial connectivity, develop new demand centres and facilitate the transition towards natural gas.



During the year, the Company further strengthened its presence in key industrial corridors by expanding pipeline infrastructure and commissioning gas supply to several marquee industrial customers. In Pune, the Company commissioned a 19 km MDPE pipeline network in an industrial area, strengthening connectivity and creating further opportunities for industrial PNG expansion. The Company also commenced PNG supply to Hyundai Motor India, Pune, with a volume of 13,000 SCMD.

Further, gasification of the industrial belt along the Pune–Nashik Road near Chakan enabled the commissioning of high-volume customers, including Gabriel India Limited, with a consumption of 6,000 SCMD, and Hindalco Industries, with a consumption of 3,000 SCMD. The Industrial PNG business in Pune recorded 17% year-on-year volume growth during the year.

The Nashik Geographical Area witnessed significant developments in the Industrial PNG segment during the year. The Company achieved a notable milestone by commencing its first-ever LNG supply for industrial application to Mahindra & Mahindra, Nashik, at a quantity of 13 MTPD. The Company also entered into a Gas Supply Agreement with Jindal Steel for a volume of 25,000 SCMD.

Industrial gas volume in Nashik surpassed 150,000 SCMD, while the overall gas volume in the Geographical Area crossed 300,000 SCMD. The Company also gasified the industrial colony at Sinnar (JSAW) and extended Domestic PNG connections to all residences within the colony. The Industrial PNG segment in Nashik recorded a significant 55% year-on-year volume growth during the year.

In the Ramanagara Geographical Area, overall gas volume crossed 125,000 SCMD, with industrial gas volume surpassing 100,000 SCMD. The Company entered into a Gas Supply Agreement with Toyota Kirloskar Motor (TKM P3) for PNG supply with a minimum volume of 15,000 SCMD.

Ramanagara also achieved a significant milestone by becoming the first Geographical Area of MNGL where Compressed Biogas (CBG) is being distributed through the Company's pipeline network, marking an important step towards integrating renewable gas into the Company's CGD network.

The Company's continued focus on developing industrial corridors, strengthening pipeline infrastructure, securing high-value customers and expanding the adoption of PNG, LNG and CBG is expected to provide a strong foundation for sustained growth in the Industrial PNG business.

8. FUTURE OUTLOOK

India's Growing Natural Gas Economy

India's natural gas sector continues to demonstrate strong long-term growth potential, supported by the Government's vision to increase the share of natural gas in the country's primary energy mix from around 6% to 15% in the coming years. Expansion of national gas pipeline infrastructure, increasing LNG import capacity, supportive policy initiatives and growing emphasis on cleaner energy solutions are expected to accelerate natural gas adoption across domestic, industrial, commercial and transport segments.

The City Gas Distribution (CGD) sector is expected to remain a key pillar of India's energy transition, driven by increasing PNG and CNG penetration, rapid urbanisation, industrial growth and rising environmental awareness. Growing preference for cleaner and more convenient fuels, coupled with continued infrastructure investments, is expected to create significant long-term opportunities for CGD entities across the country.

Strengthening Core CGD Business

Against this evolving industry landscape, Maharashtra Natural Gas Limited (MNGL) remains focused on strengthening its core CGD business through sustained infrastructure expansion, enhanced customer outreach and operational excellence across its geographical areas.

The Company continues to witness significant opportunities across Domestic PNG, Commercial PNG, Industrial PNG and CNG segments. Increasing adoption of cleaner fuels by households, hotels, restaurants, commercial establishments and industries is expected to support long-term growth in natural gas consumption.

As part of its long-term strategic roadmap, MNGL is targeting significant scale-up in customer base and gas volumes over the coming years. The Company is targeting core CGD volumes of around 4.6 MMSCMD by FY30, supported by continued investments in pipeline infrastructure, customer acquisition and network expansion initiatives.

MNGL continues to focus on increasing PNG penetration across high-potential residential, commercial and industrial clusters in Pune, Nashik and other geographical areas through targeted customer acquisition, pipeline network expansion and infrastructure development initiatives.

Industrial and Commercial Growth Opportunities

The industrial and commercial PNG segment is expected to remain a major growth driver for the Company in the coming years. Increasing focus on cleaner fuels, operational efficiency, supply reliability and environmental compliance is encouraging industries and commercial establishments to transition towards natural gas.

The Company continues to strengthen its presence across key industrial corridors and commercial hubs in its operating areas. Rising industrialisation, infrastructure development and increasing energy demand across manufacturing and service sectors are expected to support long-term demand growth for PNG in MNGL.

MNGL has identified significant growth potential across key industrial clusters, including Kuruli Village (Alandi Phata), Pragati Industrial Area, and MIDC Phase II, Chakan in Pune, as well as Dindori-Akrale MIDC and Vilholi in Nashik. The Company continues to focus on enhancing natural gas penetration in these high-growth industrial corridors through targeted customer engagement, network expansion, and reliable gas supply solutions.

The Company is also exploring opportunities in trigeneration and other energy-efficient solutions for industrial and commercial consumers. Trigeneration systems, which enable simultaneous generation of power, heating and cooling using natural gas, have the potential to improve energy efficiency, optimise operating costs and support sustainability objectives for customers across multiple sectors.

Expansion of CNG Infrastructure

The Company continues to strengthen its CNG infrastructure to support increasing demand for cleaner mobility solutions. Rising adoption of CNG vehicles, increasing conversion of public and commercial transport fleets and favourable economics vis-à-vis

conventional fuels are expected to support sustained growth in the CNG segment.

MNGL remains focused on expanding its CNG station network, improving customer convenience, and enhancing operational efficiency through digital transformation. During the year, the Company implemented integrated digital platforms for retail outlet applications, CNG DODO stations, DMA agents, and commercial PNG connections, enabling real-time monitoring, streamlined workflows, improved transparency, and data-driven decision-making.
The Company is also in the process of introducing additional digital platforms to further simplify day-to-day operations, improve data accuracy, enhance productivity, and drive operational excellence across its business functions.

The Company continues to focus on the modernization of its retail outlets and the expansion of LNG-LCNG infrastructure across its Geographical Areas. As part of this initiative, MNGL commenced the Retail Visual Identity (RVI) Revamp project to create a modern, distinctive, and customer-centric identity across its CNG retail outlet network. The revamped visual identity has been designed to enhance brand recognition, strengthen customer trust and professionalism, improve the overall customer experience, and differentiate MNGL outlets in a competitive market. In coming future, the new RVI design will initially be implemented on a pilot basis at two CNG stations, following which it will be progressively rolled out across all MNGL CNG retail outlets in a phased manner.

MNGL continued to ensure uninterrupted gas supply through a diversified sourcing portfolio comprising domestic gas, RLNG, and market-linked supplies. During the period of heightened global energy price volatility, the Company remained steadfast in its commitment to supply reliability, ensuring uninterrupted gas availability to all customer segments despite elevated procurement costs. By strategically optimizing its sourcing portfolio, MNGL successfully balanced supply security, reinforcing its commitment to reliable and uninterrupted energy services

LNG Opportunities and Supply Flexibility

MNGL continues to evaluate opportunities in LNG solutions to cater to customers located in areas where pipeline connectivity may not be immediately feasible. LNG-based solutions can support industrial customers and mobility applications requiring reliable and cleaner fuel alternatives.

The Company has established LNG-LCNG infrastructure at Nashik and Zodge (Malegaon) and continues to evaluate the expansion of more LNG retail models to improve supply flexibility and market reach. To enhance LNG throughput, MNGL is actively pursuing strategic partnerships with major fleet operators, including Delhivery and GreenLine, to promote the adoption of LNG as a cleaner transportation fuel. The Company is also engaging with the Maharashtra State Road Transport Corporation (MSRTC) to facilitate the introduction of LNG-fuelled buses, thereby supporting sustainable public transportation and increasing LNG utilization across the region.

MNGL also continues to focus on strengthening sourcing capabilities and maintaining a balanced gas portfolio in an evolving global energy environment. The Company remains focused on supply security, sourcing optimisation and portfolio diversification to support future growth requirements.

Focus on CBG and Sustainable Energy Solutions

In line with India's energy transition roadmap and sustainability objectives, MNGL continues to explore opportunities in Compressed Bio-Gas (CBG) and other sustainable energy solutions.

The Company continued to strengthen its presence in the Compressed Biogas (CBG) ecosystem through strategic offtake agreements and pipeline integration initiatives. During the year, MNGL executed 14 CBG offtake agreements across its geographical areas, with a cumulative tied-up capacity of over 85 TPD, further reinforcing its commitment to promoting sustainable energy and expanding the adoption of green fuels.

The Company has also commissioned direct pipeline injection of Compressed Biogas (CBG) in its geographical areas of Ramanagara District from the producer named Sustainable Impacts Private Limited supporting cleaner energy adoption, reduction in carbon emissions and the development of a circular economy ecosystem. Also another project in Pune GA in the advanced stages of implementation and are on the verge of commissioning.

The Government's increasing focus on sustainable fuels, waste-to-energy initiatives and circular economy principles is expected to create a favourable ecosystem for growth of the CBG sector. MNGL believes that participation in the CBG ecosystem can support long-term sustainability objectives while creating new avenues for business growth and diversification.

Digital Transformation and Operational Excellence

MNGL continues to focus on enhancing customer experience and operational efficiency through technology adoption and digital transformation initiatives.

Maharashtra Natural Gas Limited (MNGL) has already commenced implementation of its CNG Station Automation Project as part of its digital transformation initiative to enhance operational efficiency, safety, and data-driven decision-making across its CNG network. The project aims to automate approximately 300 CNG stations across all Geographical Areas over the coming years, encompassing capabilities such as real-time monitoring of CNG stations and critical assets, centralized pricing, emergency management, predictive maintenance, demand forecasting, GA-wise and company-wide gas reconciliation, station-wise sales analytics, asset efficiency monitoring, GIS and SAP integration, MIS, PoS rollout, DBS dry-out prediction integrated with the LCV Tracker application, and alarm management.

Automation of CNG stations in Pune GA was undertaken, a centralized Command & Control Room was established at Shivajinagar, and key functionalities including real-time asset monitoring, automated data acquisition, and remote CNG price revision were successfully implemented. The remaining project deliverables will be rolled out in a phased manner across all GAs during the coming years, creating a unified, intelligent, and future-ready CNG operations management system.

The Company is strengthening integrated digital platforms across customer onboarding, billing, metering, CRM and operational processes. Initiatives such as smart metering, digital onboarding, integrated customer applications and process automation are expected to improve service delivery, operational efficiency and customer engagement.

MNGL continues to focus on operational excellence, safety enhancement and technology-led efficiencies across key functions to support scalable and sustainable growth.

Resilience Amidst Global Energy Volatility

During the latter part of year, global energy markets witnessed heightened volatility arising from geopolitical developments, including tensions in the Middle East and disruptions in global energy supply chains. Such developments impacted global LNG prices, supply dynamics and overall energy market sentiment, creating challenges for gas sourcing and pricing across the sector.

Despite these uncertainties, the Indian CGD sector continued to demonstrate resilience, supported by stable domestic demand, policy support and increasing preference for cleaner fuels. MNGL remained focused on ensuring uninterrupted gas supply, maintaining operational reliability and meeting customer commitments across all segments.

During the period of geopolitical uncertainty, the Government of Maharashtra issued special control orders to facilitate the timely grant of statutory permissions for laying PNG pipeline infrastructure. The initiative helped overcome one of the key challenges in CGD network expansion obtaining approvals from multiple Government departments and local authorities and enabled faster execution of pipeline works, thereby accelerating domestic PNG penetration and strengthening access to cleaner energy across the Company's Geographical Areas.

The Company continued to proactively manage its sourcing portfolio, operational planning and supply optimisation initiatives to mitigate the impact of market volatility and ensure continuity of services for domestic, commercial, industrial and mobility customers. MNGL's diversified customer base, strong operational capabilities and focus on supply reliability enabled the Company to maintain stable operations and continue delivering value to its stakeholders despite the evolving global energy environment.

The Company remains committed towards maintaining reliable, safe and efficient energy solutions for its customers while continuing to strengthen resilience across its operations and supply chain.

Outlook

India's long-term natural gas demand outlook remains robust, supported by policy reforms, infrastructure expansion, increasing urbanisation and rising preference for cleaner fuels. While global energy markets may continue to witness periodic volatility and geopolitical uncertainties, the long-term fundamentals of the CGD sector remain strong.

With its expanding infrastructure network, growing customer base, focus on operational excellence, customer-centric initiatives, digital transformation and commitment towards sustainable growth, MNGL remains well positioned to capitalize on emerging opportunities in India's evolving energy landscape and continue creating long-term value for all stakeholders.

9. CUSTOMER EXPERIENCE & SERVICE EXCELLENCE

Customer satisfaction and service excellence continue to remain at the core of MNGL's business philosophy. During the Financial Year 2025-26, the Company further strengthened its customer-centric approach by enhancing digital capabilities, simplifying customer onboarding processes and expanding customer outreach initiatives, thereby delivering a seamless, transparent and convenient customer experience across all touchpoints.

In line with the guidelines of the Petroleum and Natural Gas Regulatory Board (PNGRB), the Company successfully conducted the Customer Satisfaction Survey (CSS) for the Pune Geographical Area. The survey reflected a high level of customer satisfaction, reaffirming customers' confidence in the Company's service quality, operational reliability and customer support systems.

The Company continued to accelerate its digital transformation journey through the 'My MNGL' Mobile Application, which crossed 2 lakh downloads within 18 months of its launch. The application has evolved into a comprehensive digital self-service platform, enabling customers to apply for new PNG connections, submit self-meter readings, view and pay bills online, register service requests and access various customer services anytime and anywhere, thereby significantly enhancing convenience and customer engagement.

During the year, the Company further streamlined the customer onboarding process by introducing an end-to-end digital registration platform through the My MNGL App, Company website and tablet-based applications. The digital platform enables online registration, electronic document submission and rapid generation of Business Partner (BP) numbers, substantially reducing processing time and improving operational efficiency while ensuring greater transparency and ease of doing business.

To improve customer accessibility, the Company inaugurated its first MNGL Shoppe at Kondhwa, Pune, providing customers with a dedicated neighbourhood service centre for availing various PNG-related services. Encouraged by the positive response, the Company plans to establish similar customer service centres across other parts of Pune and Pimpri-Chinchwad to further strengthen customer outreach and service delivery.

The Company also intensified customer awareness and engagement initiatives through digital platforms, social media campaigns and targeted outreach programmes to promote the safe usage of natural gas, cyber fraud awareness and the benefits of PNG adoption. These initiatives were complemented by focused customer engagement programmes and awareness campaigns conducted across residential societies, commercial establishments and institutional customers to encourage wider adoption of natural gas.

Through continuous investments in digital innovation, process simplification and customer engagement, MNGL remains committed to delivering superior customer experience while strengthening customer trust, operational excellence and long-term stakeholder value.

10. INFORMATION TECHNOLOGY & DIGITAL TRANSFORMATION

Digital transformation continues to be a key enabler of MNGL's operational excellence and customer-centric approach. During the Financial Year 2025-26, the Company further strengthened its information technology ecosystem through the implementation of several digital initiatives, SAP-based process automation and infrastructure upgrades aimed at enhancing operational efficiency, improving customer experience, strengthening governance and ensuring business continuity.

Digital Transformation Initiatives

During the year under review, the Company developed and implemented several web-based and mobile-enabled applications to streamline business processes and improve stakeholder engagement. Key initiatives undertaken during the year included:

- Development of an in-house CNG Dealership Application, integrated with the Company's website, to facilitate efficient dealership management.
- Launch of an online Commercial PNG Demand Assessment Portal through the Company's website, enabling prospective commercial customers to register their requirements digitally.
- Introduction of an After-Sales Service Module within the My MNGL Mobile Application, providing customers with a seamless platform for service requests and post-connection support.
- Deployment of a dedicated mobile application for Direct Marketing Agencies (DMAs) to facilitate digital registration of Domestic PNG customers through tablet-based devices, thereby improving field productivity and accelerating customer onboarding.

- These initiatives have significantly enhanced process efficiency, improved customer convenience and strengthened digital engagement across various business functions.

Enterprise Systems & Process Automation

The Company continued to leverage its SAP platform to automate critical business processes and improve operational controls. During the year, several enhancements were successfully implemented, including:

- Introduction of an individual pricing mechanism for industrial customers within SAP.
- Development of a customised Stock Ageing Report to strengthen inventory management and improve decision-making.
- Integration of various Domestic PNG promotional schemes across SAP, the Company's website and the My MNGL Mobile Application to ensure seamless implementation and uniform customer experience.
- Automation of the Welcome Letter generation process for newly onboarded customers through SAP, enabling timely and efficient customer communication.
- The continued expansion of SAP-enabled automation has strengthened internal controls, improved process standardisation, reduced manual intervention and enhanced compliance across key business operations.

IT Infrastructure Enhancement

To further strengthen its technology backbone, the Company successfully deployed a new Geographic Information System (GIS) server during the year. The upgraded infrastructure has significantly improved system performance, processing speed, reliability and scalability while enhancing data security and business continuity.

The new GIS environment enables faster processing of geospatial information, minimises system downtime and supports efficient planning, monitoring and management of the Company's expanding pipeline network. In addition, the upgraded infrastructure offers improved resource utilisation, lower maintenance requirements and enhanced energy efficiency, thereby contributing to overall operational effectiveness.

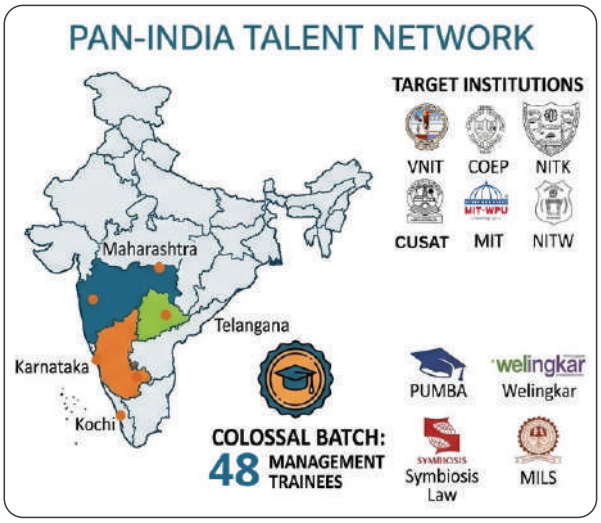
The Company remains committed to leveraging digital technologies to drive operational excellence, strengthen governance and enhance customer experience. Going forward, MNGL will continue to invest in digital innovation, intelligent automation and robust IT infrastructure to support its expanding operations and deliver sustainable value to all stakeholders.

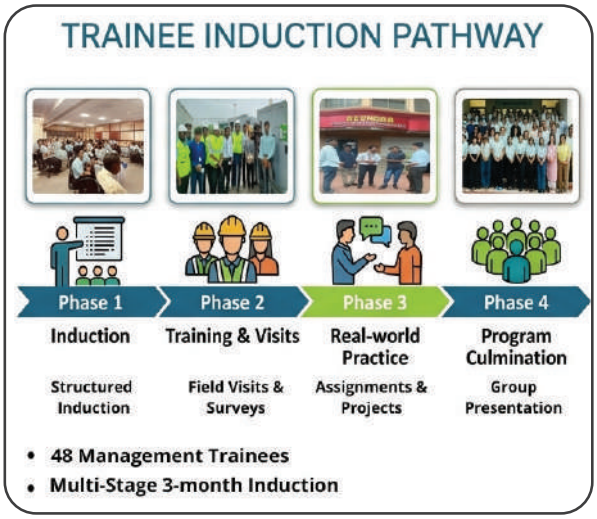
11. HUMAN RESOURCES

At MNGL, people are the driving force behind the Company's sustained growth and operational excellence. The Company remains committed to fostering a high-performance, future-ready and inclusive workforce by investing in talent development, leadership capabilities, employee engagement and digital transformation of HR processes. During the Financial Year 2025-26, the Human Resources function continued to strengthen organizational capabilities through strategic talent acquisition, continuous learning, process automation and a strong focus on employee well-being, governance and compliance.

Talent Acquisition & Capability Development

During the year, the Company successfully inducted 48 Management Trainees, strengthening its talent pipeline to support future business growth. A structured Residential Orientation Programme was designed to provide comprehensive exposure to the City Gas Distribution (CGD) business through executive interactions, classroom learning, field visits and project-based assignments, enabling the trainees to develop strong technical and functional competencies from the outset.





The Company continued to promote a culture of continuous learning by organizing various technical, functional and statutory training programmes for employees across all levels. Key initiatives during the year included training programmes on the implementation of the New Labour Codes, contractor compliance management for Area-in-Charges and a specialised workshop on "Fire Safety & Disaster Management in the Oil & Gas Sector" conducted in collaboration with the National Fire Service College (NFSC), Nagpur, further strengthening safety awareness and operational preparedness.

HR Digital Transformation

As part of its digital transformation journey, the Company implemented an in-house Online Employee Performance Management System (EPMS) through its intranet platform. The system digitises the end-to-end performance management process, including Key Result Area (KRA) setting, performance reviews and appraisal workflows, thereby improving transparency, enhancing efficiency and reducing manual intervention.

Compensation, Governance & Industrial Relations

During the year, the Company undertook a comprehensive Compensation Revision exercise with the support of an external consultant to benchmark its compensation structure with prevailing industry practices while maintaining internal equity. The revised framework also aligned the Company's pay structure and employee benefits with the requirements of the four New Labour Codes, reinforcing its commitment to regulatory compliance and progressive human resource practices.

The Company continued to maintain harmonious industrial relations through proactive employee engagement, transparent communication and effective grievance resolution mechanisms. MNGL remained a non-unionised organisation, reflecting the strength of its employee relations framework and collaborative work culture. The Company also conducted awareness programmes for contractors to strengthen compliance with labour laws and statutory requirements.

Employee Engagement & Well-being

The Company continued to foster a positive and collaborative workplace culture through various employee engagement and wellness initiatives conducted throughout the year. These programmes were designed to strengthen teamwork, encourage employee participation, promote physical and mental well-being, and reinforce the Company's core values across the organisation.

Various initiatives, including health and wellness programmes, cultural celebrations, sports and recreational activities, recognition programmes and employee interaction forums, were organised to enhance employee morale, strengthen organisational connect and promote a healthy work-life balance. These initiatives contributed to building an engaged, motivated and high-performing workforce while reinforcing MNGL's people-centric culture.

Diversity, Inclusion & Employee Well-being

The Company remains committed to providing a safe, inclusive and respectful workplace for all employees. During the year, regular awareness and sensitisation programmes were conducted under the Prevention of Sexual Harassment (POSH) Act, reinforcing the Company's zero-tolerance approach towards workplace harassment and promoting a culture of dignity, equality and mutual respect.

MNGL will continue to invest in its people by strengthening leadership capabilities, enhancing employee competencies, embracing digital HR practices and fostering an inclusive workplace culture that supports sustainable business growth and long-term organisational success.

12. HEALTH, SAFETY AND ENVIRONMENT (HSE)

Safety continues to remain a core value at Maharashtra Natural Gas Limited (MNGL) and is deeply embedded in every aspect of the Company's operations. During the Financial Year 2025-26, the Company further strengthened its safety culture through proactive risk management, continuous capability development, emergency preparedness, technology-enabled monitoring systems and community awareness initiatives. The Company's unwavering commitment to operational safety, regulatory compliance and continuous improvement enabled it to maintain high standards of safety performance across all its Geographical Areas.

Safety Performance & Operational Excellence

The Company continued to demonstrate exemplary safety performance during the year by achieving 6.342 Million Man Hours (MMH) without any Lost Time Injury (LTI), taking the cumulative safe man-hours across operations to 46.317 Million Man Hours. This achievement reflects the Company's robust safety management systems, disciplined operational practices and the collective commitment of employees and business partners towards maintaining a safe working environment.

To further strengthen operational resilience, the Company successfully conducted 31 onsite and offsite emergency mock drills across its Geographical Areas to evaluate emergency preparedness, response capabilities and coordination among various stakeholders. External Technical for Safety (T4S) and Integrated Management System (IMS) audits were also successfully completed across all Geographical Areas. In addition, the Emergency Response and Disaster Management Plan (ERDMP) Audit was completed for the Nanded Geographical Area, while audits for the remaining Geographical Areas are scheduled in accordance with the prescribed audit cycle. A comprehensive Chemical, Biological, Radiological and Nuclear (CBRN) Exercise was also conducted at Aundh Military Station to assess emergency response preparedness and strengthen inter-agency coordination.

Safety Capability Development

The Company continued to invest in strengthening the safety competencies of employees, contractors and stakeholders through structured training and awareness programmes. During the year, 5,637 personnel were trained through various safety training programmes covering operational safety, emergency response and safe work practices. Community awareness initiatives, including JCB Operator Training Programmes and Society Awareness Sessions, benefited more than 462 and 645 participants respectively, promoting safe excavation practices and increasing public awareness regarding gas pipeline safety.

As part of its digital safety initiatives, the Company continued the implementation of the PerWAH (Work at Height) Application for monitoring work-at-height activities and ensuring compliance with established safety standards. The Company also organised industrial visits for engineering students to promote awareness of safety practices and operational excellence within the City Gas Distribution sector.

Safety Awareness & Industry Collaboration

The Company continued to promote a strong culture of safety through various awareness campaigns and stakeholder engagement initiatives. National Safety Week 2026 was celebrated across all locations under the theme “100 Ki Shaan”, supported by a specially developed booklet containing 100 practical safety facts to encourage safety awareness among employees and the public. The Company also strengthened public awareness through radio campaigns, social media platforms and community outreach programmes promoting gas safety and emergency preparedness.

During the year, the JCB Mitra App was promoted as an important initiative to minimise third-party damage to gas pipelines during excavation activities. The Company also collaborated with the Chakan Fire Brigade under its Corporate Social Responsibility (CSR) initiatives to conduct community safety awareness programmes, reinforcing its commitment towards creating a safer society.

MNGL actively participated in various national conferences, industry forums and knowledge-sharing programmes relating to safety and the City Gas Distribution sector. The Company also contributed towards the review and development of the Natural Gas Society (NGS) Booklet, while its officers participated in specialised programmes conducted by reputed institutions, further strengthening organisational capabilities and adoption of industry best practices.

Awards & Recognitions

The Company’s continued commitment towards safety excellence received national recognition during the year. MNGL was honoured with the Special Recognition for Employee Safety at the Economic Times Energy Leadership Awards, received recognition at the Maharashtra Safety Awards by the National Safety Council, Maharashtra Chapter, and the Apada Mitra Award was conferred upon the Nashik Geographical Area for its prompt and effective emergency response. These recognitions reflect the Company’s unwavering commitment to maintaining the highest standards of safety, operational excellence and emergency preparedness.

Emergency Preparedness & Business Continuity

During the year, the Company further strengthened its emergency response framework by establishing Mutual Aid Agreements in the Nanded and Nashik Geographical Areas, enabling enhanced coordination, resource sharing and faster response during emergencies. Further demonstrating its technical expertise and industry leadership, MNGL was nominated by the Petroleum and Natural Gas Regulatory Board (PNGRB) to participate

in the incident investigation of Hindustan Petroleum Odisha Gas Private Limited (HPOIL), Kolhapur, reflecting the confidence of the regulator in the Company's safety management capabilities.

The Company remains committed to continuously strengthening its safety culture through proactive risk management, adoption of advanced technologies, continuous capability development and adherence to global best practices, ensuring safe, reliable and sustainable operations across all its Geographical Areas.

13. CORPORATE SOCIAL RESPONSIBILITY (CSR)

At MNGL, we recognize our responsibility to contribute meaningfully to the development and well-being of the communities we serve. As a responsible corporate entity, we are committed to giving back to society, acknowledging that our business growth is intrinsically linked to the resources and support we receive from the community.

The Company has constituted the Corporate Social Responsibility ('CSR') Committee in accordance with Section 135 of the Act read with the Companies (Corporate Social Responsibility Policy) Rules, 2014. Pursuant to the provisions of Section 135 of the Act, the Company has also formulated a CSR Policy which is also available on the website of the Company. The Annual Report on CSR activities as required under Companies (Corporate Social Responsibility Policy) Rules, 2014 is enclosed herewith as Annexure to this report.

14. ENERGY CONSERVATION, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO.

The information in accordance with the provisions of Section 134(3) (m) of the Companies Act, 2013 read with Rule (8) (3) of the Companies (Accounts) Rules, 2014 is appended as Annexure "A"

15. PARTICULARS OF EMPLOYEES

No employee was in receipt of remuneration exceeding the limits set out under Section 197 of the Companies Act, 2013 read with Rule 5(2) of the Companies (Appointment & Remuneration of Managerial Personnel) Rules, 2014.

16. DIRECTORS RESPONSIBILITY STATEMENT:

As required under clause (c) of sub-section (3) of section 134 of Companies Act, 2013, directors, to the best of their knowledge and belief state that:

A. In the preparation of Annual Accounts for the financial year ended 31st March, 2026, the applicable accounting standards have been followed:

B. The Directors had selected such accounting policies and applied them consistently except where otherwise stated in the Notes to Accounts and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of state of affairs of the Company at the end of the financial year and of the profit of the Company for the year under review.

C. The Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the asset of the Company and for preventing and detecting fraud and other irregularities; and

D. The Directors had prepared the Annual Accounts for the Financial Year ended 31st March, 2026 on a going concern basis.

E. The Directors have laid down internal financial control to be followed by the company and that such internal financial controls are adequate and were operating effectively.

F. The directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

17. DIRECTORS

Shri Debashis Naik ceased to be the Nominee Director on the Board of the Company from 30th June, 2026, due to superannuation as per the communication received from Bharat Petroleum Corporation Limited (BPCL), the parent company. In his place, BPCL nominated Shri Pandiyan T V, Business Head (LPG), BPCL, for appointment as a Director on the Board of MNGL. He has been appointed as an Additional Director on the Board of MNGL on 17th July, 2026. His appointment is being placed before the Shareholders at this 20th Annual General Meeting for regularization as a Nominee Director.

Further, Shri Kumar Shanker, Ex-Managing Director of MNGL nominated by GAIL, ceased to be the Managing Director on the Board of MNGL from 4th June, 2026 as per the communication received from GAIL. In his place, GAIL nominated Shri Girija Shankar, who is appointed as the Managing Director on the Board of MNGL with effect from 5th June, 2026, which is subject to the Shareholders approval at this 20th Annual General Meeting.

The directorship of Shri K K Chatiwal, Nominee Director, MNGL, nominated by IGL on the Board of MNGL, was completed as on 5th June, 2026 as per the communication received from the IGL and IGL nominated Shri Kumar Shanker who has taken charge as Managing Director in IGL, to be appointed as a Director on the Board of

MNGL. Accordingly, Shri Kumar Shanker is appointed as an Additional Director on the Board of MNGL from 19th June, 2026. His appointment is being placed before the Shareholders at this 20th Annual General Meeting for regularization as a Nominee Director.

The Board places on record its sincere appreciation for the valuable guidance and contributions made by Shri Debashis Naik and Shri K K Chatiwal during their tenure as Nominee Director of the Company.

The evaluation of performance of the Board as a whole and the Committees of Board is carried out by the practicing professional PCS based on the general criteria of performance evaluation.

In terms of Section 152 of the Companies Act, 2013, Shri Mohit Bhatia is liable to retire by rotation & proposed to be re-appointed at the ensuing Annual General Meeting.

18. DEPOSITS

During the Financial Year 2025-26, your company has not accepted any deposit within the meaning of section 73 and 74 of the companies Act, 2013 read with Companies (Acceptance of Deposits) Rules, 2014.

19. CORPORATE GOVERNANCE

At MNGL, we believe that Corporate Governance is the foundation for creating and sustaining long-term value for all stakeholders through ethical and transparent business practices. It is essential that the affairs of the Company are conducted in a fair, accountable, and responsible manner.

We are committed to upholding the highest standards of Corporate Governance and consistently strive to adopt best-in-class practices. The Board of Directors lies at the heart of our governance framework, providing strategic oversight and ensuring that the Management acts in the best interests of all stakeholders, with a focus on long-term value creation and sustainability.

19.1 AUDITORS & AUDIT REPORTS:

- **Statutory Auditors**

  The Statutory Auditors of your Company are appointed by the Comptroller & Auditor General of India (C&AG). M/s. B. K. Khare & Co., Chartered Accountants were appointed as the Statutory Auditors for the Financial Year 2025-26.

  The Statutory Auditors have been paid a remuneration of ₹ 24,00,000/- plus taxes towards audit fee. This fee is inclusive of Statutory Audit Fee, Fees for Limited Review, IFC Certification Fees and out of pocket expenses. There were no adverse comments by the Auditors in their report. The Report given by the Statutory Auditors and the Comments of Comptroller & Auditor General of India (C&AG) on the financial statements for FY 2025-26 forms part of the Annual Report.

REPORTING OF FRAUDS BY AUDITORS

The Statutory Auditors have not reported any incident of fraud to the Audit Committee or the Board of Directors under Section 143(12) of the Companies Act, 2013, during the financial year under review.

- **Cost Auditors**

  The cost audit was conducted by the appointed Cost Auditors M/s. Joshi Apte & Associates and the report for the financial year 2025-26, has been prepared and submitted by the Cost Auditors. There were no adverse comments.

- **Secretarial Auditor**

  Pursuant to Section 204 of the Companies Act, 2013, Your Company had appointed M/s. Nikhil Sawant & Co., Practicing Company Secretary, to conduct Secretarial Audit for the financial year 2025-26. The Secretarial Audit Report confirming compliance to applicable provisions of the Companies Act 2013 and other applicable laws forms part of this Report.

19.2 RELATED PARTY TRANSACTIONS:

All Related party Transactions during the financial year were on arm's length basis and were in the ordinary course of business as per the provisions of section 188 of the Companies Act, 2013. The details of the same are enclosed in Form No. AOC-2 as attached.

19.3 MANAGERIAL REMUNERATION AND SITTING FEES:

The Managing Director and Director (Commercial) are nominated by GAIL (India) Ltd. and Bharat Petroleum Corporation Ltd. respectively and the terms and conditions of their appointment including remuneration are advised by their parent organizations.

The Independent Directors and Non- Executive Nominee Directors are paid sitting fees of ₹ 20,000/- per Board Meeting and ₹ 10,000/- per committee meeting for attending the meetings. Total sitting fees paid during the financial year under review were ₹ 14,63,200/-

The Non-Executive Directors do not hold any shares in the Company.

19.4 RISK MANAGEMENT POLICY AND INTERNAL FINANCIAL CONTROL ADEQUACY

During the financial year 2025-26, the Company has adhered to the Risk Management System including the Risk Policy & identification of the Risks and followed the laid down set of standards, processes and structure

which enables to implement internal financial control across the organization and ensure the same are adequate and operating effectively.

The Risk Management Policy is followed thoroughly by your company.

The contents of Risk Management Policy of MNGL are displayed on MNGL's website at: https://mngl.in/investors/investor-policies

19.5 WHISTLE BLOWER POLICY AS A PART OF VIGIL MECHANISM:

Your Company has established a robust Whistle Blower Policy that empowers employees to report any instance of breach of contract, negligence, manipulation of Company records, financial irregularities, or other unethical conduct. The policy fosters a culture of transparency and accountability by providing a secure platform for employees to raise genuine concerns without fear of retaliation or victimization.

The Policy ensures confidentiality and protection to whistle blowers, thereby encouraging them to report matters of concern in good faith.

In addition to the Whistle Blower Policy, the Company has also implemented a Vigil Mechanism Policy to address concerns raised not only by employees but also by other stakeholders connected with the Company. This Policy broadens the scope of grievance redressal and reinforces the Company's commitment to ethical practices and good governance.

Under the Vigil Mechanism Policy, the Head of the Internal Audit Department functions as the Vigilance Officer, responsible for overseeing the implementation and effective functioning of the mechanism.

It is pertinent to note that while the Whistle Blower Policy specifically caters to employees of the Company, the Vigil Mechanism Policy encompasses a wider stakeholder base. The Whistle Blower Policy forms an integral part of the overall Vigil Mechanism of the Company.

During the year under review, no complaints were received under either the Whistle Blower Policy or the Vigil Mechanism Policy.

The Whistle Blower Policy is available on the Company's website at: https://mngl.in/investors/investor-policies

19.6 SUBSIDIARIES, JOINT VENTURES AND ASSOCIATES COMPANIES

Your Company does not have any subsidiaries, Joint Venture and Associate companies as on 31st March, 2026.

19.7 DISCLOSURES:

a. Board of Directors:

As per the Articles of Association of the Company, one third strength of the Board of Directors is required to retire by rotation at the ensuing Annual General Meeting. Shri Mohit Bhatia is liable to retire by rotation at the ensuing Annual General Meeting and being eligible will be re-appointed by the Shareholders.

During the year 2025-26, there is no change in the directors and Key Managerial Personnel of MNGL.

None of the Directors are disqualified from being appointed as Directors in terms of provisions of the Companies Act, 2013.

b. Compositions:

The Company has Seven Directors on its Board comprising two Executive Directors namely Managing Director and Director (Commercial), one Non-Executive & Independent Director and four Non-Executive Nominee Directors. The composition and category of Directors along with other Directorships as on March 31, 2026 are as under:

Sl. No.	Name of Directors	Executive/ Non-Executive/ Independent	Directorship in other public / Private company
1.	Shri R. K. Singhal (DIN: 09230386)	Chairman & Non-Executive Director	GAIL (India) Ltd.
2.	Shri Kumar Shanker (DIN: 09533240)	Managing Director	Nil
3.	Maj. Shankar Karajagi (DIN: 10702631)	Director (Commercial)	Nil
4.	Shri Debashis Naik (DIN: 10867318)	Nominee & Non-Executive Director	Nil
5.	Shri Mohit Bhatia (DIN: 10603296)	Nominee & Non-Executive Director	Indraprastha Gas Ltd.
6.	Shri K. K. Chatiwal (DIN: 08234672)	Nominee & Non-Executive Director	Indraprastha Gas Ltd.
7.	Smt. Bageshree Manthalkar (DIN: 07914288)	Independent Director	Nil

STATEMENT REGARDING OPINION OF THE BOARD WITH REGARD TO INTEGRITY, EXPERTISE AND EXPERIENCE

The Board confirms that Independent Director appointed by the Company possess integrity, expertise and experience.

c. Board Meetings:

Pursuant to the provisions of Section 173 of the Companies Act, 2013 and rules made thereunder, every Company shall hold a minimum of four meeting of its Board of Directors every year in such manner that not more than one hundred and twenty days shall intervene between two consecutive meetings of the Board. During the Financial Year 2025-26, the Board met 9 times and the gap between two meetings did not exceed one hundred and twenty days. Details of meetings are provided in following table:

Sl. No.	Date of Meeting	Sl. No.	Date of Meeting
1	02/05/2025	6	17/10/2025
2	16/07/2025	7	24/11/2025
3	29/07/2025	8	14/01/2026 (Continued)
4	22/08/2025		20/01/2026
5	15/09/2025	9	19/02/2026

During the year under review, Directors' attendance in the Board Meetings is given below:

Sl. No.	Name of Directors	Executive/ Non-Executive/ Independent	No. of Meetings held	No of meeting attended	%
1.	Shri R. K. Singhal (DIN: 09230386)	Chairman & Non-Executive Director	09	09	100
2.	Shri Kumar Shanker (DIN: 09533240)	Managing Director	09	09	100
3.	Maj. Shankar Karajagi (DIN: 10702631)	Director (Commercial)	09	09	100
4.	Shri Debashis Naik (DIN: 10867318)	Nominee & Non-Executive Director	09	09	100
5.	Shri Mohit Bhatia (DIN: 10603296)	Nominee & Non-Executive Director	09	08	88.87
6.	Shri K. K. Chatiwal (DIN: 08234672)	Nominee & Non-Executive Director	09	09	100
7.	Smt. Bageshree Manthalkar (DIN: 07914288)	Independent Director	09	09	100

d. General Meeting

Details of Last Three Annual General Meetings held are as follows: -

Sl. No.	No. of Meeting	Date of Meeting	Place of Meeting
1.	17th AGM	29.09.2023	Corporate Office, Baner, Pune – 411045
2.	18th AGM	26.09.2024	Corporate Office, Baner, Pune – 411045 (Hybrid Mode)
3.	19th AGM	25.09.2025	Corporate Office, Baner, Pune – 411045 (Hybrid Mode)

During the year under review, Directors' attendance in the Board Meetings is given below:

Sl. No.	Name of Directors	Executive/ Non-Executive/ Independent	Attendance at the Meeting
			25.09.2025
1.	Shri R. K. Singhal	Chairman & Non-Executive Nominee Director	Yes
2.	Shri Kumar Shanker	Managing Director	Yes
3.	Maj. Shankar Karajagi	Director (Commercial)	Yes
4.	Shri Debashis Naik	Non-Executive Nominee Director	Yes
5.	Shri Mohit Bhatia	Non-Executive Nominee Director	Yes
6.	Shri K. K. Chatiwal	Non-Executive Nominee Director	Yes
7.	Smt. Bageshree Manthalkar	Independent Director	Yes

e. Key Managerial Personnel

Pursuant to Section 203, 196 & 197 of Companies Act, 2013 read with Rule 8 of the Companies (Appointment & Remuneration of Managerial Personnel) Rules, 2014 there were no any change in case of the Key Managerial Personnel (KMP) of the Company during the FY 2025-26.

The following are the KMP of the Company :

1. Shri Kumar Shanker – Managing Director till 04.06.2026
2. Shri Girija Shankar – Managing Director w.e.f. 05.06.2026
3. Maj. Shankar Karajagi – Director (Commercial)
4. Shri Sarathy M K – CFO till 31.03.2026
5. Shri Mayuresh Ganu – CFO
6. Ms. Shreya Prabhudesai – CS

f. Declaration of Independence

The Independent Director have submitted her disclosure to the Board that she fulfills all the requirements as stipulated in Section 149(6) of the Companies Act, 2013 so as to qualify herself to be appointed as an Independent Director under the provisions of the Companies Act, 2013 and the relevant rules. In compliance of above provisions, the Board received the declaration from the Independent Director Smt. Bageshree Manthalkar confirming that she meets the criteria of independence as laid down under Section 149(6) of the Companies Act, 2013.

19.8 Audit Committee, Nomination and Remuneration Committee, Corporate Social Responsibility Committee.

Your company has voluntarily constituted the following committees of the Board:

1. Audit Committee:

The Audit Committee formation & functions as mentioned in the provision of section 177 of the Companies Act, 2013 is exempted & not applicable for the company as per the notification of MCA dated 5th July, 2017. Therefore, the Audit Committee & the processes followed are as per the general practice of the company.

As on 31st March, 2026, the Committee comprised of Smt. Bageshree Manthalkar, Independent Director as the Chairperson of the Committee; Shri Mohit Bhatia, Non-executive Nominee Director, Shri Kumar Shanker, Managing Director and Maj. Shankar Karajagi, Director (Commercial) as Members of the Audit Committee.

Subsequently, on cessation of the Directorship of Shri Kumar Shanker on 4th June, 2026 and appointment of Shri Girija Shankar as the Managing Director of MNGL, the Audit Committee was re-constituted by inducting Shri Girija Shanker as the Member of the committee in place of Shri Kumar Shanker.

The quorum for the meetings of the Committee is two Members. The members possess the requisite knowledge of Finance & Accounting for effective functioning of the Audit Committee. The Company Secretary acts as the Secretary to the Audit Committee.

Seven meetings of the Audit Committee were held during the Financial Year 2025-26 on the following dates:

Sr. No.	Dates of Audit Committee Meeting
1.	02/05/2025
2.	03/07/2025
3.	01/08/2025
4.	21/08/2025
5.	12/09/2025
6.	24/11/2025
7.	18/02/2026

The no. of Audit Committee Meetings attended by the members of the Audit Committee in the F.Y. ended on 31.03.2026 are as follows:

Sl. No.	Name	Designation	No. of Meetings attended	%
1.	Smt. Bageshree Manthalkar	Chairperson & Member (Independent Director)	7	100%
2.	Shri Mohit Bhatia	Member (Nominee Director)	7	100%
3.	Shri Kumar Shanker	Member(Managing Director)	7	100%
4.	Maj. Shankar Karajagi	Member (Director (Commercial))	7	100%

2. Nomination and Remuneration Committee:

The NRC formation & functions mentioned in the provision of section 178 of the Companies Act, 2013 are exempted & not applicable for the company as per the notification of MCA dated 5th July, 2017. Therefore, the Nomination & Remuneration Committee (NRC) & the processes followed are as per the general practice of the company.

As on 31st March 2026, the Committee comprises of Smt. Bageshree Manthalkar, Independent Director as the Chairperson of the Committee; Shri Kumar Shanker, Managing Director and Maj. Shankar Karajagi Director (Commercial) as the Members.

Subsequently, on cessation of the Directorship of Shri Kumar Shanker on 4th June, 2026 and appointment of Shri Girija Shankar as the Managing Director of MNGL, the Audit Committee was re-constituted by inducting Shri Girija Shanker as the Member of the committee in place of Shri Kumar Shanker.

The quorum for the meetings of the Committee is two Members. The Company Secretary acts as the Secretary to NRC.

During the year 2025-26, Two meetings of the Nomination and Remuneration Committee were held as follows:

Sr. No.	Dates of NRC Committee Meeting
1.	16.07.2025
2.	29.07.2025

The no. of NRC Committee Meetings attended by the members of the NRC Committee in the F.Y. ended on 31.03.2026:

Sl. No.	Name	Designation	No. of Meetings attended	%
1.	Smt. Bageshree Manthalkar	Chairperson & Member (Independent Director)	2	100%
2.	Shri Kumar Shanker	Member (Managing Director)	2	100%
3.	Shri Sanjay Sharma	Member (Director (Commercial))	2	100%
4.	Maj. Shankar Karajagi	MemberDirector (Commercial)	2	100%

3. Corporate Social Responsibility Committee

The composition powers, role, and terms of reference of the CSR Committee are in accordance with the requirements mandated under section 135 of the Companies Act, 2013. As on 31st March, 2026, the Committee comprises of Smt. Bageshree Manthalkar, Independent Director as the Chairperson of the Committee, Shri Mohit Bhatia, Non-executive Nominee Director, Shri Kumar Shanker, Managing Director and Maj. Shankar Karajagi, Director (Commercial) as Members of the CSR Committee.

Subsequently, on cessation of the Directorship of Shri Kumar Shanker on 4th June, 2026 and appointment of Shri Girija Shankar as the Managing Director of MNGL, the Audit Committee was re-constituted by inducting Shri Girija Shanker as the Member of the committee in place of Shri Kumar Shanker.

The quorum for the meetings of the Committee is two Members. The Company Secretary acts as the Secretary to the Audit Committee.

During the year 2025-26, 5 meetings of the Corporate Social Responsibility Committee were held as follows:

Sr. No.	Dates of CSR Committee Meeting
1.	03.07.2025
2.	24.09.2025 Part A
	24.11.2025 Part B
3.	28.11.2025
4.	18.02.2026
5.	30.03.2026

The no. of CSR Committee Meetings attended by the members of the CSR Committee in the F.Y. ended on 31.03.2026:

Sl. No.	Name	Designation	No. of Meetings attended	%
1.	Smt. Bageshree Manthalkar	Chairperson & Member (Independent Director)	5	100
2.	Shri Mohit Bhatia	Member (Nominee Director)	5	100
3.	Shri Kumar Shanker	Member (Managing Director)	5	100
4.	Maj. Shankar Karajagi	Member (Director (Commercial))	5	100

19.9 MANAGEMENT DISCUSSION AND ANALYSIS

The Management Discussion and analysis forms part of this report at **Annexure 'B'**.

19.10 GENERAL:

1. SIGNIFICANT AND MATERIAL ORDER

There are no significant and material order passed by the Regulators or Courts or Tribunal impacting the going concern status and Company's operation in future.

2. OTHER MATERIAL CHANGES

Pursuant to Section 134(3)(l) and other applicable provisions of Companies Act, 2013, save as aforesaid in this report, no material changes and commitments affecting the financial position of the Company have occurred between the end of the financial year of the Company i.e. 31st March, 2025 and as on the date of this report.

3. DISCLOSURE UNDER THE POLICY OF PREVENTION OF SEXUAL HARASSMENT OF WOMEN AT WORKPLACE

As per requirement of The Sexual Harassment of Women at workplace (Prevention, Prohibition & Redressal) Act, 2013 and Rules made thereunder, your company has constituted Internal Complaints Committee (ICC). During the year under review:

- Complaints received: 0
- Complaints resolved: 0
- Complaints pending for more than 90 days: 0

The Company affirms its zero-tolerance approach toward sexual harassment and ensures compliance with the applicable laws and procedures.

4. DISCLOSURES UNDER THE MATERNITY BENEFIT ACT, 1961:

In terms of the provisions of the Maternity Benefit Act, 1961, and the rules made thereunder, your Directors state that the Company has complied with all the regulations governing maternity benefits for eligible women employees. The Company continuously fosters an inclusive workspace that protects the health, safety, and employment continuity of its women workforce.

5. YOUR DIRECTOR'S STATE THAT NO DISCLOSURE OR REPORTING IS REQUIRED IN RESPECT OF THE FOLLOWING MATTERS AS THERE WERE NO TRANSACTIONS ON THESE ITEMS DURING THE YEAR UNDER REVIEW:

- Details relating to Deposits covered under chapter V of the Act.
- Issue of Equity Shares with differential rights as to dividend, voting or otherwise
- Issue of shares (including sweat equity shares) to employees of the company under any scheme save and except Employees Stock option plan referred to in this report
- Neither the Managing Director nor the Whole-time Director of the company receive any commission from the company
- The company does not have any scheme of provision of money for the purchase of its own shares by employees or by trustees for the benefit of employees
- No material changes and commitments have occurred between the end of the Financial Year of the company to which the Financial Statements relate and the date of the Report affecting the financial position of the company

19.11 SHAREHODING PATTERN AS ON 31ST MARCH, 2026

Shareholding Pattern of the Company as on 31st March, 2026 is as follows:

Sl. No.	Name of Shareholders	No of Equity Shares held @ ₹ 10/- each	% of Shares held
1	GAIL (India) Limited	2,24,99,996	22.50
2	Other (individual jointly with GAIL India Limited)	4	0.00
3	Bharat Petroleum Corporation Limited	2,24,99,600	22.50
4	Bharat Petroleum Corp. Ltd. (jointly with individual)	100	0.00
5	Maharashtra Industrial Development Corporation(MIDC)	50,00,000	5.00
6	Indraprastha Gas Limited	5,00,00,000	50.00
7	Others (Individuals)	300	0.00
Total		**10,00,00,000**	**100%**

19.12 ANNUAL RETURN:

Pursuant to the provisions of Sections 92(3) and 134(3) of the Companies Act, 2013 read with Rules made thereunder, the copy of Annual Return is available on the website of the Company i.e. www.mngl.in

19.13 DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 (31 OF 2016)

Your Company neither made any application nor any proceeding is pending under the Insolvency and Bankruptcy Code, 2016 during the year.

19.14 THE DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF

Your Company has not obtained any one-time settlement of loan from the Banks or Financial Institutions.

20. ACKNOWLEDGEMENT

Your Directors place on record their sincere gratitude to the Ministry of Petroleum and Natural Gas (MoPNG), the Petroleum and Natural Gas Regulatory Board (PNGRB), the Government of India, the Government of Maharashtra, the Government of Karnataka, and various State and Local Authorities for their continued guidance, encouragement and support, which have significantly contributed to the Company's sustained growth and development.

The Board also acknowledges the valuable cooperation extended by the Company's bankers, statutory and regulatory authorities, gas suppliers, transmission partners, station operators, media, contractors, vendors, suppliers and other business associates, whose continued partnership has been instrumental in the successful conduct of the Company's operations.

Your Directors express their sincere appreciation to the Statutory and all other Auditors and the Comptroller and Auditor General of India (C&AG) for their constructive guidance, valuable observations and professional support during the year.

The Board conveys its heartfelt gratitude to the Company's Promoters—GAIL (India) Limited, Bharat Petroleum Corporation Limited (BPCL)—its major shareholder, Indraprastha Gas Limited (IGL), and Maharashtra Industrial Development Corporation (MIDC) for their continued confidence, strategic guidance and unwavering support. Their partnership and continued encouragement have played a pivotal role in the Company's sustained growth, operational excellence and long-term value creation.

Your Directors also express their sincere appreciation to the Company's valued customers for their continued trust and patronage, and to its shareholders for their confidence in the Company's vision and long-term growth.

Finally, the Board places on record its deepest appreciation for the dedication, commitment and relentless efforts of all employees of Maharashtra Natural Gas Limited. Their professionalism, teamwork and unwavering commitment have been instrumental in the Company's achievements during the year and continue to drive the Company's journey towards sustainable growth and operational excellence.

On behalf of the Board of Directors
For **Maharashtra Natural Gas Limited**

Sd/-
Maj. Shankar Karajagi
Director (Commercial)

Sd/-
Shri Girija Shankar
Managing Director

Place: Pune
Date: 11.09.2026

CGS – DODI, NAHSIK: READY BEFORE THE GAS ARRIVED

Planned in Advance. Delivered on Time.

Proactively planned & executed in sync with MNJPL

Parallel execution :

- Interface works at SV7
- Installation of skids & piping at CGS Dodi
- 2.7 km STPL from SV7 to CGS Dodi

System Readiness Enabled Same-Day Gas Take-In at CGS Dodi

From Readiness to Results

Gas-In: 18 Nov 2025 → into the MNGL's CGD Network

Peak throughput: ~2 lakh SCMD within one month

Enabled MNGL to cross **3 lakh SCMD** in Nashik GA – a significant milestone for any CGD

MNGL PARTICIPATION IN INDIA ENERGY WEEK (IEW) 2026

GLIMPSES OF MNGL-PNGRB NATIONAL CONFERENCE IN PUNE, FEB 2026

A two-day national conference organised by MNGL in association with PNGRB on theme : "Leveraging Global Innovations to fuel CGD Growth Sector in India", 17th – 18th Feb 2026

GLIMPSES OF SUCCESSFUL NATIONAL PNG DRIVE 2.0

GLIMPSES OF THE FIRE & SAFETY TRAINING

ANNEXURE- "A"

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO DURING 2025-26

A. CONSERVATION OF ENERGY

1. Company has taken various steps for conservation of energy at various operating Installations. This has resulted in savings and contributions to environmental Improvements. Some of the energy conservation schemes are given as under:
   a. Effective reduction in greenhouse gas emission due to minimizing damage to excavation ratio.
   b. Brought down the total gas loss loses.70% in FY 2024-25 to 1.68% in 2025-26 i.e. approx. 1.2% reduction in gas emissions/losses.
   c. Maintaining Power Factor above 0.95 to avoid excessive power consumption and PF penalty.
   d. Maximum Operation of motor driven compressors in Mother Stations in silent hours to avail benefit of lower tariff rates of MSEB during silent hours (10 PM- 6 AM).
   e. Recurring Electricity savings of ₹ 2.4 Crores (approx.) by use of LED lights at all CNG outlets, offices etc.
   f. Negotiated with MSEB to apply Industrial tariffs at 2 Mother stations, thereby reducing electricity bills by an approximately ₹ 2.5 Crore yearly.
   g. Developed a Coolant solution to be used in GED (Chicago Pneumatic Compressors) for efficient heat absorption, thereby increasing compressor efficiency as well as reducing heat damage to radiator and engine head liners. Downtime also brought down and thereby reducing the gas venting due to downtime.
   h. Power consumption reduced for DBS from 20KWH to 17 KWH during procurement phase.

B. TECHNOLOGY ABSORPTION:

A. Efforts made towards technology Absorption	1. Completed 200 kms of Gas leakage detection through vehicle mounted detectors from M/s Heath USA, to minimize time and manpower required for effective foot patrolling. 2. Initiated installation of USM for DRS. 3. Installed Point Gas detectors for all DRS and MRS as per PNGRB guidelines.
B. Benefit derived as result of the above efforts e.g., product improvement, cost reduction, product development, import substitution etc.	1. Benefits include ensuring of asset integrity, safe gas transportation network and increased uptime of the network.
C. In case of imported technology (imported during last 3 years reckoned from the beginning of the financial year), following information may be furnished: i. Technology imported ii. Year of import iii. Has technology been fully absorbed. iv. If not absorbed, areas where this has not taken place, reason therefore & future plan of action	i. Installed 2 path USM (small scale up to 6") in DRS to accurately measure gas delivery to PNG segment and thereby reducing losses. ii. 2025 iii. No iv. Further absorption remains in DRS above 5000 SCMH capacity where, the USM is to be installed in the upstream i.e. 19 bar segments, where hot work will be required. This activity is planned for FY 2026-27.
D. The expenditure incurred on Research and Development	NIL

Other initiatives

- T4s, ERDMP, CAG, PROMOTER'S & IMS Audit completed.
- Calibration of 30 RPD meters completed to ensure higher metering accuracy.
- Nashik CGS commissioned. Thereby reducing LNG dependency.
- CBG pipeline injection competed at Ramanagara GA.

C. FOREIGN EXCHANGE EARNING AND OUTGO

The Company is in retail distribution business of Natural Gas in its Authorized Geographical Areas. Considering the area of operation and product of the Company, export related activities are not pertinent.

During the year under review the foreign exchange earnings and outgo are given below:

Foreign Exchange earned in terms of actual inflows during the year	Nil
Foreign Exchange outgo during the year in terms of actual outflows	₹ 24,06,568/-

ANNEXURE- "B"

MANAGEMENT DISCUSSION AND ANALYSIS

GLOBAL ECONOMY

The global economy continued to navigate a complex operating environment during CY2025 and the beginning of CY2026, marked by geopolitical tensions, trade uncertainties, evolving monetary policies and volatility in energy markets. Global economic growth remained resilient, although the pace of expansion is expected to moderate amid persistent downside risks.

According to the International Monetary Fund (IMF), global growth is estimated at 3.4% in CY2025 and is projected at 3.1% in CY2026 and 3.2% in CY2027. Growth in advanced economies is expected to remain modest, while emerging markets and developing economies are likely to continue contributing significantly to global growth, supported by domestic consumption and infrastructure investment.

The escalation of geopolitical tensions, particularly in West Asia, has added uncertainty to global trade and energy supply chains. While inflationary pressures have moderated from their earlier peaks, energy prices, supply disruptions and trade-related uncertainties remain important factors influencing the global economic outlook.

Outlook

The global economic outlook remains cautiously optimistic, supported by resilient domestic demand, technological advancements and continued infrastructure investment. However, geopolitical developments, energy price volatility, trade restrictions and financial market uncertainty may continue to influence the pace and sustainability of global growth.

Source: IMF – World Economic Outlook; World Bank / OECD

INDIAN ECONOMIC ENVIRONMENT

India continued to demonstrate resilience amid global economic uncertainties and remained among the fastest-growing major economies. As per the Second Advance Estimates released by the Ministry of Statistics and Programme Implementation (MoSPI), India's real GDP is estimated to have grown by 7.6% in FY 2025-26, compared with 7.1% in FY 2024-25.

Growth was supported by robust private consumption, infrastructure expenditure, a buoyant services sector, manufacturing and construction activity, together with continued policy and fiscal support. The Government's focus on capital expenditure, manufacturing, infrastructure development and initiatives such as Make in India and Production Linked Incentive schemes continued to support domestic investment and economic activity.

Capital and primary markets also remained buoyant during the year, reflecting sustained investor confidence in India's medium- and long-term growth prospects. The continued development of India's manufacturing and infrastructure ecosystem is expected to support energy demand across industrial, commercial and transportation sectors.

Outlook

India's economic outlook remains positive, supported by resilient domestic demand, infrastructure investment, structural reforms and increasing formalisation of the economy. While external factors such as elevated energy prices, geopolitical tensions and global trade uncertainties may create near-term headwinds, India's underlying growth fundamentals remain strong.

Source: MoSPI; Economic Survey 2025-26; RBI

GLOBAL NATURAL GAS INDUSTRY

The global natural gas market witnessed moderate demand growth during 2025 amid relatively high LNG prices and subdued industrial activity in several regions. Global natural gas demand increased by approximately 1% during 2025, while demand growth is expected to accelerate in 2026 as significant new LNG supply capacity becomes operational.

Global LNG supply is expected to increase substantially during 2026, supported by new projects in North America, Qatar and other producing regions. The resulting increase in LNG availability is expected to improve market liquidity and provide greater flexibility to consuming markets.

Asia is expected to remain a key driver of global natural gas demand, supported by industrialisation, increasing power demand and expansion of gas infrastructure. At the same time, the long-term trajectory of natural gas demand will be influenced by the global transition towards renewable energy, electrification and other low-carbon alternatives.

Outlook

The global natural gas industry is expected to remain strategically important in the medium term, supported by growing LNG availability and demand from emerging economies. However, companies across the gas value chain will need to remain responsive to evolving energy policies, price volatility and the increasing integration of renewable and low-carbon energy sources.

Source: International Energy Agency (IEA) – Gas Market Report; Energy Institute, where applicable

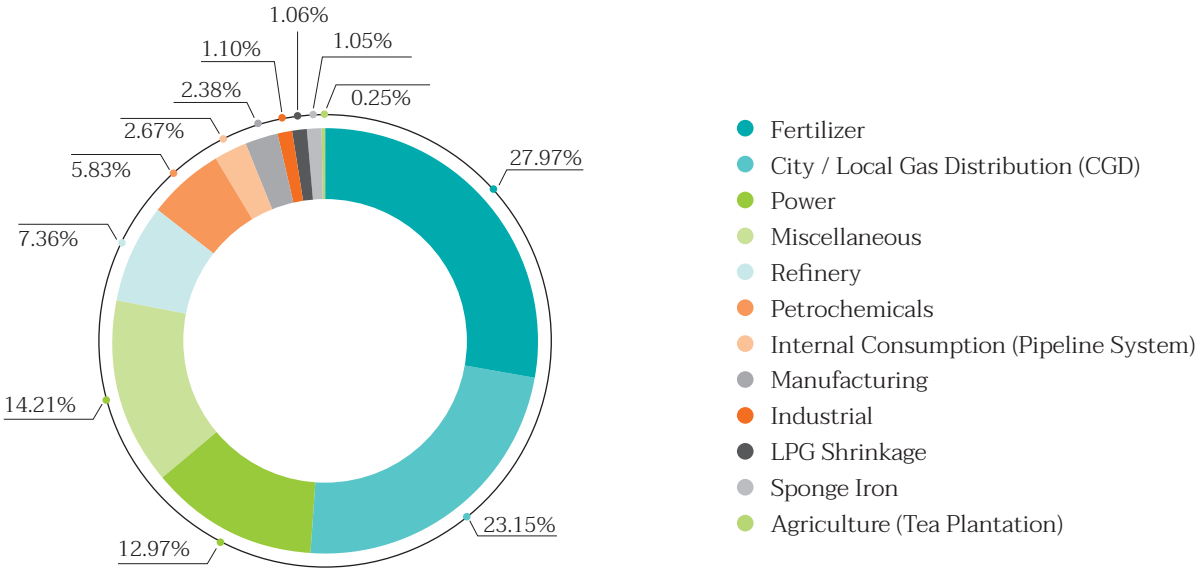
INDIAN NATURAL GAS INDUSTRY

Natural gas continues to play an important role in India's transition towards a cleaner and more diversified energy mix. Natural gas currently accounts for approximately 6.2% of India's primary energy mix, against the Government's stated aspiration of increasing its share to 15% by 2030.

During FY 2025-26, domestic natural gas production remained under pressure, while LNG imports continued to play an important role in meeting India's gas requirements. India's increasing dependence on imported LNG highlights the importance of supply diversification, development of domestic resources, expansion of pipeline infrastructure and efficient gas sourcing mechanisms.

The City Gas Distribution sector remained one of the key consumers of natural gas, accounting for approximately 23% of India's natural gas consumption during FY 2025-26. Continued expansion of CGD networks, increasing CNG adoption and rising PNG penetration are expected to remain important drivers of natural gas demand.

Sectoral Consumption of Natural Gas (in %) -FY 2025-26



Source: PPAC Ready Reckoner FY 2025-26 (Petroleum Planning & Analysis Cell, Ministry of Petroleum & Natural Gas, Government of India), Chapter 3 -Natural Gas.

Key Growth Drivers

- Government's objective of increasing the share of natural gas in the primary energy mix to 15% by 2030.
- Continued expansion of the National Gas Grid and CGD infrastructure.
- Increasing CNG adoption in passenger and commercial mobility.
- Growing penetration of PNG among domestic, commercial and industrial consumers.
- Rising environmental awareness and preference for cleaner fuels.
- Increasing LNG availability and diversification of global LNG supply sources.
- Emerging opportunities in CBG and other renewable gas solutions.

Opportunities

The expansion of CGD infrastructure remains one of the most significant demand opportunities for natural gas in India. Continued development of the National Gas Grid, expansion of LNG regasification capacity and growing availability of imported LNG are expected to improve supply accessibility across markets.

The emerging CBG ecosystem also presents an opportunity to complement conventional natural gas supplies while supporting India's circular economy and decarbonisation objectives.

For MNGL, this creates a dual opportunity:

Grow the core business through deeper CNG and PNG penetration; and

Build the next generation of business through CBG, LNG/LCNG, digitalisation and new energy solutions.

Challenges

The industry remains exposed to fluctuations in global LNG prices, geopolitical disruptions, increasing import dependency and supply chain risks. Regulatory developments, pricing competitiveness vis-à-vis alternative fuels and the pace of development of domestic gas resources will also influence the growth trajectory of the sector.

Source: Ministry of Petroleum & Natural Gas (MoPNG); PPAC; PNGRB; IEA

INDIAN CITY GAS DISTRIBUTION SECTOR

India's CGD sector continued to witness sustained growth, supported by the Government's focus on increasing the share of natural gas in the energy mix and expanding access to cleaner fuels.

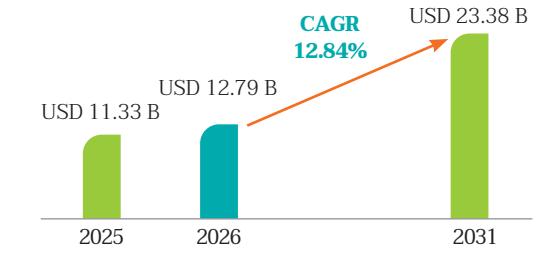
The sector continues to benefit from increasing CNG adoption, expansion of PNG infrastructure, urbanisation, industrialisation and growing awareness regarding the environmental and operational benefits of natural gas.

CNG remains a major contributor to CGD volumes, supported by increasing adoption among private vehicles, public transport and commercial fleets. At the same time, PNG presents significant opportunities for further penetration among households, commercial establishments and industrial consumers.

The industrial segment ranks second, reflecting the growing preference for natural gas as a cost-effective and cleaner energy source across manufacturing and process industries. The India City Gas Distribution (CGD) Market size in 2026 is estimated at USD12.79 billion, growing from 2025 value of USD 11.33 billion with 2031 projections showing USD 23.38 billion, growing at 12.84% CAGR over 2026-2031.

India City Distribution (CGD) Market

Market size in USD Million

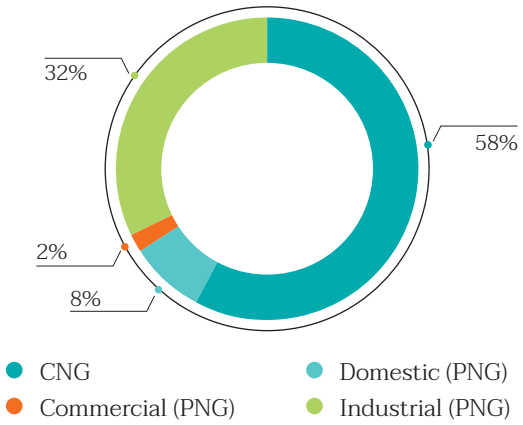


Source: Mordor Intelligence

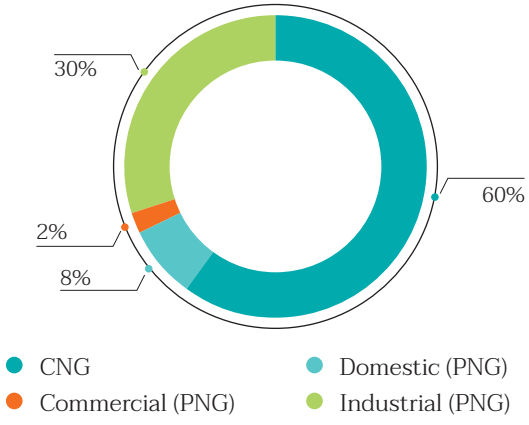
https://www.mordorintelligence.com/industry-reports/india-city-gas-distribution-market

The government's ambitious vision to transform India into a gas-based economy aims to increase natural gas's share in the energy mix from 6% to 15% by 2030, driving unprecedented growth in CGD infrastructure development. The Petroleum and Natural Gas Regulatory Board (PNGRB) has authorized 295 geographical areas across 27 states and UTs, covering approximately 88% of the country's geographical area and 98% of its population.

CGD Sale Profiles FY 2023-24



CGD Sale Profiles FY 2024-25



Source: PPAC

Growth Drivers

- Rising adoption of CNG vehicles.
- Expansion of CNG station infrastructure.
- Increasing domestic PNG penetration.
- Industrial and commercial transition towards cleaner fuels.
- Government policy support for natural gas adoption.
- Expansion of pipeline infrastructure and geographical coverage.
- Increasing adoption of digital and smart technologies across CGD operations.

Opportunities

The CGD sector continues to offer significant headroom for growth through deeper penetration within existing Geographical Areas, development of new customer clusters and expansion of CNG infrastructure.

PNG penetration remains an important long-term opportunity, particularly in residential societies, industrial clusters, commercial hubs and areas witnessing rapid urban and infrastructure development.

The increasing integration of **CBG, LNG and other alternative gas solutions** is also expected to provide additional avenues for growth and supply diversification.

Challenges

The sector faces challenges arising from gas price volatility, supply security, competition from alternative fuels, increasing EV adoption in the mobility segment, regulatory developments and the need to maintain capital discipline while rapidly expanding infrastructure.

Source: PNGRB; PPAC; MoPNG

MNGL

Maharashtra Natural Gas Limited (MNGL) continued to strengthen its position as a leading City Gas Distribution company during FY 2025-26, supported by its diversified presence across six authorised Geographical **Areas—Pune, Nashik, Sindhudurg, Nanded, Nizamabad and Ramanagara**.

The Company's business model remains diversified across **CNG, Domestic PNG, Commercial PNG and Industrial PNG**, enabling it to address multiple customer segments and balance demand across mobility and stationary applications.

MNGL's established position in Pune and Pimpri-Chinchwad remains a significant strength, while its presence in Nashik, Nanded, Sindhudurg, Ramanagara and Nizamabad provides opportunities for geographical diversification and long-term volume growth.

Key highlights of FY 2025-26

- Launched MNGL Udaan 2030 -a strategic roadmap defining MNGL's long-term direction and growth ambitions.
- Reinvented MNGL brand colours and revamped Retail Outlet visual identity (RVI) to strengthen brand recognition.
- Launched the first-ever MNGL Shoppe at Kondhwa, Pune -a dedicated customer care centre to enhance service delivery.
- Successfully participated in India Energy Week (IEW) 2026 at Goa (27–30 January 2026) to promote clean fuel adoption.
- Organised a two-day national conference in association with PNGRB on the theme 'Leveraging Global Innovations to fuel CGD Growth Sector in India' (17–18 February 2026, Pune), with participation from GAIL, BPCL, IGL, MGL, Torrent Gas, McKinsey, ARAI, and renowned economist Dr. Vijay Kelkar.
- Commissioned CGS at Dodi, Nashik, in record time, enabling MNGL to cross 3 lakh SCMD throughput in Nashik GA -a significant milestone for any CGD entity.
- Implemented Decompression Skids (DCS) as an interim arrangement to ensure D-PNG supply to households in areas without gasification or pipeline networks.
- Developed multiple in-house digital applications to streamline operations, new RO applications, and customer onboarding.
- Conducted a Record Recruitment Drive for Management Trainees to build the next generation of leadership.
- Achieved 100% CSR target: Sanctioned and fully utilised ₹15.07 Cr towards CSR activities in FY 2025-26.
- Successfully launched PNGRB PNG Drive 2.0, with aggressive promotional campaigns including radio jingles, airport branding, newspaper advertisements, and society-level camps.

Compressed Biogas (CBG) Initiatives -FY 2025-26

- Signed 9 TPA agreements across 4 GAs -3x the previous year's 3 agreements -under the CBG-CGD Synchronisation Scheme.
- Total CBG offtake capacity grew from 18 TPD to 60.5 TPD -a 336% increase year-on-year.
- By end of FY 2025-26, MNGL covered 83.3% of its GAs with CBG offtake agreements, with distribution active in 66.67% of its Gas Areas.
- Total CBG Sales for March 2026 exceeded 300 Metric Tons, representing 0.98% of total monthly sales -on track to achieve the CBG Blending Obligation (CBO) target.
- MNGL was among the first five companies to receive approval under the Development of Pipeline Infrastructure (DPI) Scheme (approved for three pipelines).
- Began CBG offtake through direct pipeline injection mode in Ramanagara within 6 months of approval -a record turnaround.

CNG – Expanding the Mobility Network

CNG remains the largest contributor to MNGL's overall gas sales and continues to be a principal growth engine for the Company.

CNG and CBG sales increased from 416.59 MMSCM in FY 2024-25 to 481.79 MMSCM in FY 2025-26, registering growth of ~16% with adding new CNG stations during the year.

The Company's CNG strategy is focused not merely on increasing the number of stations, but on improving availability, accessibility and customer experience.

As demand for CNG increases, congestion and waiting time at high-utilisation stations can become a constraint. MNGL is therefore pursuing additional station development and capacity expansion to improve fuelling convenience and distribute demand more effectively across its network.

In Pune and Pimpri-Chinchwad, the Company has initiated the process for appointment of new CNG station dealerships across 49 locations, for which applications have been received. The Company is at an advanced stage of issuing Letters of Intent for these locations and expects these stations to progressively become operational.

The planned expansion is expected to improve the availability of CNG, support growing vehicle adoption and reduce pressure on existing high-demand stations.

Going forward, MNGL will focus on a combination of:

- new station development;
- capacity enhancement;
- optimisation of existing stations;
- improved station accessibility;
- strategic location planning; and
- technology-enabled station monitoring.

Domestic PNG – Accelerating Household Conversion

Domestic PNG remains a strategically important segment for MNGL because of its recurring demand characteristics and significant penetration potential.

The Company crossed **11.63 lakh domestic PNG connections** during FY 2025-26 and added over **1.14 lakh new connections** and **over 90,000 lit** connections during the year.

The Company has intensified its focus on converting eligible households to PNG through targeted campaigns, society-level engagement and digital customer acquisition.

The introduction of Decompression Skids has also enabled MNGL to extend D-PNG supply to locations where permanent pipeline infrastructure is yet to be established, thereby accelerating customer onboarding.

The Company is targeting a significant increase in the daily pace of D-PNG connections in Pune GA, with an ambition of reaching **1,000 billed connections per day**.

To support this objective, MNGL is implementing a multi-dimensional action plan involving:

- manpower mobilisation;
- adoption of Multi-Layer Composite pipes;
- digital spot registration;
- extended working hours;
- focused housing-society engagement;
- process simplification; and
- enhanced field execution.

The scale-up of PNG penetration represents one of the Company's most important near-term growth opportunities.

Industrial PNG – Strengthening the Volume Base

Industrial PNG recorded 66 new industries showing strong growth during FY 2025-26.

Industrial PNG sales increased from **147.28 MMSCM to 181.14 MMSCM**, registering growth of around 23%. The Company added 66 new industrial connections during the year.

The segment continues to benefit from increasing preference among industries for cleaner, reliable and operationally efficient fuels.

MNGL's strategy is to deepen penetration in existing industrial clusters while identifying new demand centres and large anchor customers.

The successful onboarding of large industrial consumers in Ramanagara further demonstrates the potential for industrial PNG in emerging GAs.

Going forward, the Company will continue to pursue industrial gasification opportunities while maintaining focus on customer economics, supply reliability and long-term volume potential.

Commercial PNG – Expanding the Addressable Market

Commercial PNG sales increased from **8.97 MMSCM to 10.36 MMSCM**, representing growth of over **16%**. The Company added 118 commercial PNG connections during FY 2025-26.

Hotels, restaurants, institutions, hospitals and other commercial establishments represent an important customer segment due to their recurring energy requirements.

The Company's focus will remain on increasing conversion of suitable commercial establishments, particularly in locations where network infrastructure is already available.

Network Expansion and Supply Security

A CGD business requires continuous investment in infrastructure to create future demand and ensure supply reliability.

During FY 2025-26, MNGL added approximately:

- 346 km of MDPE pipeline
- 56 km of steel pipeline

The Company's network expansion programme is being aligned with customer potential, gas source availability, geographical requirements and long-term demand growth.

The Company also continues to strengthen connectivity with transmission infrastructure to improve supply security and network flexibility.

Supply security remains a strategic priority as MNGL expands its customer base across multiple GAs. The Company is therefore focused on diversifying supply arrangements, strengthening pipeline connectivity and improving network resilience.

Nashik – A Major Infrastructure Milestone

The commissioning of the Dodi City Gate Station represents one of MNGL's significant infrastructure achievements during FY 2025-26.

Gas-in at the Dodi CGS was achieved in **November 2025**. The facility crossed approximately **2 lakh SCMD peak throughput within one month**, enabling Nashik GA to cross **3 lakh SCMD of total throughput**.

The project demonstrates MNGL's ability to synchronise infrastructure development with transmission connectivity and emerging demand.

The enhanced supply capability is expected to provide a foundation for further expansion of CNG, PNG and industrial volumes in Nashik GA.

LNG / LCNG – Expanding Beyond Conventional CGD

MNGL's LNG/LCNG business represents an important extension of its traditional CGD operations.

The Company's Pathardi LNG-LCNG facility in Nashik provides LNG storage and re-gasification capabilities and supports reliable gas supply in the Nashik market.

The facility has achieved daily throughput exceeding **1,00,000 SCMD**, reflecting its operational significance.

MNGL is also expanding LNG dispensing capabilities to cater to the requirements of long-haul transportation.

LNG is expected to provide a potential clean-fuel solution for heavy-duty mobility, particularly for applications where the range and energy density of conventional CNG may be limiting.

The Company will continue to assess the evolving LNG mobility market and identify opportunities for sustainable scale-up.

Operational Efficiency

MNGL continued to focus on improving network efficiency, optimising asset utilisation and maintaining effective operational controls across its CGD network.

During **FY 2025-26, the Company's gas loss stood at 1.68%**, reflecting the continued focus on efficient network operations and monitoring.

The Company undertook measures to strengthen network monitoring, improve operational controls and enhance the efficiency of its gas distribution system.

As the network and customer base continue to expand, maintaining efficient network operations, controlling gas losses and improving asset utilisation will remain important priorities for MNGL.

Digital Transformation

Digital transformation remained an important focus area for MNGL during the year.

The Company continued to implement technology-enabled solutions across customer onboarding, CRM, billing, metering, CNG operations and internal processes. In-house applications and digital platforms were developed to simplify workflows, improve data visibility and strengthen operational controls.

The Company also commenced implementation of the **CNG Station Automation Project**, with the objective of progressively automating approximately **300 CNG stations**. The project encompasses real-time asset monitoring, automated data acquisition, centralised pricing, emergency management, predictive maintenance, demand forecasting, gas reconciliation, sales analytics, GIS and SAP integration and other operational capabilities.

Automation initiatives were implemented in the Pune GA, including the establishment of a centralised Command & Control Room at Shivajinagar. Further functionalities are proposed to be progressively rolled out across other Geographical Areas.

Risk Management

Gas Price and Availability

Gas prices and availability remain key variables affecting the CGD sector. Changes in domestic allocation, LNG prices and global energy markets can influence input costs and margins.

MNGL continues to monitor market developments and optimise its gas sourcing and procurement strategy.

Regulatory Environment

The CGD sector operates within a regulated framework. Changes in gas allocation, safety regulations, pricing mechanisms, taxation and other Government policies can influence business economics.

MNGL continues to engage with relevant stakeholders and monitor regulatory developments.

nfrastructure Execution

Pipeline development requires statutory permissions, right-of-use approvals and coordination with multiple agencies. Delays can impact project timelines and capital deployment.

The Company continues to strengthen project planning and execution capabilities to manage these risks.

Alternative Fuels

The increasing penetration of electric vehicles presents a long-term challenge for the CNG mobility segment.

MNGL is addressing this evolving landscape by strengthening its core CNG business while simultaneously developing CBG and LNG/LCNG opportunities.

Customer Conversion

PNG growth depends on customer willingness and ability to transition from conventional fuels.

MNGL is addressing this through targeted awareness programmes, customer engagement, digital registration and initiatives such as D-PNG.

Supply Chain

Availability and pricing of critical materials can influence project execution. The Company continues to monitor procurement markets and supplier availability.

Human Resources

Rapid PNG expansion requires availability of trained technical manpower. MNGL is addressing this through recruitment, training, manpower mobilisation and technology adoption.

Key strengths of MNGL

- One of India's leading CGD players, with a dominant market position in Pune, Maharashtra and an active multi-GA presence spanning Pune, Nashik, Nanded, Sindhudurg, Ramanagara, and Nizamabad
- Joint venture of GAIL (India) Limited and BPCL, with equity participation from MIDC and IGL -providing strong institutional backing, preferential gas sourcing access, and deep technical and managerial expertise
- Consistent financial outperformance -Revenue and EBITDA CAGRs of 40.07% and 25.37% respectively over six years, ranking MNGL among the top-performing CGD entities in the country
- CNG constitutes the dominant share of volumes and is expected to remain so, providing a stable, high-margin revenue base
- Strong digital infrastructure -in-house proprietary applications, GIS-based network mapping integrated with PM Gati Shakti, and a fully digitised customer onboarding platform
- Growing CBG portfolio, with offtake capacity up 336% year-on-year and approval among the first five CGD entities under the Government's Development of Pipeline Infrastructure (DPI) Scheme.

Opportunities

- GoI Control Orders (March 2026) under the Essential Commodities Act mandating LPG-to-PNG conversion have driven a three-fold increase in billed D-PNG registrations, with daily additions exceeding 700 customers
- Commercial PNG segment has witnessed approximately 279% growth following the policy push, indicating strong near-term expansion potential
- Targeting 1,000 billed D-PNG connections per day in Pune GA, with identified housing societies earmarked for LPG-free zone declaration
- Ministry of Defence directive (March 2026) opens a new, captive customer base across military cantonments, colonies, and defence establishments in Pune
- MoRTH order (March 2026) facilitating faster Right-of-Use permissions along highways accelerates pipeline rollout across GAs
- CBG Blending Obligation (CBO) framework and DPI Scheme approvals position MNGL to benefit from India's emerging biogas mandate
- Expanding National Gas Pipeline Infrastructure (MNJPL connectivity) enables deeper penetration and scaling of operations in newer, under-penetrated GAs

Challenges

- Sharp rise in input gas costs post April 2026 — CNG input prices up approximately ₹9.7/kg (29%) following geopolitical developments, with pump prices yet to be revised, materially pressuring financial performance.
- Natural Gas remains outside the GST framework; non-rationalisation of state VAT limits MNGL's flexibility in managing cost pass-through.
- Severe manpower constraints in executing the D-PNG scale-up — achieving 1,000 connections per day requires ~333 plumbers against a base of 45 as of early FY26.
- Raw material supply chain risks — MDPE pipes (PE-100) sourced from the UAE facing availability issues; copper tubing prices under sustained upward pressure.
- Customer inertia in LPG-to-PNG conversion, with an estimated 40–50% of eligible households yet to transition despite active outreach campaigns.
- Managing MWP obligations across multiple GAs with differing terrain profiles, regulatory jurisdictions, and gasification timelines requires ongoing capital discipline and regulatory coordination

Udaan 2030 – The Road Ahead

The launch of Udaan 2030 during FY 2025-26 marks an important transition in MNGL's strategic journey.

The roadmap is designed to provide a long-term framework for growth and transformation across the Company's businesses.

The strategic direction can be viewed through Six broad priorities:

1. Grow the Core
   Accelerate CNG and PNG penetration while improving network utilisation and customer experience.
2. Grow the Core
   Accelerate CNG and PNG penetration while improving network utilisation and customer experience.
3. Expand the Infrastructure Platform
   Strengthen pipelines, CNG stations, CGS/DRS facilities and supply connectivity to support future demand.
4. Build New Energy Businesses
   Scale CBG and LNG/LCNG while evaluating emerging clean-energy opportunities.
5. Become Digital-First
   Use technology, analytics and automation to improve productivity, customer service and decision-making.
6. Create Sustainable Value
   Balance business growth with safety, environmental responsibility, financial discipline and stakeholder value creation.

Key Priorities for FY 2026-27

Accelerating domestic PNG connections

The Company will intensify its efforts to achieve the targeted pace of 1,000 billed D-PNG connections per day in Pune GA.

Expanding CNG availability:

MNGL will continue to add CNG stations and capacity, including the planned development of new dealership locations, with the objective of improving fuelling convenience and reducing congestion at existing stations.

Increasing industrial and commercial penetration

The Company will continue to identify new demand centres and anchor customers.

Driving digital transformation

Digital tools will increasingly support customer acquisition, operations, monitoring and management decision-making.

Maintaining financial discipline

Growth investments will be balanced with asset utilisation, cost efficiency and sustainable returns.

Creating Value for Stakeholders

MNGL's objective extends beyond volume growth. The Company seeks to create sustainable value through reliable energy access, operational excellence, customer-centricity and responsible business practices.

- For customers, this means reliable, convenient and increasingly diversified clean-energy solutions.
- For employees, it means opportunities to develop capabilities and participate in a growing organisation.
- For business partners, it means building long-term relationships based on reliability and responsible execution.
- For communities, it means contributing through CSR, clean-fuel adoption and improved access to modern energy.
- For shareholders and stakeholders, it means pursuing sustainable growth while maintaining financial discipline and operational resilience
- During FY 2025-26, MNGL achieved 100% utilisation of its CSR allocation of ₹15.07 crore, reinforcing its commitment towards responsible corporate citizenship.

Management Perspective

MNGL's FY 2025-26 performance demonstrates the strength of its core business and the potential of the next phase of its growth journey.

The Company has built a substantial customer and infrastructure base and is now focused on extracting greater value from this platform through deeper penetration, improved utilisation, technology adoption and business diversification.

The next phase will require MNGL to simultaneously manage multiple priorities—accelerated customer acquisition, infrastructure expansion, gas sourcing, operational efficiency, evolving competition and the energy transition.

Management believes that the Company's strong promoter support, established market position, diversified geographical presence, growing customer base, infrastructure capabilities and expanding CBG and LNG portfolio provide a strong foundation to navigate this transition.

With Udaan 2030 providing strategic direction, MNGL remains focused on building a resilient, efficient and future-ready clean-energy business.

The Company's objective is not merely to expand the CGD network, but to make clean energy more accessible, strengthen energy security and create sustainable long-term value.

CAUTIONARY STATEMENT

This Management Discussion and Analysis may contain statements relating to future expectations, plans, estimates and other forward-looking information. Such statements are subject to risks and uncertainties and are based on assumptions and expectations as of the date of this Report.

Actual results may differ materially from those expressed or implied in such forward-looking statements due to various factors, including changes in economic conditions, demand and consumption patterns, gas availability and prices, global energy markets, geopolitical developments, regulatory and policy changes, taxation, competition, statutory approvals, technological developments and other unforeseen circumstances.

The Company undertakes no obligation to publicly update or revise any forward-looking statements to reflect subsequent events or developments, except as may be required under applicable laws and regulations.

FORM NO. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

a. Details of contracts or arrangements or transactions not at arm's length basis:

Maharashtra Natural gas Limited (MNGL) has not entered in any Contracts/arrangements/transaction with its related parties which are not in ordinary course of business or at arm's length during FY 2025-26.

b. Details of material contracts or arrangement or transactions at arm's length basis:

Sl. No.	Name of the Related Party & nature of relationship	Nature of Transaction	Transaction Value (₹ in Crores)	Duration of Transaction	Salient Terms of Transaction	Date of Approval by the Board	Amount paid in advance (₹ in crores)
1.	GAIL (India) Ltd.	Purchase of raw material	2657.84	FY 2025-26	The related Party Transactions entered during the year were in ordinary course of business at arm's length basis.	The related Party Transactions entered during the year were in ordinary course of business at on arm's length basis, approval of the Board is not applicable.	NA
		Receiving of Services	7.04				
		Supply of Manpower Services	1.47				
2.	Bharat Petroleum Corp. Ltd.	Sale of Goods	778.13				
		Purchase of raw material	47.46				
3.		Rendering of Services	1.89				
4.		Receiving of Services	24.96				
5.		Supply of Manpower Services	1.37				

On behalf of the Board of Directors
For **Maharashtra Natural Gas Limited**

Sd/-
Maj. Shankar Karajagi
Director (Commercial)

Sd/-
Shri Girija Shankar
Managing Director

Place: Pune
Date: 11.09.2026

FORM NO. MR-3

SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026

[Pursuant to section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
MAHARASHTRA NATURAL GAS LIMITED
(CIN: U11102PN2006PLC021839)
Registered Office: Plot No 27, Narveer Tanaji Wadi, PMT Bus Depot, Commercial Building, First Floor, Shivaj, I Nagar, Pune, Maharashtra, India, 411005

I have conducted the secretarial audit of the compliances of applicable statutory provisions and the adherence to good corporate practices by Maharashtra Natural Gas Limited (CIN: U11102PN2006PLC021839) (hereinafter called "the Company"). The Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

AUDITOR'S RESPONSIBILITY

My responsibility is to express an opinion on the compliance of the applicable laws and maintenance of records based on audit. I have conducted the audit in accordance with the applicable Auditing Standards issued by The Institute of Company Secretaries of India. The Auditing Standards require that the Auditor shall comply with statutory and regulatory requirements and plan and perform the audit to obtain reasonable assurance about compliance with applicable laws and maintenance of records.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in our opinion, the Company has, during the audit period from April 01, 2025 to March 31, 2026 ("the audit period") complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanisms in place to the extent and in the manner reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2026, according to the provisions of:

(i) The Companies Act, 2013 (the Act) and the rules made thereunder;

(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder - **Not applicable to the Company during the Audit period;**

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings, but during the audit period, there were no Foreign Direct investment, Overseas Direct Investment and External Commercial Borrowings - **Not applicable to the Company during the Audit period**;

(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-

a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 - **Not applicable to the Company during the Audit period**;

b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 - **Not applicable to the Company during the Audit period**;

c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 - **Not applicable to the Company during the Audit period**;

d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 - **Not applicable to the Company during the Audit period**;

e) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;

f) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 - **Not applicable to the Company during the Audit period**; and

g) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 - **Not applicable to the Company during the Audit period**;

(vi) Other laws including laws specifically applicable to the Industry and Company as per the representation letter given by the Company.

I have also examined compliances with the applicable clauses of the following:

(i) Secretarial Standards issued by The Institute of Company Secretaries of India has been properly followed by the Company during the year.

I have not examined the compliance by the Company with respect to;

Applicable financial laws, like Direct and Indirect Tax laws, since the same have been subject to review by statutory financial audit and other designated professionals.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

According to the information and explanations given to me and on the basis of my examination of the records of the Company, in my opinion the Company have generally been regularly in filing e-forms as required to be filed under the Companies Act, 2013 and rules made thereunder, though there have been slight delays in a few cases.

I further report that, having regard to the compliance system prevailing in the Company and on the examination of the relevant documents and records in pursuance thereof, on test-check basis, the Company has generally complied with the following law applicable specifically to the Company:

i. Sexual Harassment Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

I further report that;

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors as on 31st March, 2026. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent as per the provisions and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions at Board meetings and Committee meetings are carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or Committees of the Board, as the case may be.

I further report that, there were adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

For Nikhil Sawant & Co.

Sd/-

CS Nikhil Sawant

Practising Company Secretary

Membership No. F12263/ CoP No. 14691

Date : 11.09.2026

Place: Pune

This report is to be read with my letter of even date which is annexed as ANNEXURE- A and form as integral part of this report.

Annexure A to the Secretarial Audit Report

To,
The Members,
MAHARASHTRA NATURAL GAS LIMITED
(CIN: U11102PN2006PLC021839)
Registered Office: Plot No 27, Narveer Tanaji Wadi, PMT Bus Depot, Commercial Building, First Floor, Shivaj, I Nagar, Pune, Maharashtra, India, 411005

My report of even date is to be read along with this letter.

1. Maintenance of Secretarial record is the responsibility of the Management of the Company. My responsibility is to express an opinion on these secretarial records based on my audit.

2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on the random test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and Practices, I followed provide a reasonable basis for my opinion.

3. I have not verified the correctness and appropriateness of any financial records and Books of Accounts of the Company.

4. Whenever required, I have obtained the Management representation letter about the Compliance of laws, rules and regulations and happening of events etc.

5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards are the responsibility of management of the Company. My examination was limited to the verification of procedures on the random test basis.

6. The Secretarial Audit Report is neither an assurance as to the future visibility of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For Nikhil Sawant & Co.

Sd/-
CS Nikhil Sawant
Practising Company Secretary
Membership No. F12263/ CoP No. 14691

Date : 11.09.2026
Place: Pune

Over the years, Maharashtra Natural Gas Limited (MNGL) has institutionalized its commitment to social welfare through a strategic Corporate Social Responsibility (CSR) portfolio. Going beyond statutory requirements, its CSR initiatives are guided by principles of continuous improvement, quality, transparency, and accountability. CSR is embedded within the organization's core values, reflecting a strong commitment to ethical governance and social responsibility. Through carefully planned and executed programs, MNGL strives to create quantifiable and sustainable positive impacts across diverse socio-economic communities.

During the financial year 2025–26, the organization implemented 29 CSR projects in accordance with Schedule VII of the Companies Act, 2013. These initiatives were carried out through 27 implementing agencies, along with two projects executed directly by the organization. The interventions focused on the following key thematic areas:

EDUCATION AND SKILL DEVELOPMENT

HEALTHCARE

WOMEN EMPOWERMENT

ENVIRONMENT

Together, these initiatives support the organization's commitment to promoting inclusive socio-economic development and improving the quality of life in the communities it serves. Through its strategic CSR efforts, the organization continues to create long-term social value and contribute to a more equitable and environmentally sustainable future.

List of The Key Projects Implemented in the FY 2025-26 by MNGL:

Education

MNGL recognizes educational advancement as a fundamental mechanism for societal progress and individual empowerment. Consequently, education has been established as a central pillar of the overarching CSR strategy for FY 2025–26. The objective of these initiatives is to systematically improve access to quality educational resources. The strategic implementation includes the modernization of classroom infrastructure, the provision of STEM laboratories, the facilitation of higher education and foundational literacy. These initiatives are specifically focused to support underprivileged and indigenous communities, ensuring inclusive and equitable learning environments.

The following CSR projects in the education sector were undertaken during the year:

Distribution of 1,25,000 books to school children with implementation partner National Book Trust, India

The National Book Trust (NBT), India, is an apex body established by the Government of India in 1957 under the Department of Higher Education. NBT has been a CSR partner of MNGL in FY 2023–24 and FY 2024–25, during which it successfully distributed 1,00,000 books each year—'Exam Warrior' and 'Heritage & Environment Sustainability'—through the Pune Book Festival and various schools across Pune and Nashik.

In FY 2025–26, MNGL supported the distribution of 1,25,000 Marathi copies of 'Anandamath' by Bankim Chandra Chatterjee to school children during the Pune Book Festival 2025. The choice of book carries special significance as 'Anandamath' is the source of the national song 'Vande Mataram', which completed 150 years in 2025, making the initiative both a literacy and a heritage intervention. Copies that remain undistributed during the festival will be provided to nearby Zilla Parishads and underprivileged schools.

To provide 675 classroom benches for underprivileged girls' colleges in Nashik with implementation partner Nashik Shikshan Prasarak Mandal

Nashik Shikshan Prasarak Mandal is a trusted educational institution committed to improving access to quality learning infrastructure for underprivileged and tribal communities in Nashik district. With deep roots in the region and a proven track record of implementing community-focused education projects, the organization has been a reliable CSR partner of MNGL.

In FY 2025–26, MNGL collaborated with Nashik Shikshan Prasarak Mandal to provide 675 classroom benches to two underprivileged girls' colleges namely, Kai. Bindu Ramrao Deshmukh Arts, Commerce and Science Women's College, Nashik Road (450 benches) and Arts and Commerce College, Igatpuri (225 benches). This initiative has created a dignified learning environment for 675+ girl students from socio-economically weaker and tribal-region backgrounds, reinforcing MNGL's commitment to equitable, inclusive education.

> "In the beginning, when we used to sit on the benches in the past, we felt very uncomfortable because the height of the benches were small. But because of these new benches, we can sit comfortably and concentrate well."
>
> - Amruta Prashant Kirkade, student of Kai. Bindu Ramrao Deshmukh Arts, Mahavidyalay, Nashik

To create awareness and save 3,000+ youth by providing cybersecurity knowledge and skills to navigate the digital landscape safely, with implementation partner Yugaan Foundation

Yugaan Foundation, established in 2021, is dedicated to empowering communities through initiatives focused on women's health, life skills, education, and holistic development. The Foundation has notably impacted the lives of adolescent girls across Pune and Nashik through menstrual hygiene training and outreach. Building on its prior collaboration with MNGL in FY 2024–25, Yugaan continues to expand its CSR engagement with MNGL in the cyber-safety space.

In FY 2025–26, MNGL partnered with Yugaan Foundation to implement 'Cyber Shiksha'—a comprehensive one-year cyber-safety programme establishing a Cyber Assistance & Counselling Centre, training 150 Cyber Guards, and running cyber-fraud awareness workshops across 40+ colleges and communities in Pune. The initiative targets 3,000+ students, educating them on phishing, malware, social engineering, and digital reporting portals, while also deploying a helpline and IEC campaign. This intervention reinforces MNGL's commitment to digital literacy and youth empowerment.

> "After the fraud, I felt scared and helpless because I didn't know what to do. Cyber Shiksha helped me understand how these scams work and where to report them. Today, I feel more confident and alert while using digital platforms."
>
> - Vaishnavi Satav, SIOM College, Pune (Financial Fraud Victim)

Running remedial teaching centres, career counselling and mindfulness sessions for differently-abled and underprivileged children with implementation partner Dhruv Foundation

Dhruv Foundation is a Pune-based organisation focused on inclusive education and holistic development, serving differently-abled and underprivileged children across schools and community centres in Hadapsar. With a multi-dimensional approach encompassing remedial teaching, aptitude testing, career counselling, and teacher training, the Foundation is aligned with the vision of the National Education Policy 2020.

In FY 2025–26, MNGL collaborated with Dhruv Foundation to run remedial teaching centres, aptitude testing, career counselling, mindfulness sessions, and teacher-training workshops for differently-abled and underprivileged children across 4 schools and 1 community centre in Hadapsar, Pune. The programme has improved student retention, socio-emotional well-being, and transition to higher education, benefiting children from some of the most underserved backgrounds in the city.

Empowering children with visual impairment to achieve 100% braille literacy by installing 85 Annie Braille Smart Devices in Nanded with implementation partner YuvaSpark

YuvaSpark is a social enterprise dedicated to transforming the educational experience of visually impaired children through assistive technology. The organisation's flagship S.P.A.R.K. programme leverages Annie Braille Smart Devices, local servers, and teacher training to build comprehensive braille literacy in special schools across Maharashtra.

In FY 2025–26, MNGL partnered with YuvaSpark to install 85 Annie Braille Smart Devices in 6 special schools for the visually impaired across Nanded district, along with local server infrastructure, teacher training, and quarterly monitoring. The initiative aims to achieve 100% braille literacy among 270+ visually impaired children, significantly enhancing their learning outcomes and prospects for educational and social inclusion.

Case Study: Madhav Bhoinar Sudhakar, Helen Keller School for the Blind, Loha, Nanded

Within one month of using Annie, Madhav's Braille reading accuracy rose from 50% to 95%, typing accuracy from 40% to 100%, and writing accuracy from 35% to 63%. His speed gains were equally significant — reading improved from 10 to 18 letters per minute, typing from 6 to 14 LPM, and writing from 3 to 7 LPM. He logged 48 hours 24 minutes on the device, completed 271 lessons, and earned 4,840 Annie Stars

Health

MNGL identifies public health as a critical pillar of community development and societal resilience. Recognizing that physical well-being correlates directly with human capital efficacy, the overarching CSR strategy for FY 2025–26 prioritized a diverse array of healthcare initiatives. This strategic framework focuses on expanding healthcare accessibility, promoting preventive medicine, and reinforcing state-operated medical infrastructure and diagnostic systems. The portfolio is specifically focused to mitigate health disparities among vulnerable demographics, allocating resources to critical care areas including oncology, pediatric hearing impairment, disability support, occupational health for transport workers, and fundamental sanitation infrastructure.

Providing advanced hearing-assessment infrastructure for hearing-impaired children and newborns with implementation partner Padsad Apang Upchar & Punarvasan Kendra

PADSAD Apang Upchar & Punarvasan Kendra is a 35-year-old organization dedicated to the habilitation, rehabilitation, and education of children with hearing impairment. For more than three decades, the organization has been providing hearing healthcare, speech therapy, special education, and rehabilitation services to children belonging primarily to Below Poverty Line (BPL) and economically disadvantaged families. Through its specialized interventions, PADSAD works to ensure that children with hearing loss develop communication skills, access quality education, and lead independent and dignified lives.

In 2025-26, Maharashtra Natural Gas Limited (MNGL) supported PADSAD through its CSR initiative under the project “Helping to Hear and Speak.” Through this support, the organization procured advanced digital hearing aids, audiological assessment equipment, speech trainers, interactive digital boards, and Doctor Speech software. These resources significantly strengthened the organization’s capacity to provide comprehensive hearing assessment, speech and auditory rehabilitation, and technology-enabled education to children with hearing impairment. The project helped create an advanced learning and rehabilitation environment where children could benefit from modern hearing and speech technologies.

Case Study: Sarvesh Tandel, Padsad Karnabadhir Vidyalay, Nashik

Born with Bilateral Profound Sensory neural hearing loss, Sarvesh faced numerous challenges in communication, learning, and classroom participation. Coming from a family with limited financial resources, access to advanced hearing technology was beyond reach. These challenges affected his ability to hear clearly, follow classroom instructions, and participate confidently in academic activities.

Through the Helping to Hear and Speak project, Sarvesh received advanced digital hearing aids supported by MNGL. Along with regular audiological monitoring, speech and auditory training, and access to technology-enabled educational resources at PADSAD, he was able to significantly improve his listening skills, communication abilities, and academic performance.

Support for customised manufacturing and distribution of 1,250 artificial limbs to differently-abled persons with implementation partner Nav Bharat Vikas Foundation

Nav Bharat Vikas Foundation has been a long-standing CSR partner of MNGL in the healthcare and livelihood space, pioneering the manufacture and distribution of customised modular artificial limbs to differently-abled persons across Maharashtra and beyond. The Foundation's in-house manufacturing capability enables production of each limb at approximately ₹12,000—far below the market price exceeding ₹50,000—ensuring affordability and quality.

In FY 2025–26, MNGL and Nav Bharat Vikas Foundation were officially recognized by Guinness World Records for fitting 892 beneficiaries with customized prosthetic limbs in just 8 hours at a single venue, in the esteemed presence of Shri Devendra Fadnavis, Hon'ble Chief Minister of Maharashtra. Building on this historic achievement, MNGL has extended its commitment by sponsoring 1,250 additional modular artificial legs for differently-abled persons—450 at the NGO's walk-in centre in Pune, and 800 through district-level camps across Pune, Dhule, Buldhana, Nashik, Nizamabad, and Valsad—each provided completely free of cost to the beneficiary, restoring mobility, dignity, and livelihood potential.

Promoting preventive healthcare and menstrual hygiene for women and adolescent girls in rural areas with implementation partner Desai Foundation

Desai Foundation is a development organisation committed to advancing women's health, livelihoods, and well-being in rural India. With a strong presence across Maharashtra and Gujarat, the Foundation deploys community-based approaches—including Sangini networks, doorstep distribution, and awareness sessions—to address menstrual hygiene and women's health in underserved villages.

In FY 2025–26, MNGL partnered with Desai Foundation to promote menstrual hygiene management (MHM) by

distributing 41,600 packets of 'Asani' sanitary pads to 5,200 women and adolescent girls across 52 villages in Nanded (Maharashtra) and Valsad (Gujarat). Monthly MHM awareness sessions were conducted, and 104 'Sanginis' (community health facilitators) were trained to sustain awareness and product access beyond the project period. By providing dignified, affordable access to menstrual hygiene products, this initiative directly contributes to women's health, school attendance, and empowerment.

Case Study: Shamila Ramdas Bhoya, 30, Hanumatbari village, Gujarat

Shamila had been using both cloth and pads earlier, depending on availability. After receiving the Asani sanitary pads and understanding their proper use, she decided to try them regularly. She noticed that the pads felt comfortable and had good absorption, which helped her feel more secure during her periods. She appreciates that the information and pads were provided in a simple and accessible way in her village. For Shamila, the support helped her make more informed choices about her menstrual health.

Cervical cancer awareness and HPV screening programme for women in rural areas with implementation partner Jnana Prabodhini

Jnana Prabodhini is a renowned socio-educational institution based in Pune with decades of experience in community health, education, and grassroots development. Through its outreach in rural Maharashtra, the organisation is well-positioned to implement preventive healthcare programmes targeting women in underserved communities.

In FY 2025–26, MNGL partnered with Jnana Prabodhini to implement a preventive healthcare programme targeting 1,000 women across rural areas of Nashik, Sindhudurg, and Dhule districts. The initiative includes cervical-cancer awareness drives, HPV testing through AyuGen Biosciences, clinical management of HPV-positive cases, and repeat testing—enabling early detection and timely intervention. By addressing one of the most preventable yet prevalent cancers among Indian women, this programme exemplifies MNGL's commitment to inclusive, preventive healthcare.

> "The screening gave me confidence about my health and helped me understand the importance of early prevention. I will continue to get screened regularly and encourage other women to do the same."
>
> - Pooja Chavan, 32, Gurukrupa Hospital, Sindhudurg

Annual residential care, skill-building and psychological support for adults with intellectual disabilities with implementation partner Navkshitij

Navkshitij is a Pune-based organisation dedicated to providing comprehensive year-round care, vocational engagement, and personalised therapies for adults with intellectual disabilities. Operating centres in Marunji, Talegaon, and Asawali, the organisation ensures that its residents receive holistic support—encompassing residential care, healthcare, family counselling, and inclusive community activities.

In FY 2025–26, MNGL supported Navkshitij's 'Adopt to Empower' programme, providing year-round residential care, vocational training, personalised therapies, inclusive treks, staff development, and health-insurance coverage for 20 adult and aging Persons with Intellectual Disabilities across its three centres in Pune district. This initiative reflects MNGL's deep commitment to the dignity, well-being, and social inclusion of the most vulnerable members of society.

Case Study: Ajinkya Goundaje

Ajinkya Goundaje, 34, joined Navkshitij in 2023. His parents were worried about his adjustment due to challenges with daily living skills, toileting, digestion, balance, and a strong dependence on his mobile phone. Following a month of observation, the team identified a connection between his digestive and toileting issues and introduced a customized diet plan. Within two months, both areas showed significant improvement.

To address his mobile dependency and balance difficulties, the team incorporated activities he enjoyed, such as dancing, trampoline exercises, and gardening. Over time, Ajinkya became more engaged with peers and participated actively in daily activities. At Navkshitij's Talegaon nursery project, Ajinkya discovered a passion for gardening work. His dedication and efficiency led to him being given the role of nursery supervisor, which he accepted proudly.

Vision for Drivers: eye check-ups and free spectacle distribution for 3,000 auto-rickshaw and public-bus drivers with implementation partner Shivarudra Pratishthan

Shivarudra Pratishthan is a Pune-based organisation engaged in community health and social development, working closely with underserved populations including transport workers. The organisation implements preventive health programmes targeting specific vulnerable communities in urban areas.

In FY 2025–26, MNGL partnered with Shivarudra Pratishthan to implement the 'Vision for Drivers' programme—a comprehensive eye health initiative targeting 3,000 auto-rickshaw and public-bus drivers from auto stands, unions, and depots in Bibwewadi, Pune. The programme includes comprehensive eye check-ups, colour-blindness detection, and free corrective spectacles in partnership with H.V. Desai Eye Hospital. By improving visual health among drivers, this initiative directly contributes to road safety and livelihood protection for some of Pune's most essential workers.

Women Empowerment

MNGL prioritizes the economic empowerment of women as a strategic imperative for fostering inclusive growth and mitigating gender-based economic disparities. During FY 2025–26, the overarching CSR framework deployed targeted interventions to enhance vocational proficiency, facilitate entrepreneurial ventures, and drive livelihood creation among vulnerable female populations. These industry-aligned programs utilize a multifaceted methodology, encompassing skills development, entrepreneurship education, formal mentorship, supply chain integration, and seed capital disbursement. The primary objective is to facilitate the emergence of economically autonomous female professionals and entrepreneurs, thereby contributing to systemic societal advancement.

Udyamsetu 2.0 : Entrepreneurship development programme for underprivileged women with implementation partner Maharshi Karve Stree Shikshan Sanstha

Maharshi Karve Stree Shikshan Sanstha (MKSSS), established in 1896 by social reformer Maharshi D.K. Karve, has been a pioneer in championing women's education and empowerment for over 130 years. The Sanstha manages 77 institutions serving over 32,000 girl students annually across Maharashtra, with the Baya Karve Women's Study and Research Centre serving as the implementing unit for MNGL's Udyamsetu project.

Udyamsetu 1.0 trained 52 women through an 80-hour entrepreneurship development programme, of which 14 received seed funding and launched home-based microenterprises with average monthly incomes rising from ₹5,000 to ₹45,000, with over 80% of the women independently managing operations, marketing, and finance. Building on this proven model, in FY 2025–26 MNGL supported Udyamsetu 2.0 to scale this impact to 75 women from socio-economically challenged backgrounds across 3 batches. The project introduces a dedicated co-working and facilitation space, weekly business clinics with mentor mapping, gender and personal-development workshops, a structured alumni network with peer mentoring, market-linkage events and business exhibitions, and seed funding for 30 selected women entrepreneurs to move from training to real-world enterprise launch.

Case Study: Vidya Nagnath Kadam, 33, Female, Warje Malwadi, Pune

Vidya Kadam started a butter chakali business in 2015 but struggled with low confidence and limited knowledge. A severe health crisis later halted her work entirely. Joining the Udyamsetu Entrepreneurship Development Program in 2025 changed her life. She gained vital business skills, financial literacy, and the confidence to communicate with new customers. A ₹ 10,000/- fund helped upgrade her equipment. Consequently, her monthly sales doubled from five kilograms to twelve kilograms, and her income significantly increased. Today, Vidya is a confident entrepreneur actively expanding her food enterprise.

Vocational training and entrepreneurship development for marginalised women with implementation partner Purnkuti

Purnkuti is a Pune-based organisation providing vocational training, counselling, health support, and entrepreneurship development to some of the most marginalised women in society—including transgender persons, HIV-affected women, single mothers, and female sex workers. The organisation's holistic approach addresses both livelihood and well-being, helping participants rebuild dignity and self-reliance.

In FY 2025–26, MNGL partnered with Purnkuti to implement Project Dhara 2025–26, reaching 210 unique beneficiaries—32 transgender persons, 84 HIV-affected women, 42 single mothers, and 53 female sex workers. The programme includes 12 vocational courses, 24 counselling sessions, 12 personality-development modules, 8 entrepreneurship sessions, and start-up kits for 20 women. By equipping these women with market-ready skills and entrepreneurship support, MNGL reaffirms its commitment to inclusive empowerment and social equity.

Case Study: Aarti Vinod Adagale, Nana Peth, Pune

Aarti is originally from Loni Kalbhor, near Pune. Her father works as a laborer and supports their modest household. Sixteen years ago, Aarti married Vinod, a rickshaw driver, and together they are raising two children. To help support her family, Aarti worked as a domestic helper. Eight years ago, both Aarti and her husband were diagnosed with a serious illness. Despite these challenges, she remained determined and took responsibility for caring for her husband and family while looking for ways to supplement their income.

During this time, Aarti learned about a tailoring course being offered at Purnkuti Institute. Eager to acquire a new skill, she enrolled and attended classes regularly. Although she initially found tailoring difficult, the trainer patiently guided her and provided hands-on practice every day. Aarti gradually mastered the craft. Today, she proudly takes tailoring orders from relatives and neighbors and is known for the quality and finishing of her work.

Environment

MNGL prioritizes environmental sustainability as a strategic imperative, deploying targeted interventions to safeguard natural resources and maintain ecological equilibrium. During the 2025–26 fiscal year initiatives focused on addressing plastic waste circularity, hydrological conservation, watershed rehabilitation, and the provisioning of potable water. These interventions are structurally designed to mitigate ecological degradation while simultaneously fostering behavioral shifts toward sustainable resource management within local demographics. By utilizing strategic collaborations with environmental non-governmental entities, municipal authorities, and community stakeholders, the organization ensures that each project maintains scientific rigor and social inclusivity. Ranging from the facilitation of polymer recycling networks to the restoration of subterranean aquifers, these efforts operationalize circular economy paradigms and systematic environmental stewardship. Ultimately, this environmental CSR portfolio aims to advance long-term ecological resilience, cementing the institutional mandate to harmonize public welfare with environmental preservation.

Collection of low-value plastic under PEHEL Initiative across 6 cities and Sindhudurg District with implementation partner Poornam EcoVision Foundation

Poornam EcoVision Foundation is a social enterprise committed to sustainable solutions for pressing environmental challenges. The organisation works across waste management, sustainable agriculture, renewable energy, and environmental education—integrating research, consultancy, product manufacturing, and community engagement. MNGL previously supported Poornam in FY 2024–25 with ₹29.67 lakh for a plastic-pollution awareness project, during which the NGO collected 17 tons of plastic and recycled it into 40 benches for public spaces.

In FY 2025–26, MNGL is supporting the next phase of this partnership—'Collection of Low-Value Plastic under PEHEL Initiative in 6 Cities and Sindhudurg District'. The project covers PMC, PCMC, Buldhana, Dhule, Nashik, Parbhani, and Sindhudurg district, with a planned outreach to approximately 10 lakh residents through social-media campaigns and IEC material, and sensitisation of around 2 lakh students on plastic segregation at source. The intervention targets collection of 21 tons of low-value plastic, which will be converted into 1,700 overlaying sheets and 200 police barricades—demonstrating a closed-loop circular-economy model. 15,298 kg (15.3 tonnes) of plastic have already been collected under the initiative.

Dondaicha Natural Resource Development and Management Project — soil and water conservation in Dhule with implementation partner Sevavardhini

Sevavardhini is an experienced development organisation working on natural resource management and watershed conservation in drought-prone regions of Maharashtra. With deep expertise in ridge-to-valley conservation approaches and strong community engagement capabilities, the organisation has a proven track record of restoring degraded natural resources in rural areas.

In FY 2025–26, MNGL collaborated with Sevavardhini to implement the Dondaicha Natural Resource Development & Management Project in Akkalkos and Surai villages of Dondaicha Tehsil, Dhule district. The project employs ridge-to-valley soil-and-water conservation measures, including the construction of Cement Nala Bunds, to address soil erosion, water runoff, and natural resource depletion in these drought-prone communities. This initiative directly benefits rural farming communities and contributes to long-term ecological and agricultural sustainability

Water conservation through 50 borewell recharge units in Dhule with implementation partner Third Planet Foundation

Third Planet Foundation is a technology-driven organisation specialising in innovative, patented groundwater recharge solutions. The Foundation's Bore Recharge Technology enables borewells to function as 'Recharge & Abstraction' structures—introducing surface water through filtration systems to artificially recharge confined aquifers in a cost-effective and sustainable manner.

In FY 2025–26, MNGL partnered with Third Planet Foundation to implement Borewell Recharge Solutions across 50 units in Dhule district, Maharashtra. The project aims to enhance groundwater recharge and revive failed, dry, and low-yielding borewells, improving the sustainability of groundwater use and, in many cases, the quality of water available for community use. Each borewell recharge unit directly benefits farming households and community water users across the 50 borewell sites. This initiative reflects MNGL's commitment to innovative, science-backed solutions for water conservation and sustainable rural livelihoods.

ANNEXURE- "C"

1) Brief outline on CSR Policy of the Company.

As per MNGL's CSR policy, As prescribed in the Companies Act 2013, MNGL will spend 2% of the average net profit (calculated as per section 198 of the CA 2013) made by the Company during the three immediately preceding financial years. The thrust areas of the MNGL CSR are Education, Health, Skill development, community development etc.

2) Composition of CSR Committee:

Sr. No	Name of Director	Designation/ Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Smt. Bageshree Manthalkar	Chairperson	5	5
2	Shri Mohit Bhatia	Member		5
3	Shri Kumar Shanker	Member		5
4	Maj. Shankar karajagi	Member		5

3) Provide the weblink where composition of CSR committee, CSR policy and CSR projects approved by board are disclosed on the website of the company.

https://www.mngl.in/csr-activities/

4) Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable (attach the report).

As per the provisions of the Companies Act, 2013 Not mandatory.

5) Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any

5.a) Not Applicable

Sr. No	Financial Year	Amount available for set-off from preceding financial years (in ₹)	Amount required to be setoff for the financial year, if any (in ₹)
1	NA		
2	NA		
3	NA		
4	TOTAL		

6) Average net profit of the company as per section 135(5): ₹ 753.34 Cr.

7) (a) Two percent of average net profit of the company as per section 135(5): ₹ 15.07 Cr.

(b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years: 0

(c) Amount required to be set off for the financial year, If any: 0

(d) Total CSR obligation for the financial year (7a+7b7c): ₹ 15.07 Cr.

8) (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year. (in ₹)	Amount Unspent (in ₹)				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second provison to section 135(5)		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
5,27,83,656/-	9,78,85,390/-	28/04/2026		NA	

(b) Details of CSR amount spent against ongoing projects for the financial year:

1	2	3	4	5		6	7	8	9	10	11	
Sr. No	Name of the Project.	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/ No)	Location of the project.		Project duration (months)	Amount allocated for the project (In ₹)	Amount spent in the current financial Year (in ₹)	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in ₹)	Mode of Implementation - Direct (Yes/No).	Mode of Implementation - Through Implementing Agency	
				State	District						Name	CSR Registration number
1	Asani Sanitary Napkins Awareness and Free Pads Distribution	(i) eradicating hunger, poverty and malnutrition, promoting health care including preventive health care and sanitation including contribution to the Swachh Bharat Kosh set-up by the Central Government for the promotion of sanitation and making available safe drinking water	Yes	Gujarat	Valsad	12	25,00,000	17,50,000	7,50,000	No	Desai Foundation	CSR00006306
2	Cervical Cancer Awareness and Screening Program		Yes	Maharashtra	Pune	12	33,20,100	6,64,020	26,56,080	No	Jnana Prabodhini	CSR00002565
3	Equipment support to perform cytogenetic testing for chromosomal studies (Down syndrome, Turner syndrome, certain cancers) and detection of treatment-based cancer biomarkers		Yes	Maharashtra	Pune	12	74,34,000	59,47,200	14,86,800	No	Maharashtra University of Health Sciences	CSR00065207
4	Support for customised manufacturing & distribution of 1,250 artificial limbs to differently abled people		Yes	Maharashtra	Pune	12	1,50,00,000	30,00,000	1,20,00,000	No	Maharashtra University of Health Sciences	Nav Bharat Vikas Foundation
5	Vision for 3,000 Drivers: Eye Check-up & Spectacle Distribution to underserved people		Yes	Maharashtra	Pune	12	30,04,000	6,00,800	24,03,200	No	Shivrudra Pratishthan	CSR00057523
6	"Ek Baai, Don Gaai" — empowering 255 vulnerable women through sustainable dairy farming		Yes	Maharashtra	Parbhani	12	59,42,713	0	59,42,713	No	Navchetana Sarvangin Vikas Kendra	CSR00006177
7	Procurement of 2 Autoclave Machines for Sassoon General Hospital, Pune		Yes	Maharashtra	Pune	12	43,31,600	0	43,31,600	No	Sassoon General Hospital (Direct Implementation — Government Entity)	CSR00023896
8	Equipment for Fire Department — Chakan		Yes	Maharashtra	Pune	12	1,75,820	0	1,75,820	Yes	Fire Department, — Chakan (Direct Implementation)	
9	Support for Fire Proximity Suits & Fire Breathing Apparatus sets		Yes	Karnataka	Ramanagara	12	13,21,600	0	13,21,600	Yes	Fire Department, — Ramanagara (Direct Implementation)	

1	2	3	4	5		6	7	8	9	10	11	
Sr. No	Name of the Project.	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/ No)	Location of the project.		Project duration (months)	Amount allocated for the project (In ₹)	Amount spent in the current financial Year (in ₹)	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in ₹)	Mode of Implementation - Direct (Yes/No).	Mode of Implementation - Through Implementing Agency	
				State	District						Name	CSR Registration number
10	Design, Installation and Commissioning of 6 Water Treatment Plants in Buldhana District		Yes	Maharashtra	Buldhana	12	25,48,800	0	25,48,800	No	Primary Healthcare Foundation	CSR00073389
11	Upgradation of Oncosurgery, Medical Oncology, 2Biochemistry Lab, Radiology, Drug Standardization Lab, Paediatric and Medical Records Departments at BSDT ICTRC, Wagholi, Pune		Yes	Maharashtra	Pune	12	1,60,72,246	0	1,60,72,246	No	Bharatiya Sanskriti Darshan Trust	CSR00007711
12	675 Benches for underprivileged colleges in Nashik	(ii) promoting education, including special education and employment enhancing vocation skills especially among children, women, elderly and the differently abled and livelihood enhancement projects	Yes	Maharashtra	Nashik	12	25,95,050	20,76,040	5,19,010	No	Nashik Shikshan Prasarak Mandal	CSR00036872
13	Annual residential care, skill-building and psychological support for intellectually disabled adults — boarding, lodging, vocational engagement, staff support, healthcare and family counselling		Yes	Maharashtra	Pune	12	22,64,200	15,84,940	6,79,260	No	Yugaan Foundation	CSR00076750
14	Create awareness and save 3,000 youth by providing cybersecurity knowledge and skills to navigate the digital landscape safely		Yes	Maharashtra	Pune	12	22,64,200	15,84,940	6,79,260	No	Navchetana Sarvangin Vikas Kendra	CSR00006177
15	Distribution of 1,25,000 copies of 'Anandamath' by Bankim Chandra Chatterjee in Marathi to school children during Pune Book Festival 2025		Yes	Maharashtra	Pune	12	75,00,000	60,00,000	15,00,000	No	National Book Trust	CSR00052016

1	2	3	4	5		6	7	8	9	10	11	
Sr. No	Name of the Project.	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/ No)	Location of the project.		Project duration (months)	Amount allocated for the project (In ₹)	Amount spent in the current financial Year (in ₹)	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in ₹)	Mode of Implementation - Direct (Yes/No).	Mode of Implementation - Through Implementing Agency	
				State	District						Name	CSR Registration number
16	Economic development of underprivileged women, single women, migrant women, HIV-infected/ affected women, female sex workers and transgenders through vocational training and health & well-being support		Yes	Maharashtra	Pune	12	18,00,000	3,60,000	14,40,000	No	Purnkuti	CSR00003026
17	Empowering children with visual impairment to achieve 100% braille literacy by installing 85 Annie smart devices in Nanded		Yes	Maharashtra	Nanded	12	94,79,341	66,35,539	28,43,802	No	YuvaSpark	CSR00037081
18	Entrepreneur Development Training through Entrepreneur Development Cell (EDC) for women from socially and economically weaker sections		Yes	Maharashtra	Pune	12	30,44,843	21,31,390	9,13,453	No	Maharshi Karve Stree Shikshan Sanstha	CSR00003823
19	Running remedial centres, conducting Teacher's Trainings, Aptitude testing, career counselling, study-skill sessions and mindfulness counselling		Yes	Maharashtra	Pune	12	36,88,000	25,81,600	11,06,400	No	Dhruv Foundation	CSR00001581
20	Distribution of 45 customised motorised wheelchairs (NeoFly + NeoBolt) to persons with disabilities		Yes	Maharashtra	Pune	12	49,98,500	0	49,98,500	No	Enabler Charitable Trust	CSR00051099
21	Financial Assistance for Higher Education of 50 Underprivileged Students		Yes	Maharashtra	Pune	12	15,00,000	0	15,00,000	No	Resourceful Education Foundation	CSR00004174

1	2	3	4	5		6	7	8	9	10	11	
Sr. No	Name of the Project.	Item from the list of activities in Schedule VII to the Act.	Local area (Yes/ No)	Location of the project.		Project duration (months)	Amount allocated for the project (In ₹)	Amount spent in the current financial Year (in ₹)	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in ₹)	Mode of Implementation - Direct (Yes/No).	Mode of Implementation - Through Implementing Agency	
				State	District						Name	CSR Registration number
22	Skill Based Training to 367 Unemployed Youth from Night School, Junior College and Senior College		Yes	Maharashtra	Pune	12	15,00,000	0	15,00,000	No	Saraswati Mandir Sanstha	CSR00014464
23	Establishment of 65 Mini STEM Labs in schools across Nashik District		Yes	Maharashtra	Nashik	12	75,66,000	0	75,66,000	No	Jan Jaati Kalyan Ashram Nashik	CSR00067492
24	Create awareness about plastic pollution & responsible collection, handling and recycling of plastic waste into overlaying sheets	(iv) ensuring environmental sustainability, ecological balance, protection of flora and fauna, animal welfare, agroforestry, conservation of natural resources and maintaining quality of soil, air and water including contribution to the Clean Ganga Fund set-up by the Central Government for rejuvenation of river Ganga	Yes	Maharashtra	Sindhudurg, Dhule, Buldhana, Parbhani, Nashik, Pune	12	75,52,050	52,86,435	22,65,615	No	Poornam EcoVision Foundation	CSR00002686
25	Dondaicha Natural Resource Development and Management Project		Yes	Maharashtra	Dhule	12	1,23,96,226	24,79,245	99,16,981	No	Sevavardhini	CSR00000860
26	Water conservation through 50 borewell recharge		Yes	Maharashtra	Dhule	12	37,13,432	25,99,402	11,14,030	No	Third Planet Foundation	CSR00000016
27	Rescue, Rehabilitation and Sterilisation of 980 Animals in Pune & PCMC		Yes	Maharashtra	Pune	12	41,80,250	0	41,80,250	No	Karma Foundation	CSR00000143
28	Girls Rifle Shooting Empowerment Initiative for 13 Girl Students	(vii) training to promote rural sports, nationally recognised sports, Paralympic sports and Olympic sports	Yes	Maharashtra	Pune	12	14,60,254	0	14,60,254	No	Khadki Education Society	CSR00070811

c) Details of CSR amount spent against other than ongoing projects for the financial year:

1	2	3	4	5		6	7	8	
Sr. No	Name of the Project	Item from the list of activities in schedule VII to the Act	Local area (Yes/ No)	Location of the project.		Project duration (months)	Amount allocated for the project (In ₹)	Amount spent in the current financial Year (in ₹)	
				State	District			Name	CSR registration number
1	Providing advanced hearing-assessment instruments for diagnosis of hearing loss of all ages	(i) eradicating hunger, poverty and malnutrition, promoting health care including preventive health care and sanitation including contribution to the Swachh Bharat Kosh set-up by the Central Government for the promotion of sanitation and making available safe drinking water	Yes	Maharashtra	Nashik	69,86,000	No	Padsad Apang Upchar & Punarvasan Kendra	CSR00023433

d) Amount spent in administrative overheads - None

e) Amount spent in impact assessment, if possible – None

f) Total amount spent for financial year – ₹ 5,27,83,656/-

(8b+8c+8d+8e)

g) Excess amount for set off if any, - None

Sr. No	Particular	Amount
(i)	Two percent of average net profit of the company as per section 135(5)	15.07CR
(ii)	Total amount spent for the Financial Year	5.28 CR
(iii)	Excess amount spent for the financial year [(ii)-(i)]	NA
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	0.3 Lacs
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	NA

9) (a) Details of Unspent CSR amount for the preceding three financial years:

Sr. No	Proceeding Financial Year	Amount transferred to unspent CSR account under section 135 (6) (in ₹)	Amount spent in the reporting financial year	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any.			Amount remaining to be spent in succeeding financial years. (in ₹)
				Name of the Fund	Amount (in ₹)	Date of transfer	
1	2025-2026	9,78,85,390/-	NA	NA	NA	NA	
2	2024-2025	8,96,57,081/-	6,18,67,452/-	NA	NA	NA	2,77,89,629/-
3	2023-2024	5,71,23,279/-	1,35,94,016/-	NA	NA	NA	26,88,040/-

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):

Sr. No	Project ID	Name of project	Financial year in which project was commenced	Project Duration/ Months	Total amount allocated for the project	Amount spent on the project in the reporting Financial Year (in ₹)	Cumulative amount spent at the end of reporting Financial Year (in ₹)	Status of the project – Completed /Ongoing.
1	N.A.	For cochlear implant of the 8 underprivillaged childern from the age group of below 6 yrs.	2024-25	12	64,80,000	51,84,000	64,80,000	Project Completed
2		For up gradation of oncosurgery department, chemotherapy department, cancer diagnostics and laboratory departments,gynaecology department and establishment of dental department for oropharyngeal cancer patients at bsdt	2024-25	12	1,49,85,151	0	1,19,88,121	Ongoing
3		For Mega Health Checkup Camp for the 10,000 Weaker Section of the Society	2024-25	12	1,36,60,400	1,09,28,320	1,36,60,400	Ongoing
4		To conduct the Samruddhi Varg for 1000+ children between age of 4 to 18 from slums of Katraj & sinhgad road.	2024-25	12	29,99,200	23,99,360	29,99,200	Project Completed
5		For 1 CNG run school bus for bridging Communities through Transport Access	2024-25	12	37,38,270	7,47,654	37,38,270	Project Completed
6		For New Hostel Building Needs & NFBM Braille Publishing Center Project for the blind students.	2024-25	12	41,54,474	0	8,30,895	Ongoing
7		Proposal received for Establishment of STEM labs in 56 schools from PCMC	2024-25	12	49,05,600	39,24,480	49,05,600	Ongoing
8		For installation of Solar Panel to the school M S Golwalkar Madhyamik Vidyalaya, Pune	2024-25	12	10,38,000	10,38,000	10,38,000	Project Completed
9		To Create the awareness and save 2500+ youth by providing the cybersecurity knowledge and skills to navigate the digital landscape safely.	2024-25	12	5,00,000	4,00,000	5,00,000	Project Completed
10		Proposal received for Creation of agriculture based livestock initiative for the 90 primitive tribal families.	2024-25	12	36,00,450	0	28,80,360	Ongoing
11		To provide 25 underprivileged students access to higher education through financial support.	2024-25	12	5,00,000	1,50,000	5,00,000	Project Completed
12		Awareness about plastic pollution & responsible handling of plastic waste	2024-25	12	29,67,690	23,74,152	29,67,690	Project Completed
13		Distibution of 1,00,000 books focusing on heritage & environmental sustainability to the students visiting to the pune book festival & thereafter	2024-25	12	75,00,000	15,00,000	75,00,000	Project Completed
14		Instalation of water ATMs in 2 villages of Nanded	2024-25	12	56,38,040	45,10,432	45,10,432	Ongoing
15		To Upskill 1,000 School Students on the latest Emerging Technologiesto excel in future career growth.	2024-25	12	61,89,000	43,32,300	43,32,300	Ongoing

Sr. No	Project ID	Name of project	Financial year in which project was commenced	Project Duration/ Months	Total amount allocated for the project	Amount spent on the project in the reporting Financial Year (in ₹)	Cumulative amount spent at the end of reporting Financial Year (in ₹)	Status of the project – Completed /Ongoing.
16		Purchase of school bus	2024-25	12	24,28,463	24,28,463	24,28,463	Project Completed
17		Development of Baby Feeding Centers at public places	2024-25	12	20,62,961	16,50,369	16,50,369	Ongoing
18		Establishing geranium oil extraction plant in Kudal and Dodamarg Talukas presents a significant opportunity for livelihood diversification among women Self-Help Group (SHG) members.	2024-25	12	17,01,000	11,90,700	11,90,700	Ongoing
19		Improve menstrual hygiene management in 75 schools from Sindhudurg District by installing sanitary napkin vending machines and safe disposal systems.	2024-25	12	28,85,000	5,77,000	5,77,000	Ongoing
20		chara shed construction for goshala	2024-25	12	33,86,085	23,70,260	23,70,260	Ongoing
21		Scholership for 100 children belonging from late Ex-serviceman's family	2024-25	12	26,50,000	18,55,000	18,55,000	Ongoing
22		For Boarding school benches, smart boards and repairing of beds	2024-25	12	17,00,000	0	0	Ongoing
23		Foreign language education for 3847 students belonging from rural Maharashtra.	2024-25	12	15,69,307	10,98,515	10,98,515	Ongoing
24		Compact Storage Optimizers: Ground floor bay drive type optimizer and channels for library	2024-25	12	45,00,000	36,00,000	36,00,000	Ongoing
25		Preservation and Conservation of Historical documents, maps, manuscripts,artefacts and antiquities of Bharat	2024-25	12	50,00,000	10,00,000	10,00,000	Ongoing
26		Therapy equipment, CCTV, Vehicle for Transport facility & shade for vocational training center	2024-25	12	40,80,000	32,64,000	32,64,000	Ongoing
27		Support for the school infrastructure by providing benches & computers	2024-25	12	66,80,560	53,44,448	53,44,448	Ongoing
28		Support for the DIPEX incubator exhibition organised for innovative incubators & engineering students	2024-25	12	35,00,000	0	0	Ongoing
29		To provide customized manufacturing & distribution of Modular Foot to 800 Divyang People	2023-24	12	96,00,000	76,80,000	96,00,000	Project Completed
30		Promotion of Education for differently abled children	2023-24	12	26,13,000	7,83,900	26,13,000	Project Completed
31		Soppurt for study Guidance center's in underprivilledge communities	2023-24	12	32,76,000	0	22,93,200	Ongoing
32		Vocational skills training for night school students	2023-24	12	15,00,000	4,50,000	15,00,000	Project Completed

Sr. No	Project ID	Name of project	Financial year in which project was commenced	Project Duration/ Months	Total amount allocated for the project	Amount spent on the project in the reporting Financial Year (in ₹)	Cumulative amount spent at the end of reporting Financial Year (in ₹)	Status of the project – Completed /Ongoing.
33		Providing automated ESR machine to the Sassoon hospital	2023-24	12	5,72,300	0	4,57,840	Ongoing
34		Menstrual Hygiene Management - Distribution of free menstrual napkins to 15 villages of Nanded	2023-24	12	13,54,500	4,06,350	13,54,500	Project Completed
35		Support for Elderlies	2023-24	12	39,38,760	11,81,628	39,38,760	Project Completed
36		Educational Support for orphans	2023-24	12	5,09,230	0	3,56,461	Ongoing
37		Cow shed development & skill development program	2023-24	12	26,63,830	7,99,149	26,63,830	Project Completed
38		Women empowerment Project	2023-24	12	27,63,280	8,28,984	27,63,280	Project Completed
39		Skills on Wheels educational van	2023-24	12	40,23,823	0	28,16,676	Ongoing
40		Promotion of art education	2023-24	12	30,00,000	9,00,000	30,00,000	Project Completed
41		Equipments to polyclinic & diagnostic center	2023-24	12	30,11,433	5,64,005	29,73,151	Project Completed
42		Strengthening of Multiple Skill Development Centers	2022-23	12	90,41,178*	72,32,942	72,32,942	Project Completed

(*The total project amount was allocated from the less spent amount of the completed projects for FY 2022-23 as per the provisions of Section 135(6) of the Companies Act, 2013 and the same was approved by the CSR committee members of Board of Directors. The project was completed in less spent and the remaining amount of ₹ 18,08,236 was transferred to Swachh Bharat Kosh as per the provisions of Section 135(6) of the Companies Act, 2013 read with Schedule VII and the same was approved by the CSR committee members of Board of Directors.)

10) In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year

(Asset-wise details)

(a) Date of creation or acquisition of the capital asset(s) - NA

(b) Amount of CSR spent for creation or acquisition of capital asset - NA

(c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc. (d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset) - NA

10. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5).

NA

On behalf of the Board of Directors
For Maharashtra Natural Gas Limited

Sd/-
Maj. Shankar Karajagi
Director (Commercial)

Sd/-
Shri Girija Shankar
Managing Director

Place: Pune
Date: 11.09.2026

भारतीय लेखापरीक्षा एवं लेखा विभाग
कार्यालय प्रधान निदेशक लेखापरीक्षा
(तेल एवं गैस), मुंबई
शाखा कार्यालय : निदेशक (डाउनस्ट्रीम),
नई दिल्ली

INDIAN AUDIT & ACCOUNTS DEPARTMENT
OFFICE OF THE PRINCIPAL DIRECTOR OF AUDIT
(OIL & GAS), MUMBAI
BRANCH OFFICE : DIRECTOR (DOWNSTREAM),
NEW DELHI

दिनांक/Date 14.07.2026

No. PDA(Oil&Gas)/Mum. /Report/ACs/MNGL/25-26/T-2216/550

सेवा में,

प्रबंध निदेशक,
महाराष्ट्र नैचुरल गैस लिमिटेड,
प्राइड पर्पल कोरोनेट,
दूसरी/तीसरी/चौथी मंज़िल,
बानेर, पुणे - 411045

विषय : कंपनी के अधिनियम 2013 के धारा 143(6)(b) के अधीन महाराष्ट्र नैचुरल गैस लिमिटेड के 31 मार्च 2026 को समाप्त लेखों पर भारत के नियंत्रक-महालेखापरीक्षक की टिप्पणियां।

महोदय,

कृपया महाराष्ट्र नैचुरल गैस लिमिटेड के मार्च 312026 को समाप्त लेखों पर कंपनी के अधिनियम 2013 के धारा 143(6)(b) के अधीन भारत के नियंत्रक महालेखापरीक्षक की टिप्पणीयाँ-संलग्न है।

वार्षिक आम सभा में लेखों तथा नियंत्रकमहालेखापरीक्षक के टिप्पणीयों को अंगीकरण करने के - कार्यवाही के कार्यवृत्त की एक प्रतिलिपि इस कार्यालय को प्रेषित करें। साथ में प्रकाशित वार्षिक रिपोर्ट की05 प्रतिलिपियाँ भेजें।

यह पत्र प्रधान निदेशक के अनुमोदन से जारी किया जा रहा है।

भवदीय,

निदेशक(डाउनस्ट्रीम) , दिल्ली

संलग्न :यथोपरि

स्कोप कॉम्प्लेक्स, आई.ओ.सी एल., कोर-2, सातवाँ तल, 7 संस्थानिक क्षेत्र, लोधी रोड, नई दिल्ली-110003
Scope Complex, IOCL, Core-2, 7th Floor, 7 Institutional Area, Lodhi Road, New Delhi -110003
• Tel. No: +91-11-24361737 • E-mail: pdanilgas.ds.delhi@cag.gov.in

COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6) (b) OF THE COMPANIES ACT, 2013 ON THE FINANCIAL STATEMENTS OF MAHARASHTRA NATURAL GAS LIMITED FOR THE YEAR ENDED 31 MARCH 2026

The preparation of financial statements of **Maharashtra Natural Gas Limited** for the year ended 31 March 2026 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 is the responsibility of the management of the company. The statutory auditor appointed by the Comptroller and Auditor General of India under section 139 (5) of the Act is responsible for expressing opinion on the financial statements under section 143 of the Act based on independent audit in accordance with the standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their Audit Report dated **05 May 2026.**

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the financial statements of **Maharashtra Natural Gas Limited** for the year ended 31 March 2026 under section 143(6)(a) of the Act. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records.

On the basis of my supplementary audit nothing significant has come to my knowledge which would give rise to any comment upon or supplement to statutory auditors' report under section 143(6)(b) of the Act.

For and on the behalf of the
Comptroller & Auditor General of India

Chawre 14.07.26

Vishal Chawre
Principal Director of Audit (Oil & Gas), Mumbai

Place: Mumbai
Date: 14 July 2026

Independent Auditors' Report

To the members of
Maharashtra Natural Gas Ltd

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

OPINION

We have audited the accompanying Financial Statements of **Maharashtra Natural Gas Ltd** ("the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss including Other Comprehensive Income, the Statement of Cash Flows and the Statement of Changes in Equity for the year then ended, and a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015 as amended ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, its profit and total comprehensive income, its changes in equity and its cash flows for the year ended on that date.

BASIS FOR OPINION

We conducted our audit of the Financial Statements in accordance with the Standards on Auditing specified under Section 143(10) of the Act (SAs). Our responsibilities under those Standards are further described in the 'Auditors' Responsibilities for the Audit of the Financial Statements' section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("the ICAI") together with the ethical requirements that are relevant to our audit of the Financial Statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the Financial Statements.

INFORMATION OTHER THAN THE FINANCIAL STATEMENTS AND AUDITORS' REPORT THEREON

The Company's Board of Directors is responsible for the other information. The other information comprises the Directors Report and the related annexures but does not include the Financial Statements and our Auditors' Report thereon.

Our opinion on the Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF MANAGEMENT FOR THE FINANCIAL STATEMENTS

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from

material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the Company to express an opinion on the Financial Statements. We are responsible for the direction, supervision and performance of the audit of the Financial Statements of such entities or business activities included in the Financial Statements of which we are the independent auditors.

Materiality is the magnitude of misstatements in the Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of Section 143 of the Act and on the basis of such checks of the books and records of the Company as we considered appropriate and according to the information and explanations given to us, we give in Annexure B, a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. As required by Section 143(3) of the Act, we report that:

   (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

   (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.

   (c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this report are in agreement with the relevant books of account.

   (d) In our opinion, the aforesaid Financial Statements comply with the Accounting Standards specified under Section 133 of the Act.

(e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164(2) of the Act.

(f) With respect to the adequacy of the internal financial controls with reference to Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate report in Annexure A. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to Financial Statements.

(g) In our opinion, the managerial remuneration for the year ended March 31, 2026 has been paid / provided by the Company to its directors in accordance with the provisions of Section 197 read with Schedule V to the Act.

(h) With respect to the other matters to be included in the Auditors' Report in accordance with the requirements of Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:

(i) The Company has disclosed the impact of pending litigation on its financial position in its Financial Statements – Refer Note 34 to the Financial Statements

(ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;

(iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company;

(iv) (a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(c) Based on such audit procedures that we considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clauses (a) and (b) contain any material misstatement;

(v) The dividend (declared/paid/declared and paid) during the year by the Company is in compliance with Section 123 of the Act and

(vi) Based on our examination which included test checks, the Company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with. Additionally, the audit trail has been preserved by the Company as per the statutory requirements for record retention.

3. As required by the Comptroller and Auditor General of India through directions/sub-directions issued under Section 143(5) of the Companies Act 2013, we give our report on the matters specified in the aforementioned directions in "**Annexure C**" on taking into consideration the information, explanations, examination of records and written representations received from the management.

For **B. K. Khare & Co.**
Chartered Accountants
Firm Registration No. 105102W

Amit Mahadik
Partner
Membership No. 125657
UDIN: 26125657JEWPRL8209

Pune, May 5,2026

Annexure A to the Independent Auditors' Report

[Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date]

REPORT ON THE INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO FINANCIAL STATEMENTS UNDER CLAUSE (I) OF SUB-SECTION (3) OF SECTION 143 OF THE COMPANIES ACT, 2013 ("THE ACT")

We have audited the internal financial controls with reference to Financial Statements of **Maharashtra Natural Gas Limited** ("the Company") as of March 31, 2026 in conjunction with our audit of the Financial Statements of the Company for the year ended on that date.

MANAGEMENT'S RESPONSIBILITY FOR INTERNAL FINANCIAL CONTROLS

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on the Company's internal financial controls with reference to Financial Statements of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting ("the Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Financial statements included obtaining an understanding of internal financial controls with reference to Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to Financial Statements.

MEANING OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO FINANCIAL STATEMENTS

A company's internal financial control with reference to Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

INHERENT LIMITATIONS OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO FINANCIAL STATEMENTS

Because of the inherent limitations of internal financial controls with reference to Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

OPINION

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as at March 31, 2026, based on the criteria for internal financial control with reference to financial statements established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **B. K. Khare & Co.**
Chartered Accountants
Firm Registration No. 105102W

Amit Mahadik
Partner
Membership No. 125657
UDIN: 26125657JEWPRL8209

Pune, May 5,2026

Annexure B to the Independent Auditors' Report

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

1) i) A) According to the information and explanations given to us, the Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment and investment properties.

B) According to the information and explanations given to us, the Company has maintained proper records showing full particulars of intangible assets.

ii) The Company has a regular programme for physical verification of its property, plant and equipment by which the property, plant and equipment and investment properties are verified by the management according to a phased programme designed to cover all the items of tangible assets. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its property, plant and equipment. For the underground natural gas distribution system, the management has adequate controls in place to safeguard the physical existence of the said distribution system. No material discrepancies were noticed upon such verification.

iii) According to the information and explanations given to us and based on the audit procedures performed by us, the title deeds of immovable properties are held in the name of the Company except for the property situated at Chikhali Gat No 539 wherein Chinchwad Devsthan has filed a suit claiming the title of land. The details are as below-

Description of property	Gross carrying value	Held in name of	Whether promoter, director or their relative or employee	Period held – indicate range where appropriate	Reason for not being held in the name of the Company*
Land at Gat No 539 Chikhali	264.59 lakhs	Company	No	Not applicable	Chinchwad Devsthan has filed title suit claiming ownership of land at chikhali

iv) According to the information and explanations given to us, the Company has not revalued any of its property, plant, and equipment (including Right of use assets) or intangible assets or both during the year.

v) Based on the audit procedures performed by us and according to the information, explanations and representations given to us, no proceedings have been initiated or are pending against the Company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.

2) i) According to the information and explanations given to us, the inventory comprising of natural gas and stores and spares. As explained to us, having regard to the nature of the inventory of natural gas, the procedures followed by the management for estimation of natural gas quantities which is based on volume of pipelines and the volume of cascades containing natural gas considering the standard temperature and pressure, are reasonable and no material discrepancies were noticed on such computation. Further in our opinion management has conducted physical verification of stores and spares parts at reasonable interval during the year. In our opinion, coverage and procedure of such verification is appropriate and no discrepancies of 10% or more in the aggregate for each class of inventory were noticed on such verification between the physical inventory and the book records.

ii) According to the information and explanations given to us, the Company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from Bank of Maharashtra on the basis of security of Book Debts during the year. The book debts statement filed by the Company with bank on a quarterly basis are materially in agreement with unaudited books of account as certified by the management.

3) a) According to the information and explanations given to us, the Company has not made investments in or provided any guarantee or security or secured or unsecured loans to companies, firms, Limited

Liability Partnerships, or any other parties during the year. Accordingly, the reporting under Clauses 3(iii)(a) to 3(iii)(f) of the Order is not applicable to the Company.

4) According to the information and explanations given to us, the Company has not granted any loans or made any investments or provided any guarantees or security to the parties covered under Section 185 and 186 of the Act. Accordingly, the reporting under Clause 3(iv) of the Order is not applicable to the Company.

5) According to the information and explanations given to us, the Company has not accepted deposits under the provisions of Sections 73 to 76 or any other relevant provisions of the Act and the rules framed thereunder. Accordingly, the reporting under Clause 3(v) of the Order is not applicable to the Company.

6) The maintenance of cost records has been specified by the Central Government under sub-section (1) of Section 148 of the Act for the products of the Company. We have broadly reviewed the cost records maintained by the Company pursuant to the Companies (Cost Records and Audit) Rules, 2014, as amended, specified by the Central Government under sub-section (1) of Section 148 of the Act and are of the opinion that, prima facie, the prescribed cost records have been made and maintained. We have, however, not made a detailed examination of the cost records with a view to determine whether they are accurate or complete.

7) i) According to the information and explanations given to us and on the basis of our examination of records of the Company, the amounts deducted / accrued in the books of account in respect of undisputed statutory dues including Goods and Services tax, Provident Fund, Employees' State Insurance, duty of Excise, Value added tax, cess and other material statutory dues have been regularly deposited during the year by the Company with the appropriate authorities. According to the information and explanations given to us and on the basis of our examination of records of the Company, there were no undisputed statutory dues payable in respect of Sales tax, Duty of Customs.

ii) According to the information and explanations given to us and on the basis of our examination of records of the Company, there were no arrears of undisputed statutory dues in respect of Goods and Services tax, Provident fund, Employees' State Insurance, Income-tax, Sales tax, Service tax, Duty of Customs, Duty of Excise, Value Added Tax, Cess and other material statutory dues as on the last day of the year for a period of more than six months from the date they became payable.

iii) According to the information and explanation given to us and on the basis of our examination of records of the Company, there are no statutory dues in respect of Goods and Service Tax, Provident Fund, Employees State Insurance, Duty of Customs, Duty of Excise, Value added tax, Cess and any other material statutory dues as at March 31, 2026, which have not been deposited on account of any dispute. The statutory dues in respect of Service tax, and Income Tax at March 31, 2026 which have not been deposited with the appropriate authorities on account of a dispute are as under

Name of Statue	Nature of the dues	Amount ₹ in Lakhs	Period to which the amount relates	Forum where dispute is pending
Finance Act, 1994	Service tax	5,314.21 (excluding interest)	Financial year 2012-13 to 2017-18	GSTAT tribunal
Income Tax Act, 1961	Income Tax	4084.35* (including penalty)	Financial Year 2021-22	CIT Appeals

* Net of Rs. 288.32 lakhs paid in the month of April 2026

8) According to the information and explanations given to us, there are no transactions not recorded in the books of account which have been surrendered or disclosed as income during the year in the tax assessments under the Income-tax Act, 1961. Accordingly, the reporting under Clause 3(viii) of the Order is not applicable to the Company.

9) a) According to the information and explanations given to us and based on the audit procedures performed by us, the Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender during the year.

b) According to the information and explanations given to us, the Company has not been declared a wilful defaulter by any bank or financial institution or any other lender till the date of our audit report.

c) According to the information and explanation given to us, the term loans have been applied for the purpose for which the loans were obtained.

d) In our opinion and according to information and explanations given to us and on overall examination of the Balance sheet of the Company, we report that funds raised on short term basis have not been utilised for long term purposes as at the Balance sheet date.

e) According to the information and explanations given to us and on an overall examination of the Financial Statements of the Company, we report that the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates, or joint ventures.

f) According to the information and explanations given to us and based on the audit procedures performed by us, we report that the Company has not raised any loans during the year on the pledge of securities held in its subsidiaries, joint ventures, or associate companies. Accordingly, the reporting under Clause 3(ix)(f) of the Order is not applicable to the Company.

10) a) According to the information and explanations given to us, the Company has not raised any moneys by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, the reporting under Clause 3(x)(a) of the Order is not applicable to the Company.

b) According to the information and explanation given to us, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially, or optionally convertible) during the year. Accordingly, the reporting under clause 3(x)(b) of the Order is not applicable to the Company.

11) a) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India and according to the information and explanations given to us, we have neither come across any instance of material fraud by the Company or on the Company by its officers or employees, noticed or reported during the year, nor have we been informed of any such case by the management.

b) There has been no report filed by us under sub-section (12) of Section 143 of the Act in Form ADT-4 as prescribed under Rule 13 of the Companies (Audit and Auditors) Rules, 2014 with the Central Government. Accordingly, the reporting under Clause 3(xi)(b) of the Order is not applicable to the Company.

c) As represented by management, no whistleblower complaints were received by the Company during the year.

12) According to the information and explanations given to us, the Company is not a Nidhi company and the Nidhi Rules, 2014 are not applicable to it. Accordingly, the reporting under Clause 3(xii) of the Order is not applicable to the Company.

13) In our opinion and according to the information and explanations given to us, the Company has entered into transactions with related parties in compliance with the provisions of Sections 177 and 188 of the Act. The details of such related party transactions have been disclosed in the Financial Statements as required by Indian Accounting Standard (Ind AS) 24, Related Party Disclosures specified under Section 133 of the Act.

14) a) In our opinion and according to the information and explanations given to us and based on our examination, the Company has an internal audit system commensurate with the size and nature of its business.

b) We have considered the Internal Audit reports of the Company issued till date for the period under audit.

15) In our opinion and according to the information and explanations given to us, the Company has not entered into any non-cash transactions with its directors or directors of its holding company or persons connected with them during the year and hence the provisions of Section 192 of the Act are not applicable to the Company. Accordingly, the reporting under Clause 3(xv) of the Order is not applicable to the Company.

16) a) According to the information and explanations given to us, the Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, the reporting under Clause 3(xvi) of the Order is not applicable to the Company.

b) In our opinion and according to the information and explanations given to us, the Company has not conducted any Non-Banking Financial or Housing finance activities Accordingly, the reporting under Clause 3(xvi)(b) of the Order is not applicable to the Company.

c) In our opinion and according to the information and explanations given to us, the Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, the reporting under Clauses 3(xvi)(c) and 3(xvi)(d) of the Order is not applicable to the Company.

d) Based on the information and explanations given to us and audit procedure performed by us, we report that the Group has no Core Investment Company.

17) In our opinion and according to the information and explanations given to us, the Company has not incurred cash losses in the current financial year as well as in the immediately preceding financial year. Accordingly, the reporting under Clause 3(xvii) of the Order is not applicable to the Company.

18) There has been no resignation of the statutory auditors during the year. Accordingly, the reporting under Clause 3(xviii) of the Order is not applicable to the Company.

19) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the Financial Statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the Company is not capable of meeting its liabilities existing at the date of Balance Sheet as and when they fall due within a period of one year from the Balance Sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the Balance Sheet date, will get discharged by the Company as and when they fall due.

20) a) According to the information and explanations given to us, in respect of other than ongoing projects, the Company has no unspent amount that needs to be transferred to a fund specified in Schedule VII to the Act in compliance with second proviso to sub section (5) of section 135 of the Act.

b) According to the information and explanations given to us, in respect of ongoing projects, the Company has transferred unspent amount to a Special Account, within a period of 30 days from the end of the financial year in compliance with sub section (6) of section 135 of the Act.

(₹ in lakhs)

Financial year*	Amount unspent on CSR activities for ongoing projects	Amount transferred to Special Account within 30 days from the end of the Financial Year	Amount transferred after the due date (specify the date of transfer)
2025-26	978.85	Yes	NIL

For **B. K. Khare & Co.**
Chartered Accountants
Firm Registration No. 105102W

Amit Mahadik
Partner
Membership No. 125657
UDIN: 26125657JEWPRL8209

Pune, May 5,2026

Annexure C to the Independent Auditors' Report

Referred to in paragraph 3 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date

Sr No	Areas Examined	Planned Response	Impact on financial statements
1	Assess the fair valuation of all the investments, both quoted and unquoted, made directly by the Company or through Trusts, for Post retirement benefits of the employees. This includes verifying valuation methodologies, ensuring consistency with Ind AS and reviewing supporting documentation. The auditor shall provide a brief note on the valuation approach, its reasonability, and compliance with applicable regulations, reporting any material deviations or misstatements.	The Company has not made any investment in quoted or unquoted securities. However, with respect to employee benefits, the Company has invested planned assets in insurance policy issued by/assets managed by Life Insurance Corporation of India (LIC). We have verified the Fund Statement from LIC and also verified that the same is fairly considered by the Actuary for determination of the provision as per the requirement of Ind AS 19.	Nil
2	Whether the Company has system in place to process all the accounting transactions through IT system? If yes, Whether the Company has system in place to process all the accounting transactions through IT system? If yes, whether review of this system and controls that are significant to the Companies financial reporting process as well as cyber security has been done by *Information Security Auditing Organisation empanelled by Cert-In at minimum frequency of once in year* and material discrepancies found. if any, have been suitably reported? The implications of processing of accounting transactions outside IT system on the integrity of the accounts along with financial implications may also be reported.	Yes, the Company maintains its books of account on IT system, SAP, which is an ERP system. All accounting transactions are processed in Accounts maintained on SAP. Based on the audit procedure carried out and as per information and explanations given to us, no transactions have been processed or carried outside the IT system of the Company. Accordingly, in our opinion there are no implication on the integrity of the books of account. With respect to review of the above system, controls and Cyber Security, the Management is in process of appointing Information Security Auditing Organisation [ISAO] and hence we will not be able to comment on the same as of reporting date.	Nil. subject to conclusion of review of systems, controls and Cyber Security Audit for which management is in process of appointment of ISAO.
3	Whether funds (grants/subsidy etc.) received/receivable for specific schemes from Central/State Government of its agencies were properly accounted for as per the applicable accounting standards or norms and whether the received funds were utilised as per its terms and conditions? Whether accounting of interest earned on grants received has been done as per terms and conditions of the Grant. List the cases of deviation.	Based on the information and explanations provided to us, and upon examination of the Company's records, it has received funds in the form of grants from the Government Agency. These grants have been accounted for in accordance with Ind AS 20.	Nil

Sr No	Areas Examined	Planned Response	Impact on financial statements
4	Whether the Company has identified the key Risk areas? If yes, whether the Company has formulated any Risk Management Policy to mitigate these risks? If yes. (a) whether the Risk Management Policy has been formulated considering global best practices? (b)whether the Company has identified its data assets and whether it has been valued appropriately?	Yes, the Company has identified key risk areas and has implemented a Risk Management Policy to mitigate them. The Company is in the process of identifying critical /non- critical data assets, hence we will not be able to comment on the same as of reporting date	Nil
5	Whether the Company is complying with the Securities and Exchange Board of India (SEBI) (Listing Obligation and Disclosure Requirements) Regulations, 2015, and other applicable rules and regulations of SEBI, Department of. Investment and Public Asset Management, Ministry of Corporate Affairs, Department of Public Enterprises, Reserve Bank of India, Telecom Regulatory Authority of India, CERT-IN, Ministry of Electronics and Information Technogy and National Payments Corporation of India wherever applicable? If not, the cases of deviation may be highlighted	Based on the information and explanations provided to us, the Company complied with the provisions of the Companies Act,2013. Since the Company is not listed on the Stock Exchange, the SEBI and other regulations are not applicable to the Company.	Nil

For **B. K. Khare & Co.**
Chartered Accountants
Firm Registration No. 105102W

Amit Mahadik
Partner
Membership No. 125657
UDIN: 26125657JEWPRL8209

Pune, May 5,2026

Balance Sheet

As at March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

Particulars	Note	March 31, 2026	March 31, 2025
ASSETS			
Non-current assets			
Property, plant and equipment	3	236,568.52	200,485.14
Right of Use Assets	3	13,022.62	12,718.21
Capital work-in-progress	3	109,607.91	98,135.19
Other intangible assets	4	49.17	33.52
Financial asset			
(i) Other financial asset	5	2,094.11	1,066.88
Other non-current assets	6	12.68	12.68
Total non-current assets		**361,355.01**	**312,451.63**
Current assets			
Inventories	7	655.67	852.34
Financial assets			
(i) Trade and other receivables	8	25,045.41	20,803.82
(ii) Cash and cash equivalents	9(a)	25,114.10	19,321.68
(iii) Other Bank Balances	9(b)	10,223.51	7,500.00
(iv) Other financial assets	5	9,477.58	5,839.57
Current tax assets (Net)	18	825.94	512.30
Other current assets	10	6,526.16	2,441.79
Total current assets		**77,868.36**	**57,271.50**
Total - Assets		**439,223.37**	**369,723.12**
EQUITY AND LIABILITIES			
Equity			
Equity share capital	11(a)	10,000.00	10,000.00
Other equity			
(i) Reserves and surplus	11(b)	254,359.62	219,977.68
Total Equity		**264,359.62**	**229,977.68**
Liabilities			
Non-current liabilities			
Financial liabilities			
(i) Long-term borrowings	12	71,044.30	58,657.35
(ii) Lease liabilities	3	11,569.47	10,480.10
(iii) Other financial liabilities	13	1,692.99	1,114.98
Provisions	14	702.46	542.63
Deferred tax liabilities (Net)	16	16,960.22	14,301.23
Total non-current liabilities		**101,969.44**	**85,096.28**
Current liabilities			
Financial liabilities			
(i) Trade payables	17		
(A) Total outstanding dues of micro enterprise and small enterprises		1,296.36	1,091.05
(B) Total outstanding dues of creditors other than micro enterprises and small enterprises		20,449.81	13,414.81
(ii) Lease Liabilities	3	2,838.44	3,506.75
(iii) Other financial liabilities	13	33,388.00	28,097.44
Provisions	14	76.44	121.53
Liabilities for current tax (Net)	18	-	-
Short Term Borrowings	19	11,150.00	5,575.00
Other current liabilities	20	3,695.26	2,842.56
Total Current liabilities		**72,894.31**	**54,649.15**
Total - Liabilities		**174,863.75**	**139,745.44**
Total Equity and Liabilities		**439,223.37**	**369,723.12**

Material accounting policies and other explanatory information forming part of financial statements (1-42)

As per our report of even date
For **B. K. Khare & Co.**
Chartered Accountants
Firm Registration Number: 105102W

CA Amit Mahadik
Partner
Membership No : 125657

For and on behalf of the Board of Directors of
Maharashtra Natural Gas Limited

Kumar Shanker
Managing Director
DIN:09533240

Maj.Shankar Karajagi
Director (Commercial)
DIN: 10702631

Mayuresh Ganu
Ch. Gen. Manager (F&A)

Shreya Prabhudesai
Company Secretary
A48866

Date : May 5, 2026
Place : Pune

Statement of Profit and Loss

For the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

Particulars	Note	Year ended March 31,2026	Year ended March 31,2025
Revenue from Operations	21	430,892.70	359,182.41
Other Income	22	1,527.78	1,187.30
Total Income		**432,420.48**	**360,369.71**
Expenses			
Purchases of stock-in-trade of natural gas	23(a)	265,709.38	197,315.89
Changes in inventories of stock-in-trade of natural gas	23(b)	67.12	(233.49)
Excise Duty		35,439.20	29,806.79
Employee benefit expense	24	3,132.10	2,323.74
Depreciation and amortisation expense	25	16,856.70	13,572.40
Finance costs	26	7,132.76	5,337.25
Other expenses	27(a)	31,463.56	24,619.14
Total Expenses		**359,800.82**	**272,741.73**
Profit before exceptional items and tax		**72,619.66**	**87,627.98**
Exceptional Items		-	-
Profit before tax		**72,619.66**	**87,627.98**
Income tax Expense			
- Current Tax	28	16,026.00	18,145.68
- Tax relating to earlier years		44.46	(0.10)
- Deferred tax	28	2,658.99	4,229.21
Total Tax Expense		**18,729.45**	**22,374.79**
Profit from continuing operations		**53,890.21**	**65,253.20**
Profit After Tax		**53,890.21**	**65,253.20**
Other Comprehensive income			
Items that will not be reclassified to profit or loss			
Remeasurements of post employment benefit obligations	15(iv)	122.58	(14.48)
Income tax relating to these items	18	(30.85)	3.65
Other Comprehensive income, net of tax		**91.73**	**(10.84)**
Total Comprehensive income		**53,981.95**	**65,242.36**
Earnings per equity share			
Basic and diluted earnings per share (in ₹)	37	53.89	65.25

Material accounting policies and other explanatory information forming part of financial statements (1-42)

As per our report of even date
For **B. K. Khare & Co.**
Chartered Accountants
Firm Registration Number: 105102W

CA Amit Mahadik
Partner
Membership No : 125657

For and on behalf of the Board of Directors of
Maharashtra Natural Gas Limited

Kumar Shanker
Managing Director
DIN:09533240

Maj.Shankar Karajagi
Director (Commercial)
DIN: 10702631

Mayuresh Ganu
Ch. Gen. Manager (F&A)

Shreya Prabhudesai
Company Secretary
A48866

Date : May 5, 2026
Place : Pune

Statement of Cash Flow

For the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

Particulars	Year ended March 31, 2026		Year ended March 31, 2025	
Cash Flow From Operating Activities				
Profit before income tax		72,619.66		87,627.98
Adjustments for:				
Depreciation of property, plant and equipment	12,685.15		10,243.53	
Depreciation of ROU	4,151.31		3,247.97	
Other Comprehensive Income	122.58		(14.48)	
Amortization of intangible assets	20.24		80.90	
Finance costs	7,132.76		5,337.25	
Provision for Doubtful Debts	534.57		79.22	
Profit on sale of assets	(0.10)		(57.59)	
Profit on sale of Material	-		-	
Loss on sale of Assets	100.02		69.57	
Loss on sale of Material	6.51		63.85	
Impact of Lease modifications	(73.42)		403.04	
Interest income classified as investing activity	(1,527.13)	23,152.49	(1,129.70)	18,323.56
Operating profit before working capital changes		**95,772.15**		**105,951.54**
Change in operating assets and liabilities				
(Increase)/Decrease in inventories	196.67		142.95	
(Increase)/Decrease in trade and other receivables	(4,776.16)		(7,374.26)	
Increase/(Decrease) in Trade and other Payables	7,240.30		(1,571.76)	
Increase/(Decrease) in Lease Liability	-		-	
Increase/(Decrease) in Long Term Provisions	159.84		162.71	
Increase/(Decrease) in short Term Provisions	(45.09)		17.65	
Increase/(Decrease) in other liabilities- current	852.70		290.47	
Increase/(Decrease) in other current financial liabilities	3,486.85		3,060.02	
Increase/(Decrease) in non current financial liabilities	578.02		-	
(Increase)/Decrease in other current assets	(4,643.51)		(968.53)	
(Increase)/Decrease in other financial assets - Non Current	(60.42)		(127.31)	
(Increase)/Decrease in other financial assets - Current	(743.57)	2,245.63	(652.45)	(7,020.51)
Cash generated from operations		**98,017.78**		**98,931.03**
Income taxes paid		(16,415.02)		(18,794.24)
Net cash inflow from operating activities (A)		**81,602.76**		**80,136.79**
Cash Flow From Investing Activities				
Purchase of property, plant and equipment	(58,616.53)		(61,403.08)	
Receipts from sale of property, plant and equipment	1.75		0.03	
Receipts for sale of capital material	70.85		95.43	
Payments for intangible assets	(35.89)		(16.01)	
Interest received	1,651.38		1,005.77	
Refund received against disposal of ROU Asset	182.01		-	
Movement in other Non Current Asseets	-		1.40	
Movement in other financial liabilities - Non Current	-		358.34	
- Earmarked and other Fixed Deposits	(3,985.48)		(2,373.49)	
Net cash outflow from investing activities (B)		**(60,731.91)**		**(62,331.61)**

Statement of Cash Flow

For the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Cash Flow From Financing Activities		
Proceeds from long term borrowings	20,749.45	6,967.58
Repayment of Long term borrowings	(8,362.50)	-
Payment of Lease Liability (Net of receipts from disposals)	(5,115.40)	(4,133.32)
Proceeds from Short Term Borrowings (Net)	5,575.00	5,575.00
Interest paid	(5,601.47)	(3,981.70)
Dividend paid	(19,600.00)	(20,300.00)
Net cash inflow from financing activities (C)	**(12,354.92)**	**(15,872.44)**
Net increase/(decrease) in cash & cash Equivalents (A+B+C)	**8,515.93**	**1,932.74**
Cash & cash equivalents as at beginning of the year (D)	26,821.68	24,888.94
Cash & cash equivalents as at end of the year (A+B+C+D)	**35,337.61**	**26,821.68**
Reconciliation of cash and cash equivalents as per the cash flow statement (Refer Note No. 9)		
Cash on Hand	108.63	142.65
Other Bank Balances incl in Cash and Cash equivalents	115.60	-
Other Bank Balances	10,223.51	7,500.00
Balance with Banks - in current accounts	24,889.87	19,179.03
Cash & cash equivalents balance at the end	**35,337.61**	**26,821.68**

Material accounting policies and other explanatory information forming part of financial statements (1-42)

The above cash flow statement has been prepared under the "Indirect Method" as set out in Ind AS 7 on Cash Flow Statement. Brackets indicate cash outflow.

As per our report of even date
For **B. K. Khare & Co.**
Chartered Accountants
Firm Registration Number: 105102W

CA Amit Mahadik
Partner
Membership No : 125657

For and on behalf of the Board of Directors of
Maharashtra Natural Gas Limited

Kumar Shanker
Managing Director
DIN:09533240

Maj.Shankar Karajagi
Director (Commercial)
DIN: 10702631

Mayuresh Ganu
Ch. Gen. Manager (F&A)

Shreya Prabhudesai
Company Secretary
A48866

Date : May 5, 2026
Place : Pune

Statement of changes in equity

For the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

A. EQUITY SHARE CAPITAL

(1) Previous reporting period

Balance at the April 01,2024	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current reporting period	Changes in equity share capital during the current year	Balance at the end March 31, 2025
10,000.00	-	-	-	10,000.00

(2) Current reporting period

Balance at the April 01,2025	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current reporting period	Changes in equity share capital during the current year	Balance at the end March 31, 2026
10,000.00	-	-	-	10,000.00

Statement of changes in equity

For the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

B. OTHER EQUITY

(1) Previous reporting period

Particulars	Share application money pending allotment	Equity component of compound financial instruments	Reserves and Surplus									Other items of Other Comprehensive Income (specify nature)	Money received against share warrants	Total
			Capital Reserve	Securities Premium	Other Reserves (specify nature)	Retained Earnings (Refer Note 11(b))	Debt instruments through Other Comprehensive Income	Equity Instruments through Other Comprehensive Income	Effective portion of Cash Flow Hedges	Revaluation Surplus	Exchange differences on translating the financial statements of a foreign operation			
Balance at April 01,2024	-	-	-	-	-	175,035.32	-	-	-	-	-	-	-	175,035.32
Changes in accounting policy or prior period errors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Restated balance at the beginning of the current reporting period	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income for the current year	-	-	-	-	-	65,253.20	-	-	-	-	-	(10.84)	-	65,242.36
Dividends	-	-	-	-	-	(20,300.00)	-	-	-	-	-	-	-	(20,300.00)
Transfer to retained earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Impact of Pre Retirement of Lease	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2025	**-**	**-**	**-**	**-**	**-**	**219,988.52**	**-**	**-**	**-**	**-**	**-**	**(10.84)**	**-**	**219,977.68**

Statement of changes in equity

For the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

(2) Current reporting period

Particulars	Share application money pending allotment	Equity component of compound financial instruments	Reserves and Surplus										Money received against share warrants	Total
			Capital Reserve	Securities Premium	Other Reserves (specify nature)	Retained Earnings (Refer Note 11(b))	Debt instruments through Other Comprehensive Income	Equity Instruments through Other Comprehensive Income	Effective portion of Cash Flow Hedges	Revaluation Surplus	Exchange differences on translating the financial statements of a foreign operation	Other items of Other Comprehensive Income (specify nature)		
Balance at April 01,2025	-	-	-	-	-	219,988.52	-	-	-	-	-	(10.84)	-	219,977.68
Changes in accounting policy or prior period errors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Restated balance at the beginning of the current reporting period	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income for the current year	-	-	-	-	-	53,890.21	-	-	-	-	-	91.73	-	53,981.95
Dividends	-	-	-	-	-	(19,600.00)	-	-	-	-	-	-	-	(19,600.00)
Transfer to retained earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Impact of Pre Retirement of Lease	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Balance at March 31, 2026	**-**	**-**	**-**	**-**	**-**	**254,278.73**	**-**	**-**	**-**	**-**	**-**	**80.89**	**-**	**254,359.62**

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

CORPORATE INFORMATION

Maharashtra Natural Gas Limited (CIN-U11102PN2006PLC021839) ('MNGL') is a Company incorporated in January 2006 to meet City Gas Distribution needs of Pune and adjoining areas. MNGL is a Joint Venture Company of two Maharatna PSUs viz. Bharat Petroleum Corporation Limited (BPCL) and GAIL (India) Limited, with the mission to supply clean and green (eco-friendly) fuel. In 2009,MNGL got authorisation from Petroleum and Natural Gas Regulatory Board (PNGRB) for city gas distribution in Pune & Pimpri-Chinchwad city including adjoining areas of Hinjewadi, Chakan & Talegaon. In the 9th round of CGD bidding in September 2018, MNGL secured 3 new geographical areas viz. Nasik, Dhule, Sindhudurga in Maharashtra, part of Valsad in Gujarat and Ramanagara in Karnataka. MNGL secured 2 more geographical areas during 11th CGD bidding round in March 2022 viz, Buldana, Nanded, Parbhani districts in Maharashtra and Nizamabad, Adilabad, Nirmal, Mancherial, Kumuram Bheem, Asifabad and Kamareddy Districts in Telangana.

The registered office is located at A-Block, Plot No.27, Narveer Tanajiwadi, P.M.P.M.L. Bus Depot Commercial Bldg., 1st Floor, Shivaji Nagar, Pune-411005, Maharashtra (India).

Main business objectives of the Company are as under:-

- To provide clean, environment friendly green fuel as an alternative to the conventional auto fuels like Petrol and Diesel.
- To provide safe, convenient and reliable Piped Natural Gas (PNG) to its customers in the domestic, commercial and industrial sectors and Compressed Natural Gas (CNG) and Liquefied Natural Gas (LNG) to Transport sector.

These financial statements are approved for issue by the board of directors in their meeting held on 5th May 2026.

NOTE 1: MATERIAL ACCOUNTING POLICIES

This note provides a list of the material accounting policies adopted in the preparation of these financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated.

1.1 Basis of preparation

(i) Compliance with Ind AS

These financial statements comply in all material aspects with Indian Accounting Standards (Ind AS) notified under Section 133 of the Companies Act,2013 read with Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) by the Ministry of Corporate Affairs (MCA) and other relevant provisions of the Act. All assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle and other criteria set out in the Schedule III (Division II) to the Companies Act, 2013.An entity shall classify an asset as current when- (a) it expects to realise the asset, or intends to sell or consume it, in its normal operating cycle; (b) it holds the asset primarily for the purpose of trading; (c) it expects to realise the asset within twelve months after the reporting period; or (d) the asset is cash or a cash equivalent unless the asset is restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period. An entity shall classify all other assets as non-current.

(ii) Overall Considerations

These financial statements have been prepared on accrual and going concern basis using the material accounting policies and measurement bases summarised below. These accounting policies have been used throughout all periods presented in the financial statements.

The financial statements are presented in Indian Rupee (INR) which is also the Functional Currency of the Company and all values are rounded off to the nearest Rupees Lakhs (upto two decimals) except when stated otherwise.

(iii) Historical Cost Convention

These financial statements have been prepared on a historical cost convention except where certain financial assets and liabilities have been measured at fair value.

1.2 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The Board of Directors of the Company assesses the financial performance and makes strategic decisions. Refer note 32 for the segment information presented.

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

1.3 Foreign currency transactions and translation

(i) Functional and presentation currency

The financial statements are presented in Indian Rupee (INR), which is Company's functional currency.

(ii) Transactions and balances

a. Initial Recognition

Transactions in foreign currencies are recorded on initial recognition in the functional currency at the exchange rates prevailing on the date of the transaction or at rates that closely approximate the rate at the date of transaction.

b. Measurement at the Balance Sheet Date

Foreign currency monetary items (other than derivative contracts) of the Company, outstanding at the balance sheet date are restated at the year-end rates. Non-monetary items which are carried at historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined.

c. Treatment of Exchange Difference

Exchange differences that arise on settlement of monetary items or on reporting at each balance sheet date of the Company's monetary items at the closing rate are recognised as income or expenses in the period in which they arise.

1.4 Revenue Recognition

(i) The Company earns revenues primarily from sale of natural gas. Revenue from the contracts with customers is recognized when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods or services. Sales/Revenue, as disclosed, are inclusive of excise duty but are net of trade allowances, rebates, VAT and amounts collected on behalf of third parties.

(ii) Revenue, on satisfaction of a performance obligation, is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold and services rendered is inclusive of excise duty and net of variable consideration on account of various discounts and schemes offered by the Company as part of the contract.

(iii) The Company recognizes revenue when the amount of revenue can be reliably measured and it is probable that future economic benefits will flow to the entity.

(iv) Revenue on sale of Piped Natural Gas (PNG) is recognized based on completion of delivery / assessed measurements. Sales are billed bi-monthly for domestic customers, fortnightly for industrial and commercial customers. Revenue on sale of Compressed Natural Gas (CNG) is recognized on sale of gas to customers.

(v) Committed revenue from customers for gas sales and gas transmission is recognized if it is not unreasonable to expect ultimate collection of revenue from buyers.

(vi) In case of customers where meter reading dates for billing is not matching with reporting date, the gas sales between last meter reading date and reporting date has been accrued by the Company based on past average sales. The actual sales revenue may vary compared to accrued unbilled revenue so included in Sale of natural gas and classified under current financial assets

(vii) Revenue in respect of interest/ late payment charges on delayed realizations from customers and other charges, if any, is recognized on grounds of prudence when there is significant certainty of collection.

(viii) Recoveries of connection charges from customers is recognised as revenue on capitalisation of respective asset.

1.5 Taxes on Income

Tax expense comprises current tax and deferred tax. Current tax is the amount of tax for the period determined in accordance with the Income-tax Act, 1961. Current tax is provided at amounts expected to be paid using the tax rates and laws that have been enacted or substantively enacted at the end of the reporting period. Current income-tax relating to items

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

recognised outside the Statement of Profit and Loss is recognised either in Other comprehensive income or in equity. Deferred tax is provided using the balance sheet approach on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date. Deferred tax assets are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered. Such assets are reviewed at each balance sheet date to reassess realisation. Deferred tax relating to items recognised outside the Statement of Profit and Loss is recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current income-tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

1.6 Leases

The Company as a Lessee

(i) Identifying a Lease

Leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Company. Contracts may contain both lease and non-lease components. The Company allocates the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices. The Company assesses whether:

- The contract involves the use of an identified asset, specified explicitly or implicitly.
- The Company has the right to obtain substantially all the economic benefits from use of the asset throughout the period of use, and
- The Company has right to direct the use of the asset.

(ii) Recognition and subsequent measurement of right of use asset

The Company recognises a right of use asset and lease liability at the lease commencement date. The right of use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or site on which it is located, less any lease incentives received.

Right-of-use assets are generally depreciated over useful life of the underlying asset or the lease term, whichever is less, on a straight-line basis. If the Company is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying assets useful life.

(iii) Short-term leases

The Company has elected by class of underlying asset not to recognise right of use assets and lease liabilities for short term leases that have a lease term of 12 months or less. The Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease

(iv) Separating components of a contract

As a practical expedient, the Company has elected, by class of underlying asset, not to separate non-lease components from lease components, and instead account for each lease component and any associated non-lease components as a single lease component.

(v) Determination of discount rate as a lessee

The lease payments are discounted using the interest rate implicit in the lease. If the rate cannot be readily determined, which is generally the case for leases in the Company, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

1.7 Impairment of assets

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable and impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is higher of an asset's fair value

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

less costs of disposal and value in use. For the purpose of assessing impairment, assets are evaluated at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or Company of assets (cash generating units). If at the balance sheet date, there is an indication that a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the asset is reflected at the recoverable amount subject to a maximum of depreciated historical cost and the same is accordingly reversed in the Statement of Profit and Loss.

1.8 Cash and Cash Equivalents

For the purpose of presentation in the statement of cash flows, Cash and cash equivalents includes cash on hand, deposits at call with financial institutions, cash at bank and other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the balance sheet.

1.9 Inventories

Cost of inventories have been computed to include all costs of purchases (including materials), cost of conversion and other costs incurred, as the case may be, in bringing the inventories to their present location and condition.

i) Raw materials are valued at cost arrived at on weighted average basis or net realisable value, whichever is lower.

ii) Inventory of Stock-in-trade of natural gas, Finished goods are valued at cost of manufacturing/ purchase or net realisable value whichever is lower. Cost is calculated on a weighted average basis.

iii) Stores and spares are valued at cost arrived at on weighted average basis or net realisable value, whichever is less.

iv) Cushion gas is the volume of gas that is required in an underground storage field/ pipeline network to maintain minimum field pressure. This cushion gas(or base gas) is not available for withdrawal unless replaced with immiscible injectant to maintain field pressure.According to Ind AS 16 it is inherent part of the plant property and equipment, (pipeline capitalized). The cushion gas is depreciated to its residual value over the life of the storage facility / pipeline . However, considering the nature of gas being continuously flowing it is intended to be sold hence it is considered under inventory as per Ind AS 2.

1.10 Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

1.10.1 Financial assets

All financial assets are recognized initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. For all subsequent measurements financial assets are classified in following categories:

1.10.2 Debt instruments

Subsequent measurement of debt instruments depends on the Company's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Company classifies its debt instruments:

(i) **Amortized cost:** Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortized cost. A gain or loss on a debt investment that is subsequently measured at amortized cost and is not part of hedging relationship recognized in profit or loss when the asset is derecognized or impaired. Interest income from these financial Assets is included in finance income using the effective interest rate method.

(ii) **Fair Value through other comprehensive income (FVTOCI):** Assets that are held for collection of contractual cash flows and for selling the financial assets, where the asset's cash flows represent solely payments of principal and interest, are measured at fair value through other comprehensive income (FVTOCI). Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses,

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

interest revenue and foreign exchange gains and losses which are recognized in profit and loss. When the financial asset is derecognized, the cumulative gain or loss previously recognized in OCI is reclassified from equity to profit or loss and recognized in other gains/(losses). Interest income from these financial assets is included in other income using the effective interest rate method.

(iii) **Fair value through profit or loss (FVTPL):** Assets that do not meet the Criteria for Amortized cost or FVTOCI are measured at Fair value through profit or loss. A gain or loss on a debt investment that is subsequently measured at Fair value through profit or loss and is not part of a hedging relationship is recognized in profit or loss and presented net in the Statement of Profit and Loss within other gains/(losses) in the period in which it arises. Interest income from these financial assets is included in other income.

1.10.3 Impairment of financial assets

The Company assesses on forward looking basis the expected credit losses associated with its assets carried at amortized cost and FVTOCI debt instruments. The impairment methodology applied depends on whether there has been a significant increase in credit risk. Note 30 details how Company determines whether there has been significant increase in credit risk.

1.10.4 Derecognition of financial assets

A financial asset is derecognized only when:

- The Company transferred the rights to receive cash flows from the financial asset or
- Retains contractual rights to receive the cash flows of the financial asset, but assumes a contractual obligation to pay the cash flows to one or more recipients.

Where the entity has transferred an asset, the Company evaluates whether it has transferred substantially all risks and rewards of ownership of the financial asset. In such cases, the financial asset is derecognized. Where the entity has not transferred substantially all risks and rewards of ownership of the financial asset, the financial asset is not derecognized.

Where the entity has neither transferred a financial asset nor retains substantially all risks and rewards of ownership of the financial asset, the financial asset is derecognized if the Company has not retained control of the financial asset. Where the Company retains control of the financial asset, the asset is continued to be recognized to the extent of continuing involvement in the financial asset.

1.10.5 Income recognition

Interest income from debt instruments is recognized using the effective interest rate (EIR) method. The effective interest rate is the rate that exactly discounts the estimated future cash receipts over the expected life of the financial asset. When calculating the effective interest rate, the Company estimates the expected cash flows by considering all the contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) but does not consider the expected credit losses.

1.10.6 Recognition of Financial liability

All financial liabilities are initially recognized at fair value. The Company's financial liabilities include trade and other payables, loans and borrowings including bank overdraft.

Subsequent measurement of financial liabilities depends on their classification as fair value through Profit and loss or at amortized cost.

All changes in fair value of financial liabilities classified as FVTPL is recognized in the Statement of Profit and Loss. Amortized cost category is applicable to loans and borrowings, trade and other payables. After initial recognition the financial liabilities are measured at amortized cost using the EIR method. Gains and losses are recognized in profit and loss when the liabilities are derecognized as well as through the EIR amortization process. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or cost that are integral part on EIR. The EIR amortization is included as finance cost in the Statement of Profit and Loss.

1.10.7 Derecognition of Financial Liability

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of the new liability. The difference in the respective carrying amounts is recognized in the Statement of Profit and Loss.

1.10.8 Reclassification of financial instruments

After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. For financial assets, which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets. Changes to the business model are expected to be infrequent. If the Company reclassifies the financial assets, it applies the reclassification prospectively from the reclassification date which is the first day of the immediately next reporting period following the change in the business model.

1.10.9 Offsetting financial assets and financial liabilities

Financial assets and liabilities are offset and the net amount is reported in the balance Sheet if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

1.11 Property, Plant and equipment

(i) Freehold land is carried at historical cost. All other property, plant and equipment are stated at cost, less accumulated depreciation and impairment losses, if any. The cost comprises the purchase price and any attributable cost of bringing the asset to its working condition for its intended use. Borrowing costs relating to acquisition of fixed assets are also included to the extent they relate to the period till such assets are ready to be put to use. Any trade discounts and rebates are adjusted in arriving at the cost of the assets and costs recovered from the customers towards the cost of assets are recognised as revenue on date of capitalisation of respective assets.

(ii) In line with practice followed by other City Gas Distribution companies, considering the complexity and voluminous data in respect of Domestic connections, details in the fixed asset register are captured to the extent of pipe size, area /route, restoration charges, laying charges and other major costs to bring the asset into commissioning stage.

(iii) Subsequent expenditure is capitalized only if it is probable that future economic benefits associated with the expenditure will flow to Company.

(iv) Expenditure incurred during the period of construction including all direct and indirect expenses, incidental to construction are carried forward and on completion, the costs are allocated to the respective fixed assets.

(v) Gas distribution systems are commissioned on commencement of supply of gas to consumers. In the case of commissioned assets where final payment to the Contractors is pending, capitalization is made on an estimated basis pending receipt of final bills from the Contractors, and is subject to adjustment in cost and depreciation in the year of final settlement.

(vi) Spares which meet the definition of Property, Plant & Equipment are capitalized with the cost of plant and machinery and are fully depreciated when issued for consumption. When a major overhauling is performed, its cost is recognised in the carrying amount of the property, plant and equipment as a replacement if the recognition criteria are satisfied. Any remaining carrying amount of the cost of the previous inspection (as distinguished from physical parts) is derecognized.

1.12 Depreciation Method, estimated useful lives and residual value

(i) Depreciation is charged on a pro-rata basis on the straight line method ('SLM') as prescribed in Schedule II to the Companies Act, 2013 which are in line with their estimated useful life, except for the following assets where depreciation is charged on pro-rata basis over the estimated useful life of the assets based on technical advice taking into account the nature of the asset, the estimated usage of the asset, the operating conditions of the asset, past history of replacement, anticipated technological changes, manufacturers warranties and maintenance support etc.:

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

Asset	Useful Lives
Mother Compressors, Online Compressors and Booster Compressors	10 years
Signages	10 years
Fire Fighting Equipments	15 years
Pipeline except meters, regulators and electrical installation	25 years
Plant & Machinery – other than compressors and pipeline	20 years
Furniture provided for the use of employees	6 years
Electrical Equipment's for the use of employees	4 years

(ii) Overhauling cost (Top and Major) is depreciated over the remaining life of the respective asset or over the period till the next overhauling date, whichever is earlier.

(iii) Depreciation on additions / deletions (excluding PNG assets) is charged on pro-rata basis. In case of PNG assets, depreciation on additions / deletions is charged for 180 days irrespective of date of addition or deletion. Assets individually costing less than or equal to ₹ 5,000 are fully depreciated in the year of purchase.

(iv) Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the Statement of Profit or Loss under other income/expenses.

(v) Cost of the leasehold land is amortized over the lease period except perpetual leases.

(vi) The Company has installed CNG Stations on land leased from government authorities/institutions for periods ranging from one to ten years. However, assets constructed/installed on such land have been depreciated at the rates specified in Schedule II to the Companies Act, 2013

(vii) Based on management estimate, residual value of 5% is considered for respective tangible assets except for the pipeline network assets where the residual value is considered to be NIL as their extractability after their useful life from beneath the ground is not found feasible on technical as well as commercial aspects.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

1.13 Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. Intangible assets are stated at cost less accumulated amortization. The Company amortizes intangible asset with a finite useful life using the straight-line method over the period of three years.

1.14 Borrowings

Borrowings are measured at amortized cost. Any differences between the proceeds (net of transaction costs) and the redemption amount is recognized in profit or loss over the period of the borrowings using the effective interest method. Fees paid on the establishment of loan facilities are recognized as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the drawn down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalized as a prepayment for liquidity services and amortized over the period of the facility to which it relates.

Borrowings are removed from the balance sheet when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been distinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognized in profit or loss as other gains/(losses).

Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period. Where there is a breach of a material provision of a long-term loan arrangement on or before the end of the reporting period with the effect that the liability becomes payable on demand on the reporting date, the entity does not classify the liability as current, if the lender agreed, after the reporting period and before the approval of the financial statements for issue, not to demand payment as a consequence of the breach.

1.15 Borrowing Costs

(i) Borrowing costs that are directly attributable to acquisition, construction or production of a

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

qualifying asset are capitalized during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying asset are assets that necessarily takes substantial period of time to get ready for its intended use or sale.

(ii) Interest income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

(iii) All other borrowing costs are expensed in the period in which they are incurred.

1.16 Provisions and Contingent liabilities

(i) Provisions are recognized when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognized for future operating losses.

(ii) Contingent liability is disclosed for:

- Possible obligations which will be confirmed only by future events not wholly within the control of the Company or
- Present obligations arising from past events where it is not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount of the obligation cannot be made.

(iii) Contingent assets are not recognised. However, when inflow of economic benefit is probable, related asset is disclosed.

1.17 Employee benefits

1.17.1 Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related services are recognized in respect of employee's services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

1.17.2 Other long-term employee benefit obligations

The liabilities for earned leave and sick leave are not expected to be settled wholly within 12 months after the end of the period in which employees render the related service. They are therefore measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period by the actuaries using the projected unit credit method. The benefits are discounted using the marked yields at the end of the reporting period that have terms approximating to the terms of related obligation. Remeasurements as a result of experience adjustments and changes in actuarial assumptions are recognized in profit or loss.

The obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting period, regardless of when the actual settlement is expected to occur.

1.17.3 Post-employment obligations

The Company operates the following post-employment schemes:

(i) Defined benefit plan viz. gratuity; and

(ii) Defined contribution plan viz. provident fund

1.17.4 Gratuity Obligations

In case of Gratuity provisioning, MNGL has availed Group Gratuity Plan and Annual Contributions are paid to LIC on renewal. Provision has been made as per Actuarial Report for FY 2025-26. The present value of the defined benefit obligation denominated in Rupees is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation. The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expenses in the Statement of Profit and Loss.

Remeasurement gains and losses arising from the experience adjustments and changes in actuarial

Notes to the Financial Statements

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assumptions are recognized in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and balance sheet. Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognized immediately in profit or loss as past service cost. Prepaid contributions are recognised as an asset for termination benefits.

1.17.5 Providend Fund

The Company contributes to provident fund as per local regulations. The Company has no further obligations once the contributions have been paid. The contributions are accounted for as defined contribution plans and the contributions are recognized as employee benefit expense when they are due.

1.18 Dividend

Dividend distribution to the Company's shareholders is recognized as a liability in the Company's financial statements in the period in which the dividends are approved by the Company's shareholders, on or before the end of the reporting period but not distributed at the end of the reporting period.

1.19 Earnings per share

1.19.1 Basic earnings per share

Basic earnings per share is calculated by dividing:

(i) The profit attributable to equity shareholders

(ii) By the weighted average number of equity shares outstanding during the financial year (note 37)

1.19.2 Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:

(i) The after income tax effect of interest and other financing costs associated with dilutive potential equity shares, and

(ii) The weighted average number of additional equity shares that would have been outstanding assuming the conversion of all dilutive potential equity shares.

1.20 Security Deposit from Domestic customers

In case of Domestic Customers, Security Deposit for non-scheme customers is considered as receivable on accrual basis. In case of any disconnections, provision is made for the net outstanding amount after adjusting Security Deposit.

1.21 Capitalization of Salary pertaining to Project Staff

The expenditure incidental to setting up of project is included in capital work-in-progress (CWIP) which is apportioned to the property,plant and equipment on completion of project.

1.22 Cash Flow

Cash Flows are reported using indirect method, whereby net profits before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities are segregated.

1.23 Rounding off amounts

All amounts disclosed in the financial statements and notes have been rounded off to the nearest lakhs as per the requirement of Schedule III, unless otherwise stated.

1.24 Previous year figures

Previous year figures have been regrouped/reclassifed, wherever necessary, to confirm to current year figures.

NOTE 2: CRITICAL ESTIMATES AND JUDGEMENTS

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenue, expenses, assets, liabilities and the accompanying disclosures along with contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require material adjustments to the carrying amount of assets or liabilities affected in future periods. The management continually evaluates these estimates and assumptions based on the most recently available information.

2.1: Estimates and assumptions

In particular, information about significant areas of estimates and judgements in applying accounting

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

policies that have the most significant effect on the amounts recognized in the financial statements are as below:

1. Financial instruments;
2. Estimates of useful lives and residual value of Property, Plant and Equipment and intangible assets;
3. Valuation of inventories;
4. Measurement of recoverable amounts of cash-generating units;
5. Measurement of Defined Benefit Obligations and actuarial assumptions;
6. Provisions;
7. Evaluation of recoverability of deferred tax assets; and
8. Contingencies.
9. Evaluation of indicators for impairment of assets

Revisions to accounting estimates are recognized prospectively in the Statement of Profit and Loss in the period in which the estimates are revised and in any future periods affected.

2.2: Recent Accounting Pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standard or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. As at the date of authorisation of these financial statements, the Company has not applied the following new amendment to Ind AS that has been issued but is not yet effective:

Amendment to Ind AS 1 Presentation of Financial Statements

Where a covenant breach exists on or before the reporting date and, as a result, the liability becomes payable on demand on that date, the liability must be classified as current, even if the lender subsequently (i.e. after the reporting date but before approval of the financial statements) agrees not to demand payment.

The Company does not expect that the adoption of this amendment to have any impact on the financial statements of the Company in future periods.

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 3: PROPERTY, PLANT AND EQUIPMENT (PPE), CAPITAL WORK-IN-PROGRESS AND LEASE ASSET

Particulars	Freehold Land	Leasehold Land	Buildings	Plant and Machinery	Computers	Office Equipments	Furniture and Fixtures	Vehicles	Total PPE	Lease Asset	Capital work-in-progress
Period Ended March 31,2025											
Gross carrying amount											
Opening gross carrying amount	**1,481.68**	**269.88**	**81.38**	**193,447.33**	**394.30**	**265.64**	**263.05**	**4.06**	**196,207.32**	**17,881.93**	**96,011.72**
Adjustment during the year	-	-	-	-	-	-	-	-	-	4,755.18	-
Additions (Including Borrowing Cost)	-	-	-	56,423.15	31.88	77.07	85.12	-	56,617.21	1,947.06	58,584.49
Disposals/De-leased	-	-	-	(99.15)	(3.34)	-	-	-	(102.49)	(136.77)	(37.87)
Transfers	-	-	-	-	-	-	-	-	-	-	(56,423.15)
Gross carrying amount as on March 31,2025	**1,481.68**	**269.88**	**81.38**	**249,771.33**	**422.83**	**342.71**	**348.17**	**4.06**	**252,722.04**	**24,447.39**	**98,135.19**
Accumulated Depreciation											
Opening accumulated depreciation	**-**	**49.64**	**12.51**	**41,362.24**	**310.86**	**135.01**	**151.97**	**4.06**	**42,026.29**	**8,481.22**	**-**
Adjustment during the year	-	-	-	-	-	-	-	-	-	-	
Depreciation charge	-	29.08	1.39	10,057.56	65.95	46.13	24.27	-	10,224.38	3,247.97	-
Disposals/De-leased	-	-	-	(5.95)	(7.82)	-	-	-	(13.78)	-	-
Transfers	-	-	-	-	-	-	-	-	-	-	-
Closing accumulated depreciation	**-**	**78.72**	**13.90**	**51,413.85**	**368.99**	**181.13**	**176.24**	**4.06**	**52,236.90**	**11,729.19**	**-**
Net carrying amount as at March 31,2025	**1,481.68**	**191.16**	**67.49**	**198,357.48**	**53.84**	**161.58**	**171.93**	**-**	**200,485.14**	**12,718.21**	**98,135.19**

Particulars	Freehold Land	Leasehold Land	Buildings	Plant and Machinery	Computers	Office Equipments	Furniture and Fixtures	Vehicles	Total PPE	Lease Asset	Capital work-in-progress
Period Ended March 31,2026											
Gross carrying amount											
Opening gross carrying amount	**1,481.68**	**269.88**	**81.38**	**249,771.33**	**422.83**	**342.71**	**348.17**	**4.06**	**252,722.04**	**24,447.39**	**98,135.19**
Adjustments for re-measurement/ modification (Refer Note 3.5)	-	-	-	-	-	-	-	-	-	1,873.92	-
Additions (Including Borrowing Cost)	-	-	-	48,609.92	199.08	21.66	39.52	-	48,870.17	4,312.63	60,160.00
Adjustments for reversal of GST (Refer Note 3.5)	-	-	-	-	-	-	-	-	-	(2,998.83)	-
Disposals/De-leased	-	-	-	(107.42)	(6.44)	-	(3.34)	-	(117.20)	(182.01)	(77.36)
Transfers	-	-	-	-	-	-	-	-	-	-	(48,609.92)
Gross carrying amount as on March 31,2026	**1,481.68**	**269.88**	**81.38**	**298,273.83**	**615.47**	**364.37**	**384.35**	**4.06**	**301,475.01**	**27,453.10**	**109,607.91**

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 3: PROPERTY, PLANT AND EQUIPMENT (PPE), CAPITAL WORK-IN-PROGRESS AND LEASE ASSET (CONTD.)

Accumulated Depreciation											
Opening accumulated depreciation	**-**	**78.72**	**13.90**	**51,413.85**	**368.99**	**181.13**	**176.24**	**4.06**	**52,236.89**	**11,729.19**	**-**
Adjustments for re-measurement/ modification (Refer Note 3.5)	-	-	-	-	-	-	-	-	-	-	-
Depreciation charge	-	29.08	1.39	12,515.67	54.06	46.11	38.84	-	12,685.14	4,151.31	-
Adjustments for reversal of GST (Refer Note 3.5)	-	-	-	-	-	-	-	-	-	(1,450.02)	-
Disposals/De-leased	-	-	-	(8.70)	(5.90)	-	(0.93)	-	(15.54)	-	-
Transfers	-	-	-	-	-	-	-	-	-	-	-
Closing accumulated depreciation	**-**	**107.80**	**15.28**	**63,920.82**	**417.14**	**227.25**	**214.14**	**4.06**	**64,906.49**	**14,430.48**	**-**
Net carrying amount as at March 31,2026	**1,481.68**	**162.08**	**66.10**	**234,353.01**	**198.32**	**137.12**	**170.20**	**-**	**236,568.52**	**13,022.62**	**109,607.91**

Notes:

3.1. Refer to note 38 for information on property, plant and equipment pledged as security by the Company. The Leasehold land includes 2 lands aquired from Karnataka Industrial Area Development Board at Harohalli and Bidadi respectively on lease cum sale basis.

3.2. Contractual Obligations : Refer to note 35(a) for disclosure of contractual commitments for the acquisition of property, plant and equipment.

3.3. Capital work-in-progress mainly comprises Steel/MDPE pipelines, CNG Stations, Restoration charges and capital stores lying in godown and at vendor locations.

3.4. The expenditure incidental to setting up of project is included in capital work-in-progress (CWIP) and is apportioned to the property,plant and equipment on completion of project. The Company has capitalised salaries amounting to ₹ 1254.71 Lakhs during the year (previous year ₹ 839.84 Lakhs) to the cost of property, plant and equipment /capital work-in-progress.

3.5 The adjustments include lease modification :

1. Reversal of GST impact till previous year which has resulted in an decrease in Right of Use of Assets by ₹ 1,548.81 lakhs (Gross ROU ₹ 2998.83 Lakhs and Accumulated Depreciation ₹ 1450.02 Lakhs)and decrease in lease liabilities by ₹ 1,722.94 lakhs. The differential impact of ₹ 174.13 lakhs is credited to the Statement of Profit and Loss for the current year.

2. The adjustments include a lease re-measurement during the year, resulting in an increase of ₹ 1,811.19 lakhs in Right-of-Use Assets and ₹ 1,911.90 lakhs in lease liabilities. The differential amount of ₹ 100.71 lakhs has been charged to the Statement of Profit and Loss during the current year.

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 3: PROPERTY, PLANT AND EQUIPMENT (PPE), CAPITAL WORK-IN-PROGRESS AND LEASE ASSET (CONTD.)

3.6. Ageing Schedule of CWIP :

Capital work-in-progress	Amount in CWIP as on 31-03-2025				
	Less Than 1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
Projects in Progress	66,962.43	13,135.65	8,233.16	9,803.96	98,135.19
Projects temporarily suspended	-	-	-	-	
	66,962.43	**13,135.65**	**8,233.16**	**9,803.96**	**98,135.19**

Capital work-in-progress	Amount in CWIP as on 31-03-2026				
	Less Than 1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
Projects in Progress	68,105.42	22,789.32	11,479.19	7,233.98	1,09,607.91
Projects temporarily suspended	-	-	-	-	
	68,105.42	**22,789.32**	**11,479.19**	**7,233.98**	**1,09,607.91**

3.7. There are no Projects in Progress whose completion is overdue or have exceeded their cost compared to their original plan.

3.8 Amounts recognised in balance sheet and statement of profit and loss :

The balance sheet shows the following amounts relating to leases:

a. Right of use asset

Particulars	As at March 31, 2026	As at March 31, 2025
Balance as at beginning of the year	12,718.21	9,400.71
Add: Additions	4,312.63	1,947.06
Add: Adjustments on account of re-measurement/modification (Refer Footnote)	1,873.92	4,755.18
Less: Adjustments during the year on account of reversal of GST (Refer Footnote)	(1,548.81)	-
Less: Depreciation charged on the right-of-use assets	(4,151.31)	(3,247.97)
Less: Disposal	(182.01)	(136.77)
Balance as at end of the year	**13,022.63**	**12,718.21**

Footnote :

1. Company has reversed the GST which had been capitalised earlier amounting to ₹ 1,548.81 Lakhs (Gross ROU ₹ 2,998.83 Lakhs and Accumulated Depreciation ₹ 1,450.02 Lakhs) during the year.
2. There has been addition of ₹ 1873.92 Lakhs on account of re-measurement/modification of existing lease agreements.

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

b. Lease Liability

Particulars	As at March 31, 2026	As at March 31, 2025
Balance as at beginning of the year	13,986.85	9,796.11
Add: Additions	3,753.48	1,947.06
Add: Adjustments on account of re-measurement/modification (Refer Footnote)	1,974.64	5,158.22
Less: Adjustments during the year on account of reversal of GST (Refer Footnote)	(1,722.94)	-
Add: Lease Interest	1,531.28	1,355.54
Less: Lease payments made during the year	(5,115.40)	(4,270.08)
Balance as at end of the year	**14,407.91**	**13,986.85**

Footnote :

1. Company has reversed the GST which had been included in Lease Liability in earlier years amounting to ₹ 1,722.94 Lakhs during the year.
2. There has been addition of ₹ 1,974.64 Lakhs on account of re-measurement/modification of existing lease agreements.

The Statement of Profit and Loss shows the following amounts relating to leases:

c. Depreciation and interest expense

Particualrs	Note	As at March 31, 2026	As at March 31, 2025
Depreciation expense	3	4,151.31	3,247.97
Interest expense	26	1,531.28	1,355.54
Total		**5,682.59**	**4,603.50**

The value of lease not considered in the valuation of IND AS 116 on account of exception (Short Term/Low value) is ₹ 767.14 lakhs (Previous Year ₹ 339.72 lakhs).

d. Current and Non-Current lease liabilities

Particulars	As at March 31, 2026	As at March 31, 2025
Current lease liabilities	2,838.44	3,506.75
Non-current lease liabilities	11,569.47	10,480.10
Total	**14,407.91**	**13,986.85**

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 4: INTANGIBLE ASSETS

The following tables present the reconciliation of changes in carrying value of Intangible assets :

Particulars	Software As at March 31, 2026	Software As at March 31, 2025
Gross carrying amount		
Opening gross carrying amount	1,606.06	1,590.06
Additions	35.89	16.01
Closing gross carrying amount	**1,641.95**	**1,606.06**
Accumulated amortisation		
Opening accumulated amortisation	1,572.54	1,491.64
Amortisation charge	20.24	80.90
Closing accumulated amortisation	**1,592.78**	**1,572.54**
Closing net carrying amount	**49.17**	**33.52**

NOTE 5: OTHER FINANCIAL ASSETS

Particulars	As at March 31,2026	As at March 31,2025
Non-current		
-Security deposit	1,127.31	1,066.88
-Bank deposits with more than 12 months maturity	966.80	-
Total Non-current	**2,094.11**	**1,066.88**
Current		
Other Bank Balance	6,362.12	3,343.45
Interest receivable	37.86	162.11
Unbilled revenue	3,054.72	2,334.01
Grant Receivable-Capital	22.88	-
Total Current	**9,477.58**	**5,839.57**
Total	**11,571.69**	**6,906.45**

The Company has pledged its earmarked fixed deposits to fulfill collateral requirements and under lien against bank guarantees.

NOTE 6: OTHER NON-CURRENT ASSETS

Particulars	As at March 31,2026	As at March 31,2025
Other advances	12.68	12.68
Total	**12.68**	**12.68**

There were no loans due from the directors or other officers of the Company or any of them severally or jointly with any other persons or amounts due by firms or private companies respectively in which any director is a partner or a member.

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 7: INVENTORIES (AT LOWER OF COST AND NET REALISABLE VALUE)

Particulars	As at March 31,2026	As at March 31,2025
Natural Gas	462.94	530.06
Stock of Stores and Spares	192.73	322.28
Total	**655.67**	**852.34**

NOTE 8: TRADE RECEIVABLES

Particulars	As at March 31,2026	As at March 31,2025
Trade receivables	22,219.45	17,455.58
Receivables from related parties	3,796.41	3,784.12
Total receivables	**26,015.86**	**21,239.70**
Less: Provision for expected credit loss	(970.45)	(435.88)
Total Provisions	**(970.45)**	**(435.88)**
Total	**25,045.41**	**20,803.82**
Break-up of trade receivables		
- Trade receivables considered Good-secured	12,674.08	9,017.86
- Trade receivables considered Good-Unsecured	12,371.33	11,785.96
- Trade receivables considered which have significant increase in credit risk	-	-
- Trade receivables credit impaired	970.45	435.88
Total	**26,015.86**	**21,239.70**
Less: Provision for expected credit loss	(970.45)	(435.88)
Total	**25,045.41**	**20,803.82**

No trade or other receivable are due from directors or other officers of the company either severally or jointly with any other person nor any trade receivable are due from firms or private companies respectively in which any director is a partner, a director or a member.

Trade Receivable Ageing Schedule:

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months-1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade Receivables – considered good						
FY 2025-26	24,281.90	429.59	237.77	55.86	40.29	25,045.41
FY 2024-25	20,171.73	301.79	195.43	47.06	87.81	20,803.82
(Ii) Undisputed Trade Receivables – considered doubtful						
FY 2025-26	-	-	-	-	-	-
FY 2024-25	-	-	-	-	-	-
(iii) Disputed Trade Receivables – considered good						
FY 2025-26	-	-	-	-	-	-
FY 2024-25	-	-	-	-	-	-

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months-1 year	1-2 years	2-3 years	More than 3 years	
(iv) Disputed Trade Receivables – Considered Doubtful						
FY 2025-26	354.65	92.95	91.88	86.28	344.69	970.45
FY 2024-25	385.56	50.32	-	-	-	435.88
Total						
FY 2025-26	**24,636.55**	**522.54**	**329.66**	**142.14**	**384.97**	**26,015.86**
FY 2024-25	**20,557.29**	**352.11**	**195.43**	**47.06**	**87.81**	**21,239.70**

NOTE 9 (a) : CASH AND CASH EQUIVALENTS

Particulars	As at March 31,2026	As at March 31,2025
Balances with banks		
- In Current Accounts	24,889.87	18,770.96
Unspent CSR Account	115.60	408.08
Other Bank Balances	-	-
Cash on hand	108.63	142.65
Total Cash and Cash Equivalents	**25,114.10**	**19,321.68**

NOTE 9 (b) : OTHER BANK BALANCES

Particulars	As at March 31,2026	As at March 31,2025
Other Bank Balances	10,223.51	7,500.00
Total Other Bank Balances	**10,223.51**	**7,500.00**

NOTE 10: OTHER CURRENT ASSETS

Particulars	As at March 31,2026	As at March 31,2025
Unsecured considered good		
Advance to supplier and employees	5,467.40	1,102.91
Receivable from revenue authorities :		
- Cenvat recoverable	321.06	290.26
- VAT recoverable	7.64	0.25
- GST recoverable	210.02	201.99
- Balance with income tax	37.46	424.77
- Other	77.56	77.56
Prepaid expenses	405.02	344.05
Total	**6,526.16**	**2,441.79**

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 11: EQUITY SHARE CAPITAL AND OTHER EQUITY

11(a): Equity share capital

Authorised equity share capital:

Particulars	Number of shares (in lakhs)	Amount
As at '01 April 2024	1,000.00	10,000.00
Increase	-	-
As at 31 March 2025	**1,000.00**	**10,000.00**
Increase	-	-
As at 31 March 2026	**1,000.00**	**10,000.00**

(i) Movements in equity share capital

Particulars	Number of shares (in lakhs)	Amount
As at '01 April 2024	1,000.00	10,000.00
Increase	-	-
As at 31 March 2025	**1,000.00**	**10,000.00**
Increase	-	-
As at 31 March 2026	**1,000.00**	**10,000.00**

Terms/ rights attached to equity shares

The Company has only one class of equity shares having a par value of ₹ 10 per share. Each holder of equity shares present at the meeting in person or by proxy, is entitled to one vote and upon a poll each share is entitled to one vote. The Company declares and pays dividend in Indian Rupees. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in ensuing annual general meeting. In event of liquidation of the Company, the holders of equity shares would be entitled to receive remaining assets of the Company after distribution of all preferential amounts.

(ii) Details of shareholders holding more than 5% shares in the company

A] Shares held by promoters at the end of the year

Name of Promoter	As at March 31,2026		As at March 31,2025		2025-26	2024-25
	No. of shares (in lakhs)	% of total shares	No. of shares (in lakhs)	% of total shares	% Change during the year	% Change during the year
GAIL (India) Limited	225.00	22.50	225.00	22.50	-	-
Bharat Petroleum Corporation Ltd. (BPCL)	225.00	22.50	225.00	22.50	-	-

B] Shares held by others than promoters at the end of the year

Name of Shareholder	As at March 31,2026		As at March 31,2025		2025-26	2024-25
	No. of shares (in lakhs)	% of total shares	No. of shares (in lakhs)	% of total shares	% Change during the year	% Change during the year
Indraprastha Gas Limited	500.00	50.00	500.00	50.00	-	-

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

11 (b) Reserves and Surplus

Particulars	As at March 31, 2026	As at March 31, 2025
Retained earnings	254,359.62	219,977.68
Total	**254,359.62**	**219,977.68**

(i) Retained earnings

Particulars	As at March 31, 2026	As at March 31, 2025
Opening balance	219,977.68	175,035.32
Net profit	53,890.21	65,253.20
	273,867.89	**240,288.52**
Items of other comprehensive income recognised directly in retained earnings:		
i. Remeasurement of post employment benefit obligation, net of tax	91.73	(10.84)
ii. Dividend distributed to equity shareholders	(19,600.00)	(20,300.00)
Closing balance	**254,359.62**	**219,977.68**
Total	**254,359.62**	**219,977.68**

12: LONG-TERM BORROWINGS

Particulars	Maturity Date	Terms of Repayment	Coupon or Interest rate	31-Mar-26	31-Mar-25
Secured					
Term loan From bank					
Secured Rupee Loan from Bank of Baroda*	30-Sep-35	Quarterly installment of ₹ 2788 Lakhs each starting from December 31,2025	Overnightly MCLR+0.45%@ 8.25%	63,597.08	55,184.64
Secured Rupee Loan from Punjab National Bank*	31-Mar-37	Quarterly installment of ₹ 6950 Lakhs each starting from September 30, 2027 onwards.	Quarterly MCLR+0.10%@ 8.50%	18,597.22	9,047.71
Total borrowings				**82,194.30**	**64,232.35**
Less: Current maturities of long-term debt				11,150.00	5,575.00
(Refer note 19)					
Less: Interest accrued (Refer note 19)				-	-
Non-current borrowings (as per balance sheet)				**71,044.30**	**58,657.35**

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

Non current borrowings :

Security :

* BOB - Pari-passu charge on the fixed assets (moveable and immovable) of the Company, both present and future pertaining to Nashik, Sindhudurg GA and Ramanagra GA except current assets where working capital vendors will have charge and Term Loan lenders will have secondary charge on current assets.

* PNB - Pari-passu charge on the fixed assets (moveable and immovable) of the Company, both present and future pertaining to Nanded GA and Nizamabad GA except current assets where working capital vendors will have charge and Term Loan lenders will have secondary charge on current assets.

Terms of Repayment :

i. BOB - Quarterly installment of ₹ 2788 Lakhs each starting from December 31,2025 onwards.

ii. PNB - Quarterly installment of ₹ 6950 Lakhs each starting from September 30, 2027 onwards.

The Carrying amount of financial and non financial assets pledged as security for current and non current borrowing are disclosed in note 38.

13 : OTHER FINANCIAL LIABILITIES

Particulars	As at March 31, 2026	As at March 31, 2025
Non-current		
Security Deposit from customers	1,647.24	1,114.98
Deferred Grant (Capital Grant)	45.75	-
Total	**1,692.99**	**1,114.98**
Current		
Deposits (earnest money deposit)	204.30	217.53
Capital creditors	5,732.89	3,929.18
Employee related payables	644.11	499.54
Security Deposit from vendors	2,743.89	2,195.68
Security deposit from customers	24,062.81	21,255.51
Total	**33,388.00**	**28,097.44**
Total	**35,081.00**	**29,212.42**

NOTE 14 : PROVISIONS

Particulars	March 31,2026		March 31,2025	
	Current	Non-current	Current	Non-current
(A) Provisions for employee benefits				
Leave Obligations (i)	39.85	702.46	54.15	542.63
Gratuity (ii)*	36.59	-	67.38	-
Total	**76.44**	**702.46**	**121.53**	**542.63**

* In case of Actuarial valuation in respect of gratuity, in the current financial year i.e. FY 2025-26 all the valuation is taken considering Actuarial report submitted by an independent agency. Payment towards the fund for gratuity is made on the basis of valuation submitted by LIC.

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 15: EMPLOYEE BENEFIT OBLIGATIONS

(i) Leave obligations

The leave obligation of the company's liability for earned leave as per actuarial report is as follows :

Particulars	March 31, 2026	March 31, 2025
Opening obligation	596.77	454.26
Add: Provision made during the year (net of payment)	145.54	142.51
Closing obligation	**742.32**	**596.77**

Particulars	March 31, 2026	March 31, 2025
Current	39.85	54.15
Non current	702.46	542.63

(ii) Defined contribution plans

The Company also has certain defined contribution plans. Contributions made to provident & pension fund in India for employees at the rate of 12% of basic salary as per regulations. The contributions are made to registered provident fund administered by the government. The obligation of the company is limited to the amount contributed and it has no further contractual nor any constructive obligation. Contribution to provident fund made during the year of ₹ 170.42 lakhs (March 31,2025 - ₹ 131.02 lakhs)

(iii) Defined benefit plan

(a) Gratuity:

The Company provides for gratuity for employees in India as per the Payment of Gratuity Act,1972. Employees who are in continuous service for a period of 5 years are eligible for gratuity. The amount of gratuity payable on retirement/termination is employee's last drawn basic salary per month computed proportionately for 15 days salary multiplied for the number of years of service. The gratuity plan is funded plan and the company makes contributions to recognised funds in India viz. LIC of India.

Through its defined benefit plans the Company is exposed to a number of risks, the most significant of which are detailed below:

1) Liability Risks

a. Asset-Liability Mismatch Risk:

Risk which arises if there is a mismatch in the duration of the assets relative to the liabilities. By matching duration with the defined benefit liabilities, the company is successfully able to neutralize valuations wings caused by interest rate movements. Hence companies are encouraged to adopt asset-liability management.

b. Discount Rate Risk:

Variations in the discount rate used to compute the present value of the liabilities may seem small, but in practise can have a significant impact on the defined benefit liabilities.

c. Future Salary Escalation and Inflation Risk:

Since price inflation and salary growth are linked economically, they are combined for disclosure purposes. Rising salaries will often result in higher future defined benefit payments resulting in a higher present value of liabilities especially unexpected salary increases provided at management's discretion may lead to uncertainties in estimating this increasing risk.

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

2) Asset Risks

All plan assets are maintained in a trust fund managed by a public sector insurer viz; LIC of India.LIC has a sovereign guarantee and has been providing consistent and competitive returns over the years.

The Company has opted for a traditional fund where in all assets are invested primarily in risk averse markets. The company has no control over the management of funds but this option provides a high level of safety for the total corpus. A single account is maintained for both the investment and claims settlement and hence 100% liquidity is ensured. Also interest rate and inflation risk are taken care of.

The significant actuarial assumptions used for the purposes of the actuarial valuations were as follows:

	As per March 31, 2026	As per March 31, 2025
Discount rate	7.80%	6.80%
Expected rate of salary increase	7.00%	8.00%

Defined benefit plans as per actuarial valuation on 31st March, 2026

Particulars	Funded Plan - Gratuity	
	As per March 31, 2026	As per March 31, 2025
Service Cost		
Current Service Cost	63.29	47.00
Past service cost and (gains)/losses from settlements (Refer Footnote2)	70.65	-
Net interest expense	3.05	1.15
Components of defined benefit costs recognised in statement of Profit and Loss	**136.99**	**48.15**
Remeasurement on the net defined benefit liability		
Return on plan assets (excluding amount included in net interest expense) (gain)/loss	(0.25)	(0.36)
Actuarial (gains) and loss arising from changes in financial assumptions	(102.65)	40.53
Actuarial (gains) and loss arising from experience adjustments	5.60	(13.37)
Actuarial (gains) and loss arising from Demographic adjustments	(25.29)	(12.32)
Components of defined benefit costs recognised in other comprehensive income	**(122.58)**	**14.48**
Total	**14.40**	**62.63**
I. Net Asset/(Liability) recognised in the Balance Sheet as at year end		
1. Present value of defined benefit obligation as at year end	513.23	476.95
2. Fair value of plan assets as at year end	476.63	409.57
3. Surplus/(Deficit)	(36.59)	(67.38)
4. Current portion of the above	(36.59)	(67.38)
5. Non current portion of the above	476.63	409.57

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

II.	**Change in the obligation during the year**		
1.	Present value of defined benefit obligation at the beginning of the year	476.95	387.73
2.	Expenses Recognised in Statement of Profit and Loss		
	- Current Service Cost	63.29	47.00
	- Past Service Cost	70.65	-
	- Interest Expense/(Income)	32.18	27.90
3.	Recognised in Other Comprehensive Income		
	Remeasurement gains/(losses)		
	- Actuarial Gain (Loss) arising from:		
	i. Demographic Assumptions	(25.29)	(12.32)
	ii. Financial Assumptions	(102.65)	40.53
	iii. Experience Adjustments	5.60	(13.37)
4.	Benefit payments	(7.51)	(0.53)
5.	**Present value of defined benefit obligation at the end of the year**	**513.23**	**476.95**

Footnote 2:

On November 21, 2025, the Government of India notified the four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 - consolidating 29 existing labour laws. The Ministry of Labour & Employment published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations. The Company has assessed and disclosed the incremental impact of these changes based on the best information available, consistent with the guidance provided by the Institute of Chartered Accountants of India. The Company has presented such incremental impact as Statutory impact of new Labour Codes under Employee benefit expenses in the financial results for the period ended March 31, 2026. The incremental impact consisting of gratuity of ₹ 70.65 Lakhs and long-term compensated absences of ₹ 129.37 lakhs primarily arises due to change in wage definition. The Company continues to monitor the finalisation of Central / State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.

Particulars		**Funded Plan - Gratuity**	
		As per March 31, 2026	**As per March 31, 2025**
III.	**Change in fair value of assets during the year**		
1.	Fair value of plan assets at the beginning of the year	409.57	358.20
2.	Expenses Recognised in Statement of Profit and Loss		
	- Expected return on plan assets	29.13	26.75
3.	Recognised in Other Comprehensive Income		
	Remeasurement gains/(losses)		
	- Actual Return on plan assets in excess of the expected return	0.25	0.36
5.	Contributions by employer (including benefit payments recoverable)	45.19	27.25
6.	Benefit payments	(7.51)	(0.53)
7.	Mortality charges and taxes	-	(2.46)
8.	**Fair value of plan assets at the end of the year**	**476.63**	**409.57**

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

Particulars		Funded Plan - Gratuity	
		As per March 31, 2026	As per March 31, 2025
IV.	**The Major categories of plan assets**		
	Fund managed by insurer	100%	100%
V.	**Actuarial assumptions**		
1.	Discount rate	7.80%	6.80%
2.	Expected rate of return on plan assets	6.80%	7.20%
3.	Attrition rate	2.00%	5.00%
4.	Medical premium inflation	NA	NA

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

Principal assumption	Year ended	Changes in assumption	Impact on defined benefit obligation	
			Impact due to Increase in assumption	Impact due to Decrease in assumption
Discount rate	As at March 31, 2026	1%/-1%	(51.46)	60.75
	As at March 31, 2025	1%/-1%	(38.35)	44.08
Salary growth rate	As at March 31, 2026	1%/-1%	34.76	(31.93)
	As at March 31, 2025	1%/-1%	25.81	(25.94)
Withdrawal rate	As at March 31, 2026	1%/-1%	10.43	(11.66)
	As at March 31, 2025	1%/-1%	(0.36)	0.39

NOTE 16: DEFERRED TAX LIABILITIES

Particulars	As at March 31, 2026	As at March 31, 2025
Opening Balance	14,301.23	10,072.02
Changes during the year		
Impact of Expenditure charged to P&L in the current period but allowed for tax calculations on payment basis:		
- Others	2,658.99	4,229.21
Deferred Tax impact during the year	**2,658.99**	**4,229.21**
Closing Balance	**16,960.22**	**14,301.23**

NOTE 17: TRADE PAYABLES

Particulars	As at March 31, 2026	As at March 31, 2025
Trade payables		
(i) Micro and Small Enterprises	1,296.36	1,091.05
(ii) Others	6,131.50	3,916.93
(iii) Disputed dues- MSME	-	-
(iv) Disputed dues - Others	-	-
Trade payables to related parties out of above	14,318.31	9,497.88
Total	**21,746.17**	**14,505.87**

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

Trade Payables Ageing Schedule:

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME					
FY 2025-26	1,240.95	7.27	19.35	28.79	1,296.36
FY 2024-25	1,051.81	15.84	0.17	23.23	1,091.05
(ii) Others					
FY 2025-26	20,214.73	91.39	26.27	117.42	20,449.81
FY 2024-25	12,343.70	941.27	52.53	77.32	13,414.82
(iii) Disputed dues- MSME					
FY 2025-26	-	-	-	-	-
FY 2024-25	-	-	-	-	-
(iv) Disputed dues - Others					
FY 2025-26	-	-	-	-	-
FY 2024-25	-	-	-	-	-
Total					
FY 2025-26	**21,455.68**	**98.66**	**45.63**	**146.20**	**21,746.17**
FY 2024-25	**13,395.50**	**957.11**	**52.71**	**100.55**	**14,505.87**

NOTE 18: TAX LIABILITIES/ (ASSETS)

Particulars	As at March 31, 2026	As at March 31, 2025
Opening balance -	(512.30)	140.03
Current tax	16,026.00	18,145.68
Current tax payable- OCI	30.85	(3.65)
Add : Tax impact of earlier years	-	(78.05)
Less: Tax Paid of earlier years	552.47	(16.31)
Less: Taxes paid during the year	(16,922.96)	(18,700.00)
Closing balance	**(825.94)**	**(512.30)**

NOTE 19: SHORT TERM BORROWINGS

Particulars	As at March 31, 2026	As at March 31, 2025
Current maturities of long-term borrowings	11,150.00	5,575.00
(Note 12)		
Interest accrued (note 12)	-	-
Total	**11,150.00**	**5,575.00**

Short Term Borrowings:

1. Bank of Maharashtra

Working Capital facility sanctioned - ₹ 2500 Lakhs (Prev. Year : ₹ 2500 Lakhs) against security of trade receivables. This limit is not yet utilised since the date of sanction. The monthly statements of trade receivables is filed with banks are in agreement with the books of accounts.

2. Axis Bank

Working Capital facility sanctioned - ₹ 100 Lakhs (Prev. Year : ₹ 100 Lakhs) against Pari passu charge on entire receivables. This limit is not yet utilised since the date of sanction.

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 20: OTHER CURRENT LIABILITIES

Particulars	As at March 31, 2026	As at March 31, 2025
Current		
Tax deducted at source payable	296.27	243.50
Dividend on Equity Shares	-	-
Provision for CSR expenses	1,322.29	1,193.89
Retention Money with vendors	466.51	154.03
Balance payable to government authorities	407.93	666.89
Advance from customers	1,202.26	584.25
Total	**3,695.26**	**2,842.56**

NOTE 21: REVENUE FROM OPERATIONS

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Sale of products (inclusive of excise duty)	428,575.62	349,585.71
	428,575.62	**349,585.71**
Other operating revenue		
Application fees	230.78	264.40
Other revenue**	2,010.94	8,549.09
Recoveries from customers	75.36	783.21
	2,317.08	**9,596.70**
Total	**430,892.70**	**359,182.41**

**Note : Includes the reversal of trade margin provision for Current Year ₹ Nil (Previous Year ₹ ₹5,495 lacs pertaining to earlier years and ₹ ₹1,417 lacs due to price variation) on account of confirmation and other relevant documents from the customers.

NOTE 22 : OTHER INCOME

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Interest on Bank deposits	1,526.28	1,122.12
Profit on sale of Assets	0.10	0.03
Profit on sale of Material	-	57.56
Interest - others	0.85	6.96
Other income	0.55	0.63
Total	**1,527.78**	**1,187.30**

NOTE 23 (a) PURCHASES OF STOCK-IN-TRADE OF NATURAL GAS

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Natural gas cost	259,434.36	193,135.43
LNG Regasification Cost/Facilitation Charges	6,275.02	4,180.45
Total	**265,709.38**	**197,315.89**

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 23 (b) CHANGES IN INVENTORIES OF STOCK-IN-TRADE OF NATURAL GAS

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Opening stock	530.06	296.57
Closing stock	(462.94)	(530.06)
Total	**67.12**	**(233.49)**

NOTE 24 : EMPLOYEE BENEFIT EXPENSE

Particulars	Note	Year ended March 31, 2026	Year ended March 31, 2025
Salaries and Wages		3,745.81	2,704.76
Contribution to provident fund and other funds	15	587.92	403.15
Staff welfare expenses		53.08	55.67
		4,386.81	3,163.58
Less: Incidental Expenses during construction (IEDC) Salary		(1,254.71)	(839.84)
Total		**3,132.10**	**2,323.74**

NOTE 25 : DEPRECIATION AND AMORTIZATION EXPENSE

Particulars	Note	Year ended March 31, 2026	Year ended March 31, 2025
Depreciation of property, plant and equipment	3	16,836.46	13,491.50
Amortization of intangible assets	4	20.24	80.90
Total		**16,856.70**	**13,572.40**

NOTE 26: FINANCE COSTS

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Interest on borrowing	6,665.21	5,083.41
Bank charges	206.76	180.70
Interest other than borrowing*	1,531.28	1,355.54
	8,403.25	**6,619.65**
Less: Incidental Expenses during construction (IEDC) Interest	(1,270.49)	(1,282.40)
Total	**7,132.76**	**5,337.25**

* Lease interest

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 27(a) : OTHER EXPENSES

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Operations and maintenance expenses	10,011.97	8,414.66
Power and fuel	10,188.19	8,319.01
Selling & distribution expenses	4,082.18	3,094.51
Secondment expenses	296.54	288.47
Stores and spares consumed	175.39	302.07
Vehicle hiring charges	241.98	220.18
Rates & Taxes	352.32	284.45
Rent for office, warehouse, CNG stations, etc.	186.13	45.15
Insurance	159.78	98.48
Payment to Auditors	28.33	28.41
Legal and Professional Fees	1,074.27	103.63
Security expenses	518.29	417.72
Travelling Expenses	307.93	214.62
Corporate social responsibility (CSR)	1,506.69	1,219.90
SAP support costs	414.66	365.52
Provision for Doubtful Debts	534.57	79.22
PNGRB Fees and Expenses	74.60	75.00
Allowance and Loss on Disposal of CWIP and Property, PPE	106.53	133.42
Allowance for obsolete and slow moving capital work-in-progress	32.36	-
Miscellaneous Expenses	1,170.86	914.70
Total	**31,463.56**	**24,619.14**

27(b) : CORPORATE SOCIAL RESPONSIBILITY EXPENDITURE

Particulars		As at March 31, 2026	As at March 31, 2025
(i)	Amount required to be spent by the company during the year	1,506.69	1,219.90
(ii)	Amount spent during the year on CSR other than on construction/ acquisition of any asset	527.84	323.33
(iii)	Where a provision is made with respect to liability incurred by entering into contractual obligation, the movements in the provision during the year shall be shown separately	978.85	896.57
(iv)	Amount unspent as at 31-03-25, related to ongoing projects, directly paid to Vendors post year end	-	-
(iv)	Amount transferred to a designated bank account related to ongoing projects	978.85	896.57
(v)	Amount deposited to the fund specified in Schedule VII of the Companies Act, 2013		
(vi)	Shortfall	-	-
(vii)	Nature of CSR activities undertaken by the Company	Not undertaken	Not undertaken
(viii)	Details of related party transactions, e.g., contribution to a trust controlled by the Company in relation to CSR expenditure as per IND AS 24	**Nil**	**Nil**

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 28: INCOME TAX EXPENSE

This note provides an analysis of the Company's income tax expense, show amounts that are recognised directly in equity and how the tax expense is affected by non-assessable and non-deductible items. It also explains significant estimates made in relation to the Company's tax positions.

Particulars	Note	March 31,2026	March 31,2025
(a) Income tax expense			
Current tax on profits for the year	18	16,026.00	18,145.68
Previous year tax		44.46	(0.10)
Current tax expense		**16,070.46**	**18,145.58**
Deferred tax	16	2,658.99	4,229.21
Deferred tax expense/(benefit)		**2,658.99**	**4,229.21**
Income tax expense reported in the statement of profit or loss		**18,729.45**	**22,374.79**
Deferred tax related to items recognised in OCI during the year			
Net loss/(gain) on remeasurements of defined benefit plans		30.85	(3.65)
Total Tax expense		**18,760.30**	**22,371.14**

NOTE 29: FAIR VALUE MEASUREMENTS

Financial instruments by category

Particulars	Note	March 31,2026			March 31,2025		
		FVPL	FVOCI	Amortised cost	FVPL	FVOCI	Amortised cost
Financial assets							
Trade receivables	8	-	-	25,045.41	-	-	20,803.82
Cash and cash equivalents	9(a)	-	-	25,114.10	-	-	19,321.68
Other Bank Balances	9(b)	-	-	10,223.51	-	-	7,500.00
Security deposits	5	-	-	1,127.31	-	-	1,066.88
Earmarked fixed deposits	5	-	-	966.80	-	-	-
Other fixed deposits	5	-	-	6,362.12	-	-	3,343.45
Interest receivable	5	-	-	37.86	-	-	162.11
Unbilled revenue	5	-	-	3,054.72	-	-	2,334.01
Grant Receivable-Capital	5	-	-	22.88	-	-	-
Total		**-**	**-**	**71,954.70**	**-**	**-**	**54,531.95**
Financial liabilities							
Lease Liabilities	3	-	-	14,407.91	-	-	13,986.85
Borrowings (including interest accrued)	12	-	-	82,194.30	-	-	64,232.35
Security deposits	13	-	-	2,743.89	-	-	2,195.68
Security deposit from customers	13	-	-	25,710.05	-	-	22,370.49
Deferred Grant (Capital Grant)	13	-	-	45.75	-	-	-
Earnest money deposits	13	-	-	204.30	-	-	217.53
Capital creditors	13	-	-	5,732.89	-	-	3,929.18
Trade payables	17	-	-	21,746.17	-	-	14,505.87
Employee related payables	13			644.11			499.54
Total		**-**	**-**	**1,53,429.38**	**-**	**-**	**1,21,937.49**

The fair values of all financial instruments carried at amortised cost are not materially different from their carrying amounts since they are either short-term in nature or the interest rates applicable are equal to the current market rate of interest.

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 30: FINANCIAL RISK MANAGEMENT

The Company's activities expose it to market risk, liquidity risk and credit risk. In order to minimise any adverse effects on the financial performance of the Company, it have taken various measures.

This note explains the sources of risk which the entity is exposed to and how the entity manages the risk and the impact of the same in the financial statements.

Risk	Exposure arising from	Measurement	Management
(A) Foreign currency Risk	Recognised financial assets and liabilities not denominated in Indian rupee (INR)	Sensitivity analysis	Management follows established risk management policies, including use of derivatives like foreign exchange forward contracts
(B) Credit Risk	Cash and cash equivalents, trade receivables, financial assets measured at amortised cost.	Aging analysis, external credit rating (wherever available)	Diversification of bank deposits, credit limits and letters of credit
(C) Liquidity Risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The Company's risk management is carried out by management,under policies approved by the Board of Directors. Company's treasury identifies, evaluates and hedges financial risks in close cooperation with the Company's operating units. The board provides written principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, credit risk, and investment of excess liquidity.

(A) Foreign currency risk

The Company does not have significant exposure in currency other than INR.

Foreign currency sensitivity

There shall be no material impact on profit before tax due to 1% increase/decrease in foreign exchange rates.

(B) Credit risk

Credit risk in case of the Company arises from cash and cash equivalents, deposits with banks and financial institutions, as well as credit exposures to customers including outstanding receivables.

Credit risk management

Credit risk refers to the risk that the counterparty will default on its contractual obligations resulting in financial loss to the Company. The credit risk arises from trade receivables, security deposits, cash and cash equivalents and deposits with banks.

(a) Trade receivables

The Company supplies natural gas to customers.

Concentrations of credit risk with respect to trade receivables are limited as majority credit sales are made to high credit worthy entities and balance credit sales are against securities in the form of customer security deposits, bank guarantees and letter of credit. All trade receivables are reviewed and assessed for default on regular basis. Our historical experience of collecting receivables, supported by the level of default, is that credit risk is low.

The Company applies the simplified approach to provide for expected credit losses prescribed by Ind AS 109, which permits the use of the lifetime expected loss provision for all trade receivables. The Company has computed expected credit losses based on a provision matrix which uses historical credit loss experience of the Company. Forward-looking information (including macroeconomic information) has been incorporated into the determination

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

of expected credit losses. The Company has taken dealer deposits, bank guarantees etc. which are considered as collateral and these are considered in determination of expected credit losses, where applicable.

Provision for expected credit loss

Trade receivables for which loss allowance is measured using Lifetime expected credit losses (ECL)

Exposure to risk	March 31,2026	March 31,2025
Trade receivables	26,015.86	21,239.70

The following table summarizes the change in the loss allowances measured using life-time expected credit loss model:

Reconciliation of loss allowance provision - Trade receivables

	March 31,2026	March 31,2025
Loss allowance - Opening Balance	435.88	356.66
Provided during the year	534.57	79.22
Loss allowance - Closing Balance	970.45	435.88

(b) Other financial assets

The Company maintains exposure in security deposits, cash and cash equivalents and term deposits with banks .

- In case of security deposits, majority of which are given to statutory authorities towards pipeline laying activity, the credit risk is low.

- In case of bank fixed deposits regular quotations for interest rate are invited and based on best offered rate the bank deposits are placed with bankshaving reasonably high net worth. Exposures of deposit placed are restricted to limits per bank as per policy and limits are actively monitored by the Company. We understand that the credit risk is very low to moderate for such deposits.

(C) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due and to close out market positions. Due to the dynamic nature of the underlying businesses, the Company maintains flexibility in funding by maintaining availability under committed credit lines.

Management monitors rolling forecasts of the Company's liquidity position (comprising the undrawn borrowing facilities below) and cash and cash equivalents on the basis of expected cash flows. This is carried out in accordance with practice and limits set by the group. In addition, the Company's liquidity management policy involves projecting cash flows and considering the level of liquid assets necessary to meet these, monitoring balance sheet liquidity ratios against internal and external regulatory requirements and maintaining debt financing plans.

(i) Financing arrangements

The Company had access to the following undrawn borrowing facilities at the end of the reporting period:

Particulars	March 31,2026	March 31,2025
Floating rate		
- Expiring within one Year (Working Capital facility from Bank of Maharashtra and Axis Bank)	2,600	2,600

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

(ii) Maturities of financial liabilities

The tables below analyse the Company's financial liabilities into relevant maturity groupings at the reporting date based on their contractual maturities.

The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

Particulars	March 31,2026	March 31,2025
Contractual maturities of financial liabilities		
Less than 1 year :		
Borrowings	11,150.00	5,575.00
Other financial liabilities	33,388.00	28,097.44
Trade payables	21,746.17	14,505.87
Lease Liabilities	2,838.44	3,506.75
Less than 1 year	**69,122.61**	**51,685.06**
More than 1 year :		
Borrowings	71,044.30	58,657.35
Other financial liabilities	1,647.24	1,114.98
Deferred Grant (Capital Grant)	45.75	-
Lease Liabilities	11,569.47	10,480.10
More than 1 year	**84,306.76**	**70,252.43**
Total financial liabilities	**153,429.38**	**121,937.49**

(D) Commodity Price Risk

Risk arising on account of fluctuations in price of natural gas is mitigated by ability to pass on the fluctuations in prices to customers over period of time. The company monitors movements in the prices closely on regular basis.

(E) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's long term debt obligations with fixed interest rates. The company manages its interest rate risk by having a balanced portfolio of fixed and variable rate loans and investing in fixed and floating interest instruments.

Sensitivity:

Term loan obtained from Bank of Baroda and Punjab National Bank has a variable element of interest rate and outstanding balance of which as at the year end is ₹ 82,194.31 lakhs (Previous Year: ₹ 64232.35 Lakhs). However, as the loan has been obtained for capital projects which are under construction, interest is capitalized as a part of Capital work in progress. Therefore, there is no impact on the Company's profit before tax during the year ended 31.03.2026 and 31.03.2025.

NOTE 31: CAPITAL MANAGEMENT

(a) Risk management

The Company's objectives when managing capital are to :

- safeguard it's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders, and

- Maintain an optimal capital structure to reduce the cost of capital.

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt. Consistent with others in the industry, the company monitors capital on the basis of the following gearing ratio: Net debt (total borrowings net of cash and cash equivalents) divided by total 'equity' (as shown in the balance sheet, including non-controlling interests).

The Company's strategy is to maintain a gearing ratio within 60%. The gearing ratios were as follows:

Particulars	March 31,2026	March 31,2025
Net debt	57,080.20	44,910.67
Total equity	264,359.62	229,977.68
	321,439.83	**274,888.35**
Net debt to (Equity + Debt) ratio	17.76%	16.34%

i) Loan Covenants

Under the terms of the major borrowing facilities, the company is required to comply with the following financial covenants:

Particulars	March 31,2026	March 31,2025
Current ratio (in times)	1.07	1.05
G.DSCR (in times)	5.19	23.25
TOL/TNW (in times)	0.66	0.61
PBDI/Int. (in times)	10.92	15.77
ROCE (in %)	26%	34%

ii) Ratios:

The following are analytical ratios for the year ended March 31, 2026 and March 31,2025

Particulars	Numerator	Denominator	Mar-26	Mar-25	% Variation
1. Current ratio (in times)	Current Assets	Current Liabilities	1.07	1.05	2%
2. Debt Equity Ratio (in times)	Debt	Shareholders Equity	0.31	0.28	11%
3. Debt Service Coverage Ratio (in times)	PAT + Depreciation +Finance Cost	Gross interst for the period+principal repayment within a year	5.19	23.25	-78%
4. Return on Equity Ratio (in %)#1	Profit After Tax	Shareholders Equity	20%	28%	-28%
5. Inventory Turnover Ratio (in times)	Cost of Goods sold	Average Inventory of Natural Gas	535.30	476.83	12%
6. Trade Receivables Turnover Ratio (in times)#2	Net Credit Sales (Net of Excise duty)	Average Accounts Receivable	17.15	17.47	-2%
7. Trade Payables Turnover Ratio (in times)#3	Net Credit Purchases	Average Accounts Payable	14.66	11.97	22%
8. Net Capital Turnover Ratio (in times)#4	Net Sales	Working Capital	79.04	121.94	-35%

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

Particulars	Numerator	Denominator	Mar-26	Mar-25	% Variation
9. Net Profit Ratio (in %)#5	Profit After Tax	Sales (Net of Excise Duty)	14%	20%	-33%
10. Return on Capital Employed (in %)	PBDIT	Capital Employed	26%	34%	-22%
11. Return on Investment (in %)	PAT	Cost of Investment	NA	NA	-

#1 The reason of decrease in Return on Equity ratio is mainly due to decrease in Net Profit on account of increase in input gas cost.

#2 The reason of decrease in Trade Receivables Turnover Ratio due to a combination of lower Net Credit Sales and an increase in the Average Accounts Receivable balance.

#3 The reason of decrease in Trade Payables Turnover Ratio due to a combination of increase in Net Credit Purchases and an increase in the Average Accounts Payables balance.

#4 The reason of decrease in Net Capital Turnover Ratio due to growth in Working Capital outpacing the growth in Net Sales.

#5 The decrease in Net Profit Ratio is mainly due to significant increase in operating expenses and input gas costs, which was not fully offset by the growth in sales revenue.

iii) Relationship with Struck off companies

Name of the Struck off company	Nature of Transactions	Relationship with the Struck off company, if any, to be disclosed	Balance Outstanding
Accurate Flow meters (India) Private Limited	Purchase	Vendor	0.32

NOTE 32: SEGMENT INFORMATION

a) Description of segments and principal activities

The Company has a single operating segment that is “Sale of Natural Gas”. Accordingly, the segment revenue, segment results, segment assets and segment liabilities are reflected by the financial statements themselves as at and for the financial year ended 31 March 2026.

b) Entity wide disclosures

Information about products and services:

The Company is in a single line of business of “Sale of Natural Gas.”

Geographical Information :

The company operates presently in the business of city gas distribution in India. Accordingly, revenue from customers earned and non-current asset are located, in India.

Information about major customers:

In the current year, revenue from single external customer amounting to ₹ 75,261.96 Lakhs (previous year ₹ 59,067.29 Lakhs) individually accounted for more than ten percent of the revenue.

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 33: RELATED PARTY TRANSACTIONS

(a) Associate entities

The Company is controlled by the following entities:

Name	Type	Place of incorporation	Ownership interest March 31,2026	Ownership interest March 31,2025
GAIL (India) Limited	Associate	India	22.49%	22.49%
Bharat Petroleum Corporation Ltd. (BPCL)	Associate	India	22.50%	22.50%
Indraprastha Gas Limited (IGL)	Associate	India	50.00%	50.00%

(b) Key Management Personnel of the entity

Shri. Kumar Shanker - Managing Director (w.e.f. 23.02.2023)

Shir. Maj. Shankar Karajagi - Director Commercial (w.e.f. 01.08.2024)

Shri K. K. Chattiwal – Non-Executive Director (w.e.f. 19.06.2023)

Shri Mohit Bhatia – Non Executive Director (w.e.f. 03.05.2024)

Shri R. K. Singhal – Non-Executive Director (w.e.f. 08.11.2024)

Shir Debashis Naik – Non Executive Director (w.e.f. 31.01.2025)

Shri. Sarathy M K - Chief Financial Officer (Upto 31.03.2026)

Smt. Shreya Prabhudesai - Company Secretary (w.e.f. 27.08.2018)

(c) Transactions with related parties

The following transactions occurred with related parties:

Particulars	As at March 31, 2026	As at March 31, 2025
Indraprastha Gas Limited (IGL)		
Dividend paid	9,800.00	10,150.00
Sitting fees paid	5.90	6.84
Bharat Petroleum Corporation Limited (BPCL)		
Sale of goods to parent entity including indirect taxes	77,812.74	61,641.67
Purchases of Raw material from parent entity (LNG)	4,746.32	-
Reimbursement of expenses to parent entity	11.74	7.82
Salaries, allowances and other related payments to parent entities	136.59	145.84
Receiving of Services	2,496.01	1,441.54
Rendering of Services	189.46	570.46
Pipeline Crossing Charges	-	-
Dividend paid to parent entity	4,409.94	4,567.44
Sitting fees paid	2.36	2.83

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

Particulars	As at March 31, 2026	As at March 31, 2025
GAIL (India) Limited		
Purchases of raw material from parent entity including indirect taxes	265,783.58	199,638.26
Purchases of raw material from parent entity - GAIL Gas Ltd	-	3,169.39
Advance paid during year	2,771.55	-
Receiving of Services	703.69	36.97
Reimbursement of expenses to parent entity	1.07	-
Salaries, allowances and other related payments to parent entities	147.13	132.51
Dividend paid to parent entity	4,410.00	4,567.50
Sitting fees paid	2.36	2.83
Details of KMP's Remuneration including Directors Sittng Fees:		
KMP's remuneration including Directors Sitting Fees and Secondment Charges paid to Related Entities	363.77	349.24

(d) Outstanding balances arising from sales / purchases of goods and services

The following balances are outstanding at the end of the reporting period in relation to transactions with related parties:

Particulars	As at March 31, 2026	As at March 31, 2025
Trade payables (purchases of goods and services)		
BPCL	109.55	124.41
GAIL	14,158.01	9,280.03
GAIL Gas Ltd	-	56.18
Payables for expenses		
BPCL	25.44	21.23
GAIL	22.75	13.16
Indraprastha Gas Limited	2.57	2.88
Total payable to related parties	**14,318.31**	**9,497.88**
Trade receivable (sale of goods and services)		
BPCL	3,796.41	3,784.12
Total receivable from related parties	**3,796.41**	**3,784.12**

(e) Terms and conditions

Transactions relating to dividends, subscriptions for new equity shares were on the same terms and conditions that applied to other shareholders.

Goods were sold to parent entities during the year based on the price lists in force and terms that would be available to third parties. All other transactions were made on normal commercial terms and conditions and at market rates.

All outstanding balances are unsecured and are repayable in cash.

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 34: CONTINGENT ASSETS AND LIABILITIES

Contingent Liabilities not provided for -

Particulars	As at March 31, 2026	As at March 31, 2025
In respect of disputed demands/claims which are under appeal/ not acknowledged as debts		
i. Sales tax matter	-	-
ii. Service tax matter		
- Tax	2,657.10	2,657.10
- Penalty	2,658.21	2,658.21
- Interest	4,535.74	4,137.17
iii. Goods and Servicers Tax (GST) matter		
- Tax	-	1,834.43
- Penalty	-	1,834.43
- Interest	-	1,808.20
iv. I Tax matters		
- Tax	1,990.02	548..38
- Penalty	2,883.27	-
- Interest	1.74	-
v. Claims against the Company not acknowledged as debts	166.59	434.93

NOTE 35: COMMITMENTS

(a) Capital commitments

Capital expenditure contracted for at the end of the reporting period but not recognised as liabilities is as follows:

Particulars	As at March 31, 2026	As at March 31, 2025
Property, plant and equipment	51,359.29	59,175.75

(b) Non-cancellable operating leases

The Company leases various offices/ residential premises and warehouses under non-cancellable operating leases expiring beyond five years. The leases have varying terms, escalation clauses and renewal rights. On renewal, the terms of the leases are negotiated.

Particulars	As at March 31, 2026	As at March 31, 2025
Commitments for minimum lease payments in relation to		
non-cancellable operating leases are payable as follows:		
Within one year	1,099.58	1,101.46
Later than one year but not later than five years	2,843.01	2,507.41
Later than five years	3,758.70	2,995.09
Total	**7,701.29**	**6,603.95**

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

Rental expenses relating to operating leases

Particulars	As at March 31, 2026	As at March 31, 2025
Minimum lease payments		
Total rental expense relating to operating leases	186.13	45.15

Reconciliation of Lease Expense as per Notes with Lease Expense in Profit and Loss Account

Particulars	As at March 31, 2026	As at March 31, 2025
Total Lease expense during the year	1,178.23	1,141.37
Lease expense of current year transferred under IND AS 116	992.10	1,096.22
Balance Lease Expense shown in Profit and Loss Note 27(a)	**186.13**	**45.15**

NOTE 36: EVENTS OCCURRING AFTER THE REPORTING PERIOD

Refer to note 41 for the final dividend recommended by the Board of Directors which is subject to the approval of shareholders in the ensuing Annual General Meeting.

NOTE 37: EARNINGS PER SHARE

Particulars	As at March 31, 2026	As at March 31, 2025
Net profit attributable to the equity shareholders of the company	53,890.21	65,253.20
Weighted average number of equity shares of ₹ 10/- each (Nos. in lacs)	1,000.00	1,000.00
Basic & diluted earnings per share (₹)	53.89	65.25

Weighted average number of shares used as the denominator

Particulars	As at March 31, 2026	As at March 31, 2025
Total outstanding equity shares	1,000.00	1,000.00
Weighted average number of equity shares of ₹ 10/- each	**1,000.00**	**1,000.00**

NOTE 38: ASSETS PLEDGED AS SECURITY (GROSS)

The carrying amounts of assets pledged as security for current and non-current borrowings are:

Particulars	Note	March 31,2026	March 31,2025
Non-current			
Primary security			
On assets in the form of fixed assets created out of term loan	3	182,191.67	145,148.00
Collateral security			
Pari Passu over residual assets in the form of fixed assets along with current assets		-	-
Total assets pledged as security		**182,191.68**	**145,148.00**

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 39:

The Company has certain dues to suppliers registered under Micro, Small and Medium Enterprises Development Act, 2006 ('MSMED Act').

The disclosures pursuant to the said MSMED Act are as follows:

Particulars		Note	March 31,2026	March 31,2025
(a)	The principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting year			
	- Principal amount due to any supplier*		213.49	317.53
	- Interest due on above		20.15	27.91
(b)	The amount of interest paid by the buyer in terms of section 16 of the MSMED Act 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year		-	-
(c)	The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act 2006.		54.91	99.85
(d)	The amount of interest accrued and remaining unpaid at the end of each accounting year		75.06	127.77
(e)	The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of the MSMED Act 2006		127.77	65.91

*Above excludes amount which are not due ₹ 1148.36 Lakhs and includes capital creditors ₹ 65.48 Lakhs

NOTE 40:

Security deposits from customers of natural gas (CNG and PNG), refundable on termination/alteration of the gas sales agreements, are considered as current liabilities as every customer has a right to request for termination of supply and the Company does not have a contractual right to delay payment for more than 12 months. However, if customer request for disconnection of PNG supply before completion of 05 years from commencement date, then no security deposit taken against PNG installation shall be refunded. Security deposit shall be refunded as and when customer request after completion of 5 years from the commencement date.

NOTE 41: POST REPORTING DATE EVENTS

No adjusting or significant non-adjusting events have occurred between 31 March, 2026 and the date of authorisation of the Company's financial statements. However, the Board of Directors have recommended a final dividend of ₹ 8.20 per fully paid equity share (Previous Year - ₹ 11.60 per share) for the year ended March 31, 2026. This proposed dividend is subject to the approval of shareholders in the ensuing Annual General Meeting.

Notes to the Financial Statements

Summary of material accounting policies and other explanatory information for the year ended March 31, 2026

(All Figures in Rupees Lakhs, unless otherwise stated)

NOTE 42: PREVIOUS YEAR'S FIGURES

Previous year figures have been regrouped/reclassifed, wherever necessary, to confirm to current year figures.

As per our report of even date
For **B. K. Khare & Co.**
Chartered Accountants
Firm Registration Number: 105102W

CA Amit Mahadik
Partner
Membership No : 125657

For and on behalf of the Board of Directors of
Maharashtra Natural Gas Limited

Kumar Shanker
Managing Director
DIN:09533240

Maj.Shankar Karajagi
Director (Commercial)
DIN: 10702631

Mayuresh Ganu
Ch. Gen. Manager (F&A)

Shreya Prabhudesai
Company Secretary
A48866

Date : May 5, 2026
Place : Pune

MNGL

Reliable, Always

REGISTERED OFFICE

Plot No. 27, Narveer Tanajiwadi,
PMT Bus Depot Commercial Bldg.,
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Pune - 411005

CORPORATE OFFICE

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